



# Building Partnerships

## WORKING TOWARD THE FUTURE



EDMONTON  
HOUSING  
TRUST FUND

2006 Annual Report



## HIGHLIGHTS

In 2006, the Edmonton Housing Trust Fund:

- :: Approved \$6.4 million in funding to community partners for the development of capital housing and support service projects valued at over \$13.5 million.
- :: Along with community partners, celebrated the opening of seven capital projects that added 208 units of long-term supportive and transitional housing at a total project value of \$13.8 million and commenced construction on two other projects valued at over \$10 million.
- :: Through an Aboriginal community-driven process, approved funding of over \$1.3 million to Edmonton organizations in 2006 under the federal government's Urban Aboriginal Strategy (UAS).
- :: Held the first annual ROOPH (Recognizing Outstanding Organizations, People and Housing) Awards Luncheon designed to acknowledge the achievements of businesses, individuals and organizations that work to address housing challenges and homelessness prevention measures.
- :: Conducted a joint organizational review in collaboration with the Edmonton Joint Planning Committee on Housing to identify and develop a new governance structure.
- :: Leveraged, at almost 2 1/2 times, available funds for housing and support service projects.
- :: Approved Habitat for Humanity Edmonton to redevelop Trust Fund land in the Norwood neighbourhood to construct low-cost housing for working families residing in the area.
- :: Both the Edmonton Housing Trust Fund and the Edmonton Joint Planning Committee on Housing participated as members of a community-based group that appeared before the Standing Policy Committee on Health and Community Development to advocate for additional provincial funding for pilot support service initiatives to support the homeless.
- :: Continued a successful fund-raising partnership with Raising the Roof for sales of toques that netted over \$10,000 to be used for homelessness prevention initiatives in Edmonton.

# BUILDING A BETTER FUTURE FOR THE HOMELESS IN EDMONTON



It gives me great pleasure on behalf of the Board of Trustees of the Edmonton Housing Trust Fund to present our seventh annual report and its overview of our activities and successes. In developing this year's annual report we strived to provide you with an account of what we do, how we do it, and how we endeavour to meet the support service needs and housing challenges of the homeless community.

This past year was an exciting time for those of us concerned about homelessness and the lack of affordable housing.

The City of Edmonton's Cornerstones initiative is a year old and already showing results. The new federal government unveiled its Homelessness Partnering Strategy.

Premier Ed Stelmach made homelessness and affordable housing one of his first priorities and created the Alberta Affordable Housing Task Force to propose solutions. And for the first time in over a decade the Government of Alberta has a cabinet minister responsible for housing.

The Edmonton Housing Trust Fund is proud that since its inception in October 1999, we have been able to provide \$52 million dollars of funding for over 1,450 units and spaces of housing. This \$52 million has been matched and leveraged through various partnerships to create close to \$136 million dollars in total construction value up to 2006.

That achievement is a reflection of the importance of partnerships. The Trust Fund believes that affordable housing solutions will only be successful through the various orders of government, the not-for-profit community and the private sector working together.

The Trust Fund is honoured to be a key partner in the federal Urban Aboriginal Strategy (UAS) which is intended to test new ideas and through partnerships co-develop innovative solutions to address local urban Aboriginal priorities.

EHTF's Aboriginal Application Review Committee released a Report to the Community which showed that as of June 2006, it had approved 42 pilot projects exceeding \$3.3 million. Leveraging on UAS projects amounted to more than \$1.7 million, bringing total project funding to more than \$5 million for services to urban Aboriginal people in Edmonton.

The Trust Fund works closely with the Edmonton Joint Planning Committee on Housing, which is responsible for the Community Plan that guides our decisions on which priorities to fund. I'm pleased to report that the two organizations have formed a Joint Implementation Team chaired by Kent Fletcher, General Manager of the Capital Region Housing Corporation, which is working to create a new single organization to effectively set priorities and fund housing and support services.

No one is an island, no one stands alone. So it is for the Edmonton Housing Trust Fund. Our thanks go to our volunteers, staff, community and private sector partners, as well as the orders of government – Government of Canada, Government of Alberta and City of Edmonton for their dedication and assistance during the past year.

A handwritten signature in black ink that reads "Harvey Voogd". The signature is written in a cursive, flowing style.

