



homeward trust
edmonton

2009 ANNUAL REPORT

FOUNDATIONS





Dwayne



homeless connect
edmonton



homeless
edmonton

Executive Summary

For Homeward Trust, 2009 was a successful, exciting year. In this first year of implementing both the municipal and provincial ten year plans to end homelessness, significant progress was made on several fronts:

HOUSING FIRST

Both plans identify the ‘housing first’ principle as essential to ending homelessness. Our support program began April 1, and we saw immediate success:

- From April 1 to December 31, 497 clients were housed through our housing first support program provided by ten housing teams.
- We provided rental assistance to housing first clients.
- We created and operate a furniture bank that supports clients in the housing first support program.

CREATING NEW HOUSING UNITS

Both Alberta’s and Edmonton’s ten year plans stress the need for a greater number of housing units; especially those with supports. To that end:

- Homeward Trust approved funding for eight new capital projects.
- When completed, together these will create 191 new units of safe, affordable housing.

DATA COLLECTION AND MEASUREMENT OF OUTCOMES

“A Plan for Alberta”, the provincial ten year plan, identifies data collection and measuring outcomes as an important function in ending homelessness.

- We implemented a data collection and management system called “Efforts to Outcomes”.
- Working with the agencies delivering the housing first support program, we began using this program to collect information on the progress of clients in the program, such as demographic information, what services they are using, and case note observations from their support workers.
- “Efforts to Outcomes” is an important part of understanding clients, the issues they face, and how we can best meet their needs.

Acknowledgements



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Susan McGee
Shelly Miitsala
Ralph Paufler
Bruce Reith
Kyle Soroka
Captain Mark Stanley
Jenelle Thomas
Tamara Turgeon
Patti Violette
Shelley Williams

Letter from the Chair and the Executive Director

What an incredible year it was. In 2009 at Homeward Trust, we built on our work from years past, continuing to lay strong foundations aimed at ending homelessness in Edmonton. And in doing so, we actually exceeded our targets: housing more people and funding more new capital units than we thought we could. This tremendous success is due to the dedication of people at Homeward Trust, and of the community in which we work. A community that has undergone remarkable change, coming on side and working diligently toward our shared goal of ending homelessness as we know it within the next ten years.

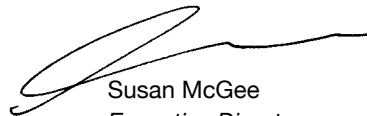
The roadmap we're following together to achieve this comes from two critical documents released in 2009. "A Place to Call Home", Edmonton's ten year plan to end homelessness and the Government of Alberta's ten year plan, "A Plan for Alberta".



Martin Garber-Conrad
Chair, Board of Directors

With plans in hand, Homeward Trust didn't waste time getting to work. On April 1, with funding from the Government of Alberta, we formally began our housing first support program. It started at one agency and, by the end of the year, we were up to ten teams at different agencies all housing clients from a variety of backgrounds. By December 31, we were able to say that we exceeded our goal and housed 497 people!

As we look to build on the foundations of 2009, we must thank the three orders of government for their support, and our many partners and supporters who are crucial in delivering programs and new projects. We must also thank the staff at Homeward Trust, whose determination and commitment rise far beyond expectations. We look forward to even greater success in the future as we get closer to our goal of ending homelessness in Edmonton.



Susan McGee
Executive Director



About Homeward Trust



Homeward Trust Edmonton is a community-based, comprehensive housing organization that provides leadership and resources towards homelessness in Edmonton. Our mandate is fulfilled through leading initiatives and programs, engaging community stakeholders and partners, conducting research, creating awareness and funding housing and support projects.

Since 2001, we have disbursed over \$100 million in funds for 80 capital and 75 support projects. We have been able to leverage those funds to attract an additional \$122 million in funds from other groups, and in total have created over 1900 new housing units.

Homeward Trust's indenture stipulates that four of our nine directors will be from the Aboriginal community. These four directors are chosen through an Aboriginal Nominating Committee, composed of a member of the Homeward Trust Board, one appointee each from the Métis Nation of Alberta, Treaty 6 First Nations of Alberta, Treaty 8 First Nations of Alberta, the Canadian Native Friendship Centre and another Aboriginal community group. Similarly, other directors are recommended through a Nominating Committee comprised

of Government of Alberta, City of Edmonton and Government of Canada members, and appointees from other community stakeholders.