HARVEY VOOGD, CHAIR, EDMONTON HOUSING TRUST FUND

# STRONG COMMUNITY PARTNERSHIPS ARE DELIVERING RESULTS



2006 was another banner year for the Edmonton Housing Trust Fund. The Trust Fund approved over \$6.4 million in funding to recipients to build new housing, renovate existing housing and provide support services to the homeless and those in need of supportive housing. The end result was a \$13.5 million leveraged investment in the community.

All of this could not have been accomplished without the hard work, strong leadership and dedication of the Trust Fund staff, the Board of Trustees, the Review Committee and the Aboriginal Application Review Committee. The commitment of all was clearly demonstrated by the amount of time they dedicated to the Trust Fund to help it achieve its goals for the year. I thank them for their cooperation and invaluable leadership.

## Some of the highlights of 2006 were:

- The Trust Fund, as the designated Community Based Organization for Edmonton, played a key role along with the six other CBOs in a presentation to the province's Standing Policy Committee on Health and Community Development. As a result of the presentation, the province approved \$16 million in funding, over two years, for support service pilot projects in Alberta's seven major urban centres.
- Progress continued to be made in the governance restructuring of the Trust Fund and the Edmonton Joint Planning Committee on Housing.
- The resoundingly successful first Annual ROOPH Awards were held in downtown Edmonton. The awards, attended by 300 people, are the first of its kind to recognize the organizations and individuals who work so hard to provide much-needed housing and support services. The event also served to highlight the huge amount of work being done by all of our partners in the private, the non-profit and the public sectors.

- Another highlight was the Trust Fund's delivery of \$2.3 million for projects under the Urban Aboriginal Strategy funding and playing a major role in the coordination of the community consultation part of the Edmonton Urban Aboriginal Dialogue Process.
- The Trust Fund worked closely with Joint Planning to coordinate winter emergency planning, which provided additional space for homeless people during Edmonton's coldest months.

The Trust Fund recognizes that much of its work requires a strong working relationship with all three orders of government. During 2006, the Trust Fund strived to ensure that its positive relationship with its funding partners and the community was maintained and enhanced. Assisting the City of Edmonton in particular, to address the need for additional supportive housing was a high priority for the Trust Fund.

Much remains to be done. In fact, the pressures grow every day. However, I am confident that by working together and pooling our resources we will continue to make a significant difference in the lives of those who need our assistance at a time in their lives when they are our most vulnerable citizens.

We look forward to the continued support of the community and our funding partners to continue to maximize and efficiently leverage our funding dollars – working together to meet the growing demand for supportive housing and support services.

A handwritten signature in black ink, appearing to read "Rob Martin". The signature is fluid and cursive, with a long horizontal line extending to the right.

ROB MARTIN, EXECUTIVE DIRECTOR, EDMONTON HOUSING TRUST FUND





“I was sleeping in my van for several days and I was very grateful to have been given this support. I had no where to go and needed a safer place to stay during my transition towards getting help.”

*Chad - Edmonton John Howard Society's Men's Alternative Temporary Housing program*



## HISTORY

For more than seven years, the Edmonton Housing Trust Fund has been a key funder of shelter space, housing and support services for the homeless and those at risk of becoming homeless in Edmonton.

Established in 1999 by Indenture under the Alberta Trustees Act, the Trust Fund is an organization committed to raising funds for housing and support service activity in Edmonton. Based on the priorities identified in the Edmonton Community Plan developed by the Edmonton Joint Planning Committee on Housing, these projects and programs are targeted to low-income individuals.

### **Our Governance Structure**

The Trust Fund is governed by a board of seven trustees who provide strategic direction and work to foster new partnerships and build capacity within the community.

The City of Edmonton, the Province of Alberta, the Canadian Home Builders' Association – Edmonton Region and the Edmonton Interfaith Centre for Education and Action Society each appoint one trustee. The Edmonton Coalition on Housing and Homelessness Society appoints three trustees, one of whom must be of Aboriginal ancestry.

The Trust Fund brings together funding from the three orders of government and the community (private and not-for-profit sectors) to fund a wide array of projects – emergency, transitional, long-term supportive and affordable housing units. The Trust Fund also

provides funding for support service pilot projects to ensure people receive the necessary assistance to help them live more independently and to prevent them from reverting to a life of homelessness.

### **Reaching Out to the Community**

The work of the Trust Fund includes calling for proposals, evaluating those proposals and funding those projects that meet the priorities contained in the Edmonton Community Plan. The Trust Fund also strives to secure new funding for projects.

As part of its mandate, the Trust Fund evaluates and monitors completed housing projects on an on-going basis. Currently, the Trust Fund monitors 53 completed housing projects valued at \$99.5 million.

As a result of the Trust Fund's unique relationship with government and the community, it is able to consolidate all of the homelessness funding from the three orders of government into one process, which greatly reduces the cost of administering projects and programs.

Edmonton administers its funding through a two-pronged community approach. The Edmonton Joint Planning Committee on Housing develops Edmonton's Community Plan through research and community consultation. The Trust Fund manages the approval and funding of projects, from beginning to completion, based on the priorities for housing and support services identified in the Edmonton Community Plan.

# HELPING TO CREATE SUCCESSFUL COMMUNITIES

Through its network of community partners, the Trust Fund is able to leverage funding by utilizing the resources of government, the private sector and the not-for-profit sector.

## The Edmonton Joint Planning Committee on Housing

The Trust Fund's sister organization has a mandate that supports community-based activities to address the priority low-income, special and transitional housing needs of Edmonton. Joint Planning has five standing committees that provide advice, guidance and direction on housing and homelessness related issues. Some of the community-based initiatives of Joint Planning included:

- Working with the community through a comprehensive, coordinated and collaborative approach to develop a Winter Emergency Response Plan;
- Providing assistance through the Community Research Fund towards the completion of research projects undertaken by partnering agencies including:
  - Housing for Persons with Mental Illness: Understanding Their Experiences, The Schizophrenia Society of Alberta, Edmonton & Area Chapter
  - Models of Support and Tolerant Housing for Street-Involved Women: Prostitution Awareness and Action Foundation of Edmonton
  - A Survey of Homeless Youth in Edmonton: Boyle Street Community Services
  - Urban Nomads in Edmonton: Moving as a Coping Strategy, Boyle Street Community Services
  - The 6th biennial Homeless Count involving over 140 organizations and almost 300 volunteers. The count, conducted in October 2006 enumerated 2,618 homeless persons, which was an increase from the 2,192 counted in October 2004;

- A public awareness campaign on housing and homelessness issues in Edmonton including radio, television, print and billboard advertisements;
- The Advocacy and Awareness Enhancement Fund provided funding contributions to various organizations, including Homefest 2006, who undertake activities to bring knowledge and understanding surrounding the issues of homelessness;
- Strengthened communication through a monthly e-newsletter, providing an opportunity for timely promotion of housing-related events;
- Contracting with Service Canada to act as Community Coordinator of the Homeless Individual and Family Information System to facilitate the use of HIFIS in area shelters;
- Facilitating dialogue amongst Aboriginal housing organizations through the initiation of a 'Brown Bag Lunch' networking and information sharing sessions;
- Organized to have November 2006 officially proclaimed by City Hall as "Housing Month";
- In conjunction with Housing Month, worked in collaboration with housing stakeholders to organize the first Affordable Housing Breakfast.

## Government Relations

- The Government of Canada's National Homelessness Initiative has been replaced by the Homelessness Partnering Strategy. Partnering with the federal government, the Trust Fund has approved funding to expand housing and support service projects in the city since 1999.
- In 2004, the Trust Fund began administering funding under the federal government's Urban Aboriginal Strategy. UAS provides funding to address the socio-economic needs of urban Aboriginal people, which can not be undertaken through existing programs. The federal government's Urban Aboriginal Homelessness (UAH) strategy has also allowed the Trust Fund to play a pivotal role in approving funding for Aboriginal-specific projects.

“The project outcomes reflect the positive benefits to both tenants and landlords arising from the intervention of our Outreach Worker. The primary benefit was the ability of clients to retain or to access appropriate housing through negotiation, client education and referrals to community supports and government services.”

*Lori Shortreed – Executive Director, Edmonton Centre for Equal Justice*

- The Trust Fund continues to explore new opportunities to engage the province to increase funding that would benefit the homeless and those at-risk of becoming homeless through the office of the Minister of Municipal Affairs and Housing.
- The Trust Fund was actively involved in and highly supportive of the City of Edmonton’s Cornerstones initiative that targets \$25 million over five years to create 2,500 units of affordable housing in the city.