Funding decisions are examined by the Project Review Committee, which is composed of representatives of government and the community.

Homeward Trust also has an Aboriginal Advisory Council composed of leaders in the community. The Council's role is to review proposed projects that anticipate serving a large number of Aboriginal clients, and to provide feedback to ensure projects meet the unique needs of target clients. It also provides guidance on matters related to Homeward Trusts efforts in serving and engaging Aboriginal Communities in other aspects of our work.

In 2009 Homeward Trust initiated Aboriginal Diversity Training Workshops for both Homeward Trust employees and staff at funded organizations.

Homeward Trust is one of seven Community-Based Organizations in Alberta, which work with the provincial Ministry of Housing and Urban Affairs to implement strategies set out in the Alberta Government's ten year plan to end homelessness.

ROOPH Awards



The ROOPH Awards recognize outstanding organizations and people involved in housing in Edmonton.

ROOPH Awards were given out in four categories and are a great opportunity to highlight success stories from within the housing and related support services sector.

The 2009 luncheon was held on February 3 at the Westin Hotel. It featured a keynote address by Wendy Edey, Director of Counselling at the Hope Foundation of Alberta.



Left: Wendy Edey delivers the keynote address.

Right: ROOPH Award recipients Tanya Tellier and Kourch Chan with Susan McGee

People do more things, and they do them differently, when they have hope. They show compassion for those less fortunate than themselves and this is the key to our growth and development as a society.

—Wendy Edey

ROOPH AWARD:

Partnership for Success

RECIPIENT:

Housing Support Services HUB

The HUB is a unique collaboration of 14 agencies all working with vulnerable people who are homeless or at risk of becoming homeless. Many homeless people suffer multiple problems and have complex needs. Some of them may need a higher level of housing stability. The HUB provides a set of core services to each partnering organization, to support the direct service providers in their work with these individuals and families.

The HUB'S First Success Story

JOHN'S FRESH START

One year ago, John lived on the street and slept in the River Valley. Before that, John had spent approximately two years at Urban Manor before being asked to leave. He was considered a difficult person to house because of his alcoholism.

The staff at Urban Manor were concerned about what would become of John, so they took him to meet staff at the Housing Support Services HUB.

The HUB agreed to work with John. The Complex Case Manager (the CCM) found a vacant apartment, set up a viewing and she and John went to have a look. John moved in the next day.

Making the transition to permanent housing can be tough. John's first apartment didn't work out, but he did eventually move to the west end of Edmonton. He has made great strides, improving his lifestyle and putting his life in order. It has not been an easy task, but John has worked hard. He has achieved the goals he set for himself: living in his own home – becoming involved in his children's lives. He's even taken out life insurance with them as his beneficiaries.

John still maintains contact with the HUB for help with grocery shopping and finances. But he is otherwise completely independent. He is also planning a camping trip with a friend for a few weeks in the summer.



ROOPH AWARD:

Larry Shaben Award for
Outstanding Leadership
in the Housing Sector

RECIPIENT:

Edmonton Committee
to End Homelessness,
Linda Hughes, Chair

Linda Hughes, Chair of the Committee, was tasked to create a community-based plan to end homelessness in Edmonton over the next ten years, by Mayor Stephen Mandel in January 2008. The committee, representing the broad community, formulated the Plan to End Homelessness in Edmonton, which was launched in January 2009.

Left: *Eric Newell and
Alma Shaben*

ROOPH AWARD:

Exceptional Volunteerism

RECIPIENT:

Katie Lambert

In many ways Katie is like any other teen, but there's one unusual thing about her: for the past two years she has volunteered at the George Spady Centre, a detox centre and shelter in the heart of Downtown Edmonton. Every week she prepares and bakes healthy snacks for people staying at the shelter. George Spady does not have a budget for meals or snacks, so donations are an important necessity. And without fail Katie turns up with homemade muffins, cookies and snacks for the clients of George Spady.



ROOPH Award winners with Mayor Mandel: Katie Lambert, Kourch Chan (Hub), and Faye Dewar

ROOPH AWARD:
**Outstanding Service for the
Aboriginal Community**

RECIPIENT:
Faye Dewar

Faye is known to many people as a strong and powerful advocate for the Aboriginal community. Faye is a member of the Boyle McCauley Health Centre Pathways to Housing team. Her dedication and commitment to representing and advocating on behalf of the Aboriginal community goes far beyond that.

She has served on the Board of Homeward Trust, the Edmonton Coalition on Housing and Homelessness, and the Edmonton Aboriginal Committee on Housing and Homelessness. She is an active member of the Wicahitowin: Circle of Shared Responsibility and Stewardship and is President of NiGiNan Housing Venture. Faye is compassionate, keen and enthusiastic. She is truly making a difference in the lives of many vulnerable people in the Aboriginal community.

Toque Tuesday

February 3 also marked Toque Tuesday, a national awareness initiative run by Raising the Roof. Homeward Trust is a local partner, and sold toques from January to March. Funds raised locally supported the Youth Emergency Shelter Society.

Open House and Stakeholder Reception



On June 16, Homeward Trust hosted its annual open house and stakeholder reception. Guests were welcomed into our new office space where they heard about our successes of the past

year. They were also treated to performances from traditional Aboriginal dancers and drummers, as well as from Irish dancers.

Top Left: Lorette Garrick of the George Spady Centre, receives a plaque from Jon Hall, Past Chair of the Homeward Trust Board of Directors, recognizing the Spady Centre's new building addition.

Top Right: Homeward Trust staff at the open house and stakeholder reception.

Bottom: Aboriginal dancers get ready to perform at our open house.





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Homeless Connect



In 2009 Homeward Trust coordinated not one but two Homeless Connect events, building off the success of our first Homeless Connect in 2008.

Homeless Connect is a broad-based, community-inspired initiative, providing free appropriate services to homeless people and those at risk of becoming homeless, on one day and at one location.

Its mission is to provide services that help open doors out of homelessness, build

lasting partnerships, raise public awareness of homelessness in the community, and provide a vehicle for community involvement in addressing the issue of homelessness.

The 2009 Homeless Connect events were hosted at the Shaw Conference Centre on May 24 and October 4. Guests took advantage of services such as mental health assessments, library services, foot care, immunizations, pre-natal support, laundry, employment services and housing information.

HOMELESS CONNECT 2 & 3: BY THE NUMBERS

- Over 1000 guests attended each event
- Over 70 services were available
- 400 volunteers helped out, serving as greeters, and helping register then guide our guests throughout the day.



Aboriginal Elders set up a teepee and offer counseling at Homeless Connect.

National Housing Day Breakfast

Left: Kelly Wager of the Canadian Mortgage and Housing Corporation and Susan McGee, Executive Director of Homeward Trust, display the proclamation from the Mayor of Edmonton recognizing National Housing Day.



Right: Randy Ferguson delivers the keynote address at the National Housing Day Breakfast.



On November 20, Homeward Trust co-hosted a breakfast with the Canadian Mortgage and Housing Corporation (CMHC) to mark National Housing Day. The event celebrates attainable housing and achievements towards finding housing solutions to help end homelessness in the capital region. The 2009 keynote speaker was

Randy Ferguson. Mr. Ferguson is the Chief Operating Officer for Procura Real Estate Services Ltd. and the Past Chair of the Board of the Edmonton Economic Development Corporation (EEDC). He spoke on the topic of affordable housing and a sustainable community.

Homeward Trust Projects

Homeward Trust is a proud partner of the three orders of government, from whom we receive most of our funding. We are the delivery agent in Edmonton for the Government of Canada's Homelessness Partnering Strategy (HPS). In 2009, we received funds from the Government of Alberta to deliver the housing first program, Pathways to Housing, the

winter emergency response. We partnered with the City of Edmonton to provide funding for transitional and supportive housing, and to facilitate the provision of housing affordable to low- and moderate-income individuals and families.

In 2009, Homeward Trust opened four new capital projects and approved funding for eight more.



Capital Projects: 2009 Grand Openings

EXCEL RESOURCES SOCIETY,
LAUDERDALE SPECIAL CARE HOME
\$200,000

This six bedroom facility is designed to serve at-risk and homeless clients with the support of Alberta Health Services. This new two-storey home is completely barrier-free and will serve both walking and wheelchair clients. The home has a wheelchair accessible lift to ensure all clients can move freely throughout.



HOPE MISSION,
IMMIGRATION HALL
\$5,400,000

This renovated historical building reopened in November 2009. With 44 apartment suites, Immigration Hall provides transitional housing for clients of the Breakout Recovery Program as they leave homelessness behind.

Left: *Lauderdale Special Care Home*

Right: *Immigration Hall*

Left: Alliance Manor



Right: Homebase



CAPITAL REGION HOUSING CORPORATION, ALLIANCE MANOR
\$2,400,000

This renovation added 24 units to the apartment building, bringing the total to 44. This building is targeted exclusively to low-income seniors.