### Edmonton Coalition on Housing and Homelessness Society (ECOHH)

The Edmonton Coalition on Housing and Homelessness Society appoints three trustees to the Trust Fund board. In addition, the executive director of the Trust Fund attends the monthly meetings of ECOHH, which allows the Trust Fund to participate as a community-based entity that engages housing stakeholders and service agency providers.

### Community-based Organizations

The Trust Fund is part of a broad group of provincial, community-based organizations that share information and discuss housing and homelessness-related issues on an on-going basis. These organizations

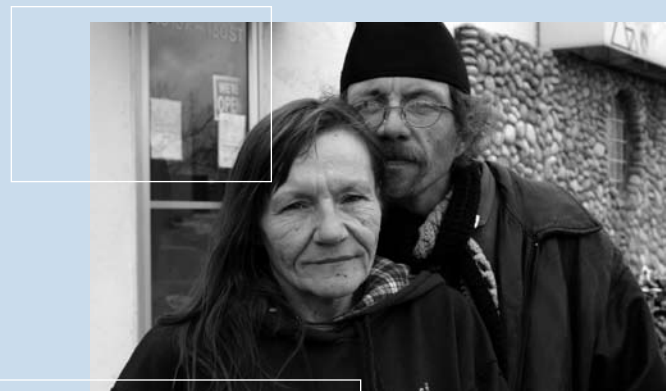
deliver funding under the Homelessness Partnering Strategy and the Urban Aboriginal Homelessness (UAH) program. Organizations in the communities of Red Deer, Lethbridge, Medicine Hat, Grande Prairie, Regional Municipality of Wood Buffalo, Calgary and Edmonton participate.

### Progress with Our Partners

Projects approved by the Edmonton Housing Trust Fund in 2006 continued to address the priorities identified in the Edmonton Community Plan on Housing and Support Services 2005-2009 and comply with the parameters set by our funding partners.

Projects spanned the continuum of housing supports, including emergency shelter space, transitional housing units and long-term supportive housing units. In addition, the Trust Fund approved funding for a number of innovative support service pilot projects.

During 2006, the Edmonton Housing Trust Fund approved funding in the amount of \$6.4 million for total project costs of just over \$13.5 million. This brings the total funding commitment by the Trust Fund since the start of the homelessness initiative in 1999 to \$52.7 million.



# MAKING IT HAPPEN!

● EHTF Contribution  
● Total Project Cost

## Capital Projects Opened or Commenced in 2006

Capacity building begins with the establishment of a mutually respectful working relationship among partners. The Trust Fund has worked with funding recipients to develop media advisories, news releases and backgrounders and has helped to stage official opening events and groundbreaking ceremonies for many of the 2006 projects listed in this year's annual report. This ensures our message is heard and read in the media, and that Edmontonians are informed, which helps to create awareness around homelessness and affordable housing issues. Media coverage also helps to showcase the innovative housing projects developed by our community partners. Seven capital projects valued at \$13.8 million were opened in 2006.

### Villa Marguerite (Phase I)

This unique, three-storey \$22 million renovated housing project in the Glenwood neighbourhood is being developed by the Innovative Housing Society. It is the site of the former Grey Nuns Regional Centre. A



\$910,000 financial contribution from the Edmonton Housing Trust Fund paid for renovations to 13 of the 85 units in the first phase of renovation. The opening of Phase I is the first in a series that will eventually lead to over 300 units of affordable accommodation for 400 low-income individuals and their family members.

**Total Project Cost: \$4.2 million (Phase I)**  
**EHTF Contribution: \$910,000**

### Cameron Avenue Cohousing Cooperative

The \$2.5 million renovation project located in the city's Riverdale neighbourhood was initiated by the Communitas Group, a private Alberta-based corporation. The Edmonton Housing Trust Fund provided a financial contribution of \$1.5 million to the project.



The building contains 14 apartment units featuring 11, two-bedroom suites and three, one-bedroom suites. The building also contains a large community facility, known as the Common House that provides a social/meeting area, complete with a kitchen and recreational spaces for both children and adults.

**Total Project Cost: \$2.5 million | EHTF Contribution: \$1.5 million**

### Umisk Manor

Umisk Manor is a newly-constructed, long-term supportive housing facility featuring 16, three-bedroom units that accommodate large Aboriginal families who are at risk of becoming homeless. The Edmonton



Housing Trust Fund contributed \$1.8 million to the development of Umisk Manor. The housing project located in the Alberta Avenue neighbourhood was developed by the Umisk Affordable Housing Society in partnership with Concept Developments Ltd.

**Total Project Cost: \$2 million | EHTF Contribution: \$1.8 million**



“It has helped me find programs to allow me to get off the street. I had no place to live. The counseling helped me deal with medications, and Elizabeth House has helped other girls that were in trouble get off of the streets as well.”

*Jodi – Elizabeth House*

### Wyser Manor

Wyser Manor is a renovated, 20-unit apartment complex in the downtown area that was originally intended to provide accommodation for low-income



men and women living on AISH (Assured Income for the Severely Handicapped), SFI (Supports for Independence) or disability pensions.

The property has now been leased by the Edmonton People in Needs Shelter Society to provide low-cost, 24/7 supportive housing for homeless single men and women with mental and physical disabilities.

**Total Project Cost: \$1.2 million | EHTF Contribution: \$925,000**

### Hope Terrace

A newly-constructed 14-unit transitional housing complex for teen parents, moms and dads provides safe and affordable housing and offers a range of on-site



support services. The facility was developed in partnership with Terra – Centre for pregnant and parenting teens and Mikhael Management Corporation, with funding from the Edmonton Housing Trust Fund and the City of Edmonton.

**Total Project Cost: \$1.5 million | EHTF Contribution: \$584,725**

### Edmonton Inner City Housing Society – Project 15

A unique community partnership involving the Edmonton Inner City Housing Society, in partnership with the Edmonton Housing Trust Fund, the Stollery Foundation, the Strathcona Rotary Club, the Allen Family Fund and Vinterra Properties Inc., resulted in a seven-unit row housing project in the Eastwood neighbourhood. The facility features four, two-bedroom units and three, three-bedroom units.



**Total Project Cost: \$900,000 | EHTF Contribution: \$646,000**

### McDaniel Manor

McDaniel Manor, located in the neighbourhood of Baldwin, is a ten-unit, newly-constructed, barrier-free, long-term supportive housing facility to accommodate low-income seniors with developmental and physical disabilities. The facility



was constructed by Catholic Social Services. Prospective clients will be referred from the Government of Alberta’s Persons with Developmental Disabilities (PDD) program and Capital Health. Some clients are referred from community-based outreach programs or other Catholic Social Services residential facilities.

**Total Project Cost: \$1.1 million | EHTF Contribution: \$500,000**

# HIGHLIGHTS OF NEW COMMUNITY PARTNERSHIPS IN 2006

## Women Building Futures

The Trust Fund provided \$903,000 of funding for the renovation of 14 of the 42-units of affordable transitional housing facility for the expanded training center located at a downtown warehouse. Women Building Futures, a not-for-profit society, is expanding their training facility and adding a housing component, which will allow 400 women each year to access the 16-week JourneyWoman Start Program, which provides “apprentice-ready” employees to the construction trades.

## Capital Region Housing Corporation

The Capital Region Housing Corporation received \$1.1 million in funding from the Trust Fund to purchase a parcel of land in trust on behalf of NiGiNan Housing Ventures Ltd. to construct a 36-unit, 24/7 long-term supportive housing complex with a harm reduction community building model to house homeless Aboriginal men and women.

## Canadian Mental Health Association

The Canadian Mental Health Association of Edmonton received \$523,389 in funding from the Trust Fund to purchase land for the construction of a 25-unit long-term supportive housing facility targeted to low-income single persons with mental health issues.

## Umisk Affordable Housing Society

The Umisk Affordable Housing Society received \$1.5 million in funding from the Trust Fund to construct a six-unit, six-bedroom long-term supportive town-house complex for large Aboriginal families.

“Without the Umisk Affordable Housing Society I would not have been able to accomplish any of my goals and would most likely have lost my daughter again. Housing means more than just a roof over our heads; it means a future.”

*Amanda – Umisk Manor*

## GROUNDBREAKING CEREMONIES



L'Arche Association of Edmonton



Women Building Futures



## THE ROOPH AWARDS

The Edmonton Housing Trust Fund created the ROOPH Awards (Recognizing Outstanding Organizations, People and Housing) to acknowledge the efforts of individuals, organizations and businesses that work to address the housing challenges facing the homeless and those at risk of becoming homeless.