EDMONTON INNER CITY HOUSING SOCIETY, HOMEBASE
\$ 688,816

A 26 unit walk-up apartment building located in the Delton community is designed to blend easily into the neighbourhood, and earned the support of the community league when presented in 2006. It provides permanent affordable housing to low-income individuals and couples.

2009 Approved Capital Projects

In 2009, Homeward Trust approved funding for eight projects, which when complete, represent 191 units in total.

| PROJECT | DESCRIPTION | UNITS | FUNDING |
|--|----------------------------------|------------|----------------------|
| E4C, 95th St Women's Housing | Renovation, Long term support | 5 | \$ 235,000 |
| Capital Region Housing Corporation, Nova House | Renovation of former 'Our House' | 20 | \$ 450,000 |
| Edmonton Inner City Housing Society, Project 18 | Land and Construction | 30 | \$ 2,343,350 |
| Schizophrenia Society of Alberta, Iris Court | Construction | 21 | \$ 1,494,089 |
| Edmonton Inner City Housing Society, Project 19 | Land and Construction | 28 | \$ 2,201,711 |
| Edmonton Inner City Housing Society, Parkdale | Land and Construction | 27 | \$ 1,350,945 |
| Hope Mission, Housing First Apartment Complex | Land and Construction | 52 | \$ 3,120,000 |
| Catholic Social Services, La Salle | Construction, Renovation | 8 | \$ 270,000 |
| Total | | 191 | \$ 11,465,095 |

Support Programs

The answer to homelessness is housing; however it is rarely housing alone.

Other supports are needed to address all the issues which contribute to a person's housing challenge. These issues may include addictions, mental or physical health issues.

Homeward Trust funds several support initiatives. In the housing first program, clients are provided assistance while living in their own homes. Other funded programs support individuals living short-term housing while permanent housing options are being negotiated. Some clients chose to enter a recovery program. But space may not be immediately available. In those cases, projects such as George Spady's George's House play a critical role in providing a safe alternative to returning to the street. Hope Mission's Youth Transition program provides supports to young people who are working on finding permanent housing. The Family Shelter Network, a partnership of Bissell Centre and the Boyle McCauley Health Centre, provides families with assistance in locating housing. It also runs workshops to help families maintain their housing.

Winter Emergency

While progress is being made in ending homelessness and finding permanent housing for people, there are still many living on the street. And when the coldest days of winter arrive, survival becomes even more challenging.

Homeward Trust addresses this, working together with community organizations to develop and coordinate a Winter Emergency Plan. This plan ensures no one is left without shelter and that there is somewhere to go to warm up and access services 24 hours a day, seven days a week. Transportation and outreach are provided to those who can't get to a shelter on their own.

2009 funded winter drop-in programs were at the Bissell Centre (winter 2008–09), and at the Salvation Army, Victory Church, Boyle Street Community Services, and Jasper Place Health and Wellness Centre (winter 2009–10). Funding was also provided for the Boyle Street's warming van, which provides clients with rides to shelters and warming centres, referrals to other agencies, some food, warm dry clothing, and blankets.

Winter Emergency begins November 1, and ends April 30 of the following year. During this period shelter usage was down compared to prior years, and no additional overflow shelter mats were required.



Housing First

Homeward Trust embraces the principle of 'housing first' — that every person has the right to a safe, secure home. This principle is at the core of both the municipal and provincial ten year plans to end homelessness, and the housing first support program which Homeward Trust officially started on April 1, 2009.

In this program, the focus is on ending homelessness by providing permanent housing and follow-up support. Individuals who are experiencing homelessness are

housed first and then given appropriate supports. The program is intended to last 12 months; clients are stabilized, then transitioned to a reduced level of support. The final stages of the program involve making plans to discharge the client, once they are able to be self-sufficient.

In 2009, Homeward Trust worked with ten teams at different agencies, and implemented support programs to ensure that both the housing workers and clients succeeded.

HOUSING FIRST TEAMS

- Bill Rees YMCA
- Bissell Centre
- Boyle Street Community Services
- E4C Case Management
- Crossroads Downtown
- George Spady Centre
- Hope Mission
- HUB Housing Support Services
- Jasper Place Health & Wellness Centre
- Pathways to Housing (Boyle McCauley Health Centre)

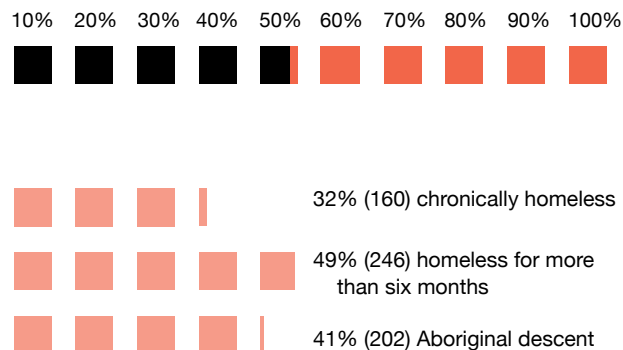
2009 HOUSING FIRST

48% (238) are women
52% (259) are men

40 years old is the average age of a participant in the program

51 Families containing 92 children have been housed through the program

497 individuals were housed between April 1 and December 31



Pathways to Housing

CLIENT: ALISON BRISTOLL

I moved here from a small town 20 years ago. My life, needless to say, was a very interesting one I never want to remember. I even pushed a shopping cart for a year and a half. I moved in to my new apartment two months ago. I used to live in the York Hotel. When I was in the York I was a totally different person than what I am now. I never cared about anyone ever. I had to watch my back. There were a lot of people who lost their lives. I was getting scared. I spent most of my time alone worrying about how I was going to get high. The York was a dangerous place to live.

Pathways helped me out a lot. I get my meds every day. They helped me get my own apartment. They gave me my own furniture, dishes, cable, power, even took me grocery shopping.

I've been living here for two months now. It's like the whole world has been lifted off my shoulders. I finally got myself back to how I was before I came to the city years ago. They gave me faith and hope. There are good people in this world, everyone is not all bad. Without their help I would be back homeless on the street. Thank-you for helping me find myself.

ACT TEAM MEMBER: AVRIL BECKON, RN, BScN

I have worked as an outreach nurse in the inner city for the past decade and have been repeatedly frustrated witnessing individuals try to manoeuvre the social barriers that interfere with personal success and impede meeting the most basic needs. Many people living in poverty struggle with the added burden of homelessness, addictions, hopelessness and mental health concerns.

As part of the Pathways to Housing Assertive Community Treatment team, I feel the team has the collective skills to empower service users and make a difference. I am passionate in my belief that outreach and community treatment are valuable and effective healthcare alternatives that meet the needs of this vulnerable and often overlooked population. Working within both the culture of the inner city and the culture of institutional healthcare, I feel I am able to advocate for both the client and the institutional community. The ability to communicate effectively in these unique and very different environments facilitates a connection between the least-likely and least-able-to-seek-treatment to the most-likely-to-provide-care.

Assertive community treatment offers the opportunity for staff and clients to engage and work together as long as needed to successfully walk the healing path directed by the client. Consumer choice is a cornerstone of the program so remaining engaged and supportive may prove to be the hardest work, but knowing that ACT fully supports your efforts is invigorating and brings a new sense of optimism to the workplace.



Housing First Team Support

Homeward Trust is committed to ensuring that the housing first teams are able to succeed. A big part of our efforts is offering training and support to the outreach and follow-up support workers on the teams.

Workers regularly attend workshops and training sessions, learning about best practices, and refining the skills needed to best help their clients.

Housing First Client Support

RENTAL ASSISTANCE

The rental assistance program aids clients in the housing first support program. Clients still pay the majority of their rent every month, but with the help of funding from the provincial Ministry of Housing and Urban Affairs, clients can receive some support as they transition to greater independence.

Housing outreach and support workers at a training session in Homeward Trust's Community Room.





FURNITURE BANK

In 2009, Homeward Trust opened Edmonton's first furniture bank. This provides clients in the housing first support program with essential household items including furniture, kitchen utensils and linens, before they move into their new homes. In 2009 over 300 apartments were furnished for housing first clients. Through a partnership with the John Howard Society, another 70 apartments were furnished for women fleeing violence.

Furniture is acquired through donations from individuals and organizations, and where necessary, purchased. Bissel Centre has diverted all of the furniture donations to their Thrift Store to the furniture bank greatly contributing to its success. Consistent with the principle of choice in the housing first program, clients pick out their own furnishings. For many, it's the first time in years they've had this opportunity.