The ROOPH Awards provide an excellent opportunity to showcase housing and support service sector success stories by formally recognizing best practices. The proceeds from the luncheon are donated to an Edmonton organization that supports individuals through homeless preventative measures and initiatives.

### **There are five award categories 2006 winners:**

- Innovative Partnerships:  
The Home Program
- Excellence in Building Design:  
Cunningham Place, Native  
Counselling Services of Alberta
- Outstanding Leadership in the  
Housing Sector: Kent Fletcher,  
Capital Region Housing Corporation
- Outstanding Service for the  
Aboriginal Community: Bent Arrow,  
Traditional Healing Society
- Exceptional Volunteerism: Bob McKeon,  
Edmonton Inner City Housing Society

# VISIONS FOR THE FUTURE

## New Contracts with Community Partners in 2006

The Trust Fund entered into contracts with the following organizations in 2006.

Project	Total Project Cost	EHTF Contribution
Umisk Affordable Housing Society (capital)	\$2 million	\$1.5 million
Women Building Futures (capital)	\$9 million	\$903,000
Capital Region Housing Corporation (land purchase)	\$5.4 million	\$1.1 million
Canadian Mental Health Association (land purchase)	\$5.3 million	\$523,389
Winnifred Stewart Association (capital)	\$1.2 million	\$300,000
Edmonton Inner City Housing Society - Project 17 (land purchase)	\$425,000	\$420,000
Bissell Centre Phase II (support services)	\$100,000	\$100,000
McDougall House Association (mortgage payout)	\$119,709	\$119,709
Edmonton John Howard Society (support services)	\$233,900	\$50,000
Boyle Street Community Services (City Parkland)	\$380,705	\$150,000
Boyle Street Community Services (winter emergency)	\$44,225	\$44,225
Boyle Street Community Services (winter emergency)	\$183,782	\$183,782
Boyle Street Community Services (winter emergency)	\$46,921	\$46,921
Hope Mission (winter emergency)	\$190,000	\$190,000
Jasper Place Health and Wellness Centre (winter emergency)	\$95,673	\$95,673
Salvation Army (winter emergency)	\$182,597	\$150,030
Salvation Army (winter emergency)	\$71,438	\$71,438
Old Strathcona Baptist Church (winter emergency)	\$153,042	\$72,000
Boyle Street Community Services (support services)	\$283,265	\$243,265
Terra Association (support services)	\$50,918	\$40,000
George Spady Centre (support services)	\$146,499	\$132,499



# URBAN ABORIGINAL STRATEGY

The Urban Aboriginal Strategy (UAS) in Alberta is administered by Western Economic Diversification Canada and is delivered by the Edmonton Housing Trust Fund through an Aboriginal-driven application review process.

It is intended to test new ideas on how to better respond, through partnerships, to the local needs of urban Aboriginal people. For the UAS, the Trust Fund is committed to an Aboriginal community-driven process, which recognizes the diversity and uniqueness of urban Aboriginal peoples in Edmonton.

One of the most important aspects of the UAS is the emphasis placed on local input into decision-making to address local priorities. The UAS follows a collaborative approach, bringing together various federal, provincial and municipal partners, along with community groups and Aboriginal organizations to develop and implement projects.

## AARC – UAS

The Aboriginal Application Review Committee's (AARC) goal is to strengthen the Aboriginal community from within and build bridges between communities and stakeholders in Edmonton. AARC is made up of Aboriginal community members with expertise in a variety of sectors. AARC's mandate is to make UAS funding decisions based on UAS criteria, the needs identified in the Community Plan, and their experience and knowledge of the Aboriginal community. AARC has identified pilot projects geared to Aboriginal children, youth, and family as a funding priority.