EFFORTS TO OUTCOMES

Homeward Trust has implemented *Efforts to Outcomes*, a comprehensive case management and data collection system. It is being implemented in a phased manner, and will serve as a single and robust Homelessness Management Information System (HMIS) in Edmonton. The purpose of Efforts to Outcomes (ETO) is to, through performance management, use data to track progress and to identify and expand upon best practices.

Its first application is to track housing first client progress and information, enabling Homeward Trust and its partners to better meet the needs of clients in the program.



Auditors' Report

DECEMBER 31, 2009

TO THE BOARD OF DIRECTORS
HOMEWARD TRUST EDMONTON

The accompanying summarized non-consolidated statement of financial position and non-consolidated statements of operations and fund balances are derived from the complete non-consolidated financial statements of Homeward Trust Edmonton as at December 31, 2009 and for the year then ended on which we expressed an opinion with reservation in our report dated March 23, 2010. The fair summarization of the complete non-consolidated financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized non-consolidated financial statements.

The reservation is due to the Trust accounting for its investment in its subsidiary using the cost method. This is not in accordance with Canadian generally accepted accounting principles.

In our opinion, the accompanying non-consolidated financial statements fairly summarize, in all material respects, the related complete non-consolidated financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized non-consolidated financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the entity's financial position, results from operations and cash flows, reference should be made to the related complete non-consolidated financial statements.

Coyle & Company

Chartered Accountants

March 23, 2010
Edmonton, Alberta

Homeward Trust Edmonton is committed to full accountability and transparency in all we do. Our full audited financial statements are available on our website at www.homewardtrust.ca. To receive copies by mail, please call us at 780-496-2630.

SUMMARIZED NON-CONSOLIDATED FINANCIAL STATEMENTS OF
HOMEWARD TRUST EDMONTON

DECEMBER 31, 2009

| RESULTS FROM OPERATIONS | UNRESTRICTED GENERAL FUND | EXTERNALLY RESTRICTED FUND | RESTRICTED ADMINISTRATIVE RESERVE | 2009 | 2008 (Restated) |
|--|---------------------------|----------------------------|-----------------------------------|----------------------|----------------------|
| REVENUE | | | | | |
| Government of Canada | \$ — | \$ 10,997,055 | \$ — | \$ 10,997,055 | \$ 6,729,403 |
| Province of Alberta | — | 12,320,452 | — | 12,320,452 | 6,586,002 |
| City of Edmonton | — | 5,257,526 | — | 5,257,526 | 5,680,123 |
| Administrative recoveries | 62,500 | — | — | 62,500 | — |
| Donations | 47,665 | — | — | 47,665 | 15,125 |
| Interest | 47,123 | 7,659 | — | 54,782 | 309,472 |
| | <u>157,288</u> | <u>28,582,692</u> | <u>—</u> | <u>28,739,980</u> | <u>19,320,125</u> |
| Projects (Schedule 1) | — | 17,103,907 | — | 17,103,907 | 16,480,773 |
| | <u>157,288</u> | <u>11,478,785</u> | <u>—</u> | <u>11,636,073</u> | <u>2,839,352</u> |
| EXPENDITURES | | | | | |
| Salaries and benefits | — | 1,026,898 | — | 1,026,898 | 764,064 |
| Rent and occupancy costs | — | 175,927 | — | 175,927 | 94,155 |
| Professional fees | — | 125,544 | — | 125,544 | 73,120 |
| Telephone | — | 75,015 | — | 75,015 | 38,608 |
| Office and other | 4,202 | 51,409 | — | 55,611 | 87,267 |
| Promotional | 45,427 | — | — | 45,427 | 59,996 |
| Repairs and maintenance | — | 43,053 | — | 43,053 | — |
| Travel | — | 42,328 | — | 42,328 | 38,918 |
| Insurance | — | 19,128 | — | 19,128 | 13,663 |
| Training and recruitment | — | 18,295 | — | 18,295 | 26,921 |
| Amortization | 14,414 | — | — | 14,414 | 10,708 |
| | <u>64,043</u> | <u>1,577,597</u> | <u>—</u> | <u>1,641,640</u> | <u>1,207,420</u> |
| EXCESS OF REVENUE OVER EXPENDITURES | | | | | |
| | 93,245 | 9,901,188 | — | 9,994,433 | 1,631,932 |
| FUND BALANCES, BEGINNING OF YEAR | | | | | |
| | 902,123 | 8,860,497 | 925,000 | 10,687,620 | 9,055,688 |
| INTERFUND TRANSFERS | | | | | |
| | — | — | — | — | — |
| FUND BALANCES, END OF YEAR | | | | | |
| | <u>\$ 995,368</u> | <u>\$ 18,761,685</u> | <u>\$ 925,000</u> | <u>\$ 20,682,053</u> | <u>\$ 10,687,620</u> |