## AARC Committee Members

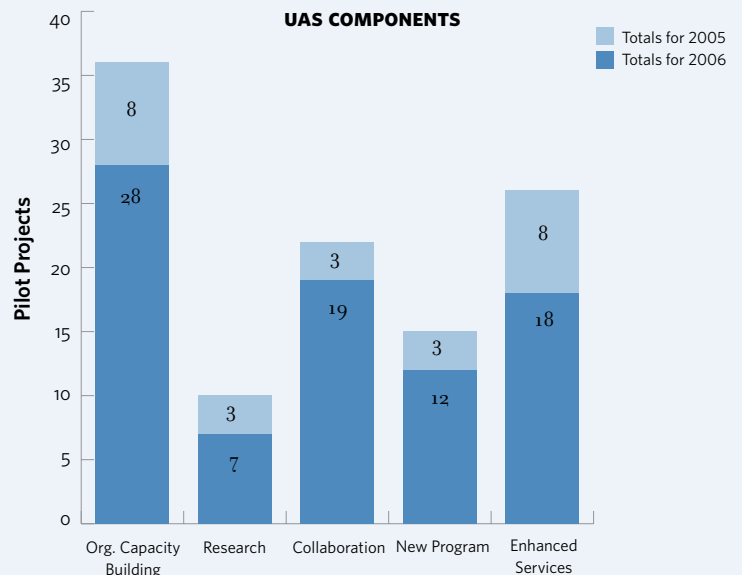
Wil Campbell	Rob Martin (EHTF)
Nellie Carlson	Vaughn Paul
Florence Gaucher	Leonard Robinson
Clayton Kootenay	George Vass

## The Objectives of UAS

In order to receive funding from the Urban Aboriginal Strategy, proposals must be innovative and meet one or more of the following:

- Program Development
- Enhanced Support Services
- Community Relevant Research
- Organizational Capacity Building
- Collaborative Community Partnership

Proposals must be new and innovative, and must meet a priority as described in the Edmonton Community Plan on Housing Support Services 2005-2009 or another capacity building issue specific to urban Aboriginal people.





## UAS CONT'D

### UAS Funded Projects 2006

In 2006, 45 new projects were approved and added to the 10 projects from 2005 carried forward, for a total of 55 projects and over \$2.3 million in additional funds in 2006.

### Increasing Awareness through Information Sharing

The following projects focused on increasing communication within the Aboriginal community about issues through a community gathering or planned event:

- Boyle Street Community Services – focusing on support for Aboriginal clients
- CNFC on behalf of National Aboriginal Day Committee
- EACH – EJPCOH – bus tour of housing projects
- Native Seniors Centre – gathering
- Two Spirit Circle of Edmonton – gathering
- Creating Hope Society – gathering
- Sun & Moon Visionaries Aboriginal Artisans Society – Healing Our Spirit Worldwide conference participation

### Organizational planning or staff training

Projects have been targeted towards strengthening the capacity of community organizations through identifying their own staff and board training needs, developing individualized strategic and business plans. Here are the new projects in this area:

- Aboriginal Women's Professional Association – business planning
- Bent Arrow Traditional Healing Society – fundraising feasibility and training
- City of Edmonton – proposal writing workshops
- Creating Hope – board development
- Dreamspeakers Festival Society – business planning and staff, and board training
- Edmonton Native Basketball Association – business planning
- Residential School Survivors Society – organizational development
- Institute for the Advancement of Aboriginal Women – capacity building and staff training
- Native Counselling Services of Alberta – staff training
- Nechi/Poundmaker's Lodge – staff training
- Makhoos Society of Alberta – staff training
- Sun & Moon Visionaries Aboriginal Artisans Society – strategic planning
- Treaty 8 First Nations of Alberta – staff training
- Yellowhead Tribal College – staff training and capacity building

### Assisting Youth & Families

The following projects focused on enhancing or creating better services to Aboriginal children, youth and families in the City of Edmonton:

- Awasis Parent Council – playground Prince Charles School
- Ben Calf Robe Society – Mooswa youth project
- City of Edmonton – Nikanihew Aquatic Leadership program
- Gordon Russell’s Crystal Kids – enhanced programs for drop in centre
- Edmonton Adult Aboriginal Justice Committee – Adult Sentencing Circle
- Edmonton Native Basketball Association – children’s basketball program for 5-14 year olds
- Edmonton Financial Literacy Society – financial management education
- Family Centre – teaching youth healthy eating
- Night Wind Centre – development of a crystal meth treatment centre
- Northern Alberta Alliance on Race Relations – education on racism in the schools
- Makhoos Society – summer employment program for youth
- Makhoos Society – Women’s Circle
- Prostitution Awareness and Action Foundation Edmonton SNUG – project for Aboriginal women
- Wasah’gam Consulting Corporation – enhanced services for those affected by Fetal Alcohol Spectrum Disorder

### Research

Research projects that addressed an issue that was specific to the Edmonton area and identified opportunities for better service delivery were:

University of Alberta, Native Studies Department – develop urban research plan

U of A – Native Studies: Social Capital Research

Ben Calf Robe – Research on youth in ten communities

Families First Edmonton – Longitudinal research on family support services

Through the leadership of AARC we have been able to strengthen the Aboriginal community from within and build bridges between communities, stakeholders, and the municipal, provincial, and federal governments.