SUMMARIZED NON-CONSOLIDATED FINANCIAL STATEMENTS OF
HOMEWARD TRUST EDMONTON

DECEMBER 31, 2009

| FINANCIAL POSITION | 2009 | 2008 |
|--|----------------------|----------------------|
| ASSETS | | |
| Cash | \$ 15,025,937 | \$ 9,397,835 |
| Accounts receivable | 8,654,617 | 3,440,959 |
| Prepaid expenses | 17,289 | 11,413 |
| Due from subsidiary | 781,514 | — |
| Investment in subsidiary | 1 | 1 |
| Equipment, net | 55,468 | 26,306 |
| | <u>\$ 24,534,826</u> | <u>\$ 12,876,514</u> |
| LIABILITIES AND FUND BALANCES | | |
| Accounts payable and accrued liabilities | \$ 123,268 | \$ 48,146 |
| Deferred revenue | 3,729,505 | 2,140,748 |
| | <u>3,852,773</u> | <u>2,188,894</u> |
| FUND BALANCES | | |
| Unrestricted General Fund | 995,368 | 902,123 |
| Externally Restricted Fund | 18,761,685 | 8,860,497 |
| Internally restricted: | | |
| Administrative Reserve fund | 925,000 | 925,000 |
| | <u>20,682,053</u> | <u>10,687,620</u> |
| | <u>\$ 24,534,826</u> | <u>\$ 12,876,514</u> |

NON-CONSOLIDATED SCHEDULE OF PROJECT EXPENDITURES (RECOVERIES)
 HOMEWARD TRUST EDMONTON

FOR THE YEAR ENDED DECEMBER 31, 2009

Other Housing Initiatives

| | | | |
|----------------------------------|---|-------------|-----------------------------|
| COMMUNITY INITIATIVES | Community Plan Commitments | \$ | 2,231 |
| | Homeless Connect | | 23,752 |
| | Research & Evaluation | | 336,112 |
| | | \$ | <u>362,095</u> |
| CAPITAL – by agency | Capital Region Housing Corporation | | 1,558,618 |
| | Catholic Social Services | | 14,349 |
| | E4C | | 230,311 |
| | Edmonton Inner City Housing Society | | 3,392,684 |
| | Edmonton John Howard Society | | 33,171 |
| | Excel Society | | 180,000 |
| | Hope Mission | | 3,850,820 |
| | Schizophrenia Society | | 376,156 |
| | | \$ | <u>9,636,109</u> |
| SUPPORTS – by agency | Bissell Centre | | 8,334 |
| | Boyle McCauley Health Centre | | 619,000 |
| | Boyle Street Community Services | | 535,024 |
| | E4C | | 863,168 |
| | Edmonton Family Violence Centre | | 91,398 |
| | Edmonton John Howard Society | | 267,240 |
| | Edmonton Mennonite Centre For Newcomers | | 58,592 |
| | Furniture Bank | | 271,774 |
| | George Spady Centre | | 310,945 |
| | Homeless Info Data Management | | 95,319 |
| | Hope Mission | | 582,571 |
| | Housing First Team Development | | 61,729 |
| | HUB | | 432,067 |
| | Jasper Place Health and Wellness Centre | | 1,183,017 |
| | Oxford House – Support Services | | 28,565 |
| | Rapid Exit Damage | | 160,000 |
| | Schizophrenia Society | | 21,350 |
| | Terra Association | | 39,765 |
| | YMCA | | 278,405 |
| | | \$ | <u>5,908,263</u> |
| Winter Emergency | | | <u>1,201,798</u> |
| | | \$ | <u>17,108,265</u> |
| Urban Aboriginal Strategy | Recovery | IAAW Esquao | <u>(4,358)</u> |
| Total Housing Projects | | | <u><u>\$ 17,103,907</u></u> |



homeward trust
edmonton

opening doors. building hope.

6th Floor, 10242-105 Street
Edmonton, AB T5J 3L5
P: 780.496.2630
F: 780.496.2634

www.homewardtrust.ca