### Edmonton Aboriginal Community Dialogue Process

The Edmonton Housing Trust Fund partnered with the Edmonton Aboriginal Urban Affairs Committee, the City of Edmonton the federal and provincial governments to undertake the Edmonton Urban Aboriginal Dialogue Process. The goal of the Dialogue process was to create opportunities for participants to share their perspectives on key issues facing Urban Aboriginal people while also sparking their imaginations on what could be a new way of working together. A variety of indigenous methods of communication were used to gather information and on November 30, 2006, in the Creating Options phase, the community selected a mechanism to facilitate issues being brought forward. The issues identified in order of importance are:

- 1 Improvements in shelter and housing;
- 2 Respect for Aboriginal histories, cultures and languages;
- 3 Improved employment and appropriate skills training;
- 4 Improvements in Aboriginal health and well-being;
- 5 Culturally appropriate education for Aboriginal children and youth;
- 6 Services that help people who are new to the city;
- 7 Incorporating Aboriginal values and other improvements to the justice system;
- 8 Listening purposefully to Aboriginal voices and viewpoints;
- 9 Self determination for Aboriginal people; and,
- 10 Aboriginal people helping each other through volunteerism.

# AUDITORS' REPORT

To the Board of Trustees

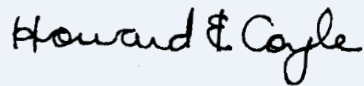
Edmonton Housing Trust Fund

The accompanying summarized statement of financial position and statements of operations and fund balances are derived from the complete financial statements of Edmonton Housing Trust Fund as at December 31, 2006 and for the year then ended on which we expressed an opinion with reservation in our report dated February 20, 2007. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In common with many not-for-profit organizations, the Fund derives revenue from donations the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Fund and we were not able to determine whether any adjustments might be necessary to contributions, excess of revenues over expenditures, current assets and fund balances.

In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of the donations referred to in the preceding paragraph, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the entity's financial position, results from operations and cash flows, reference should be made to the related complete financial statements.



Howard & Coyle  
Chartered Accountants

February 20, 2007  
Edmonton, Alberta



**Edmonton Housing Trust Fund**

Summarized Consolidated Financial Statements

December 31, 2006

<b>RESULTS FROM OPERATIONS</b>	<b>EHTF and EJPCOH</b>	<b>Urban Aboriginal Strategy</b>	<b>Total 2006</b>	<b>Total 2005</b>
<b>REVENUE</b>				
Government of Canada	\$ 5,905,498	\$ 2,414,790	\$ 8,320,288	\$ 6,448,315
Province of Alberta	1,000,000	-	1,000,000	1,000,000
City of Edmonton	1,203,402	-	1,203,402	1,179,100
Donations	21,423	-	21,423	20,859
Interest	196,869	15,313	212,182	125,376
	8,327,192	2,430,103	10,757,295	8,773,650
<b>EXPENDITURES</b>				
Projects (Schedule 1)	8,619,460	2,369,375	10,988,835	6,905,877
Salaries and benefits	634,151	145,465	779,616	733,910
Professional fees	65,531	10,906	76,437	67,869
Rent and occupancy costs	65,664	3,013	68,677	62,095
Promotional	43,946	9,402	53,348	52,885
Office	44,637	7,717	52,354	54,255
Other	676	1,350	2,026	6,554
Amortization	9,771	-	9,771	13,937
Trustee meetings	16,381	-	16,381	12,154
Travel	10,958	10,697	21,655	7,452
Insurance	9,798	2,586	12,384	11,743
	9,520,973	2,560,511	12,081,484	7,928,731
<b>EXCESS (DEFICIENCY)</b>				
OF REVENUE OVER EXPENDITURES	(1,193,781)	(130,408)	(1,324,189)	844,919
FUND BALANCES, BEGINNING OF YEAR	6,648,296	(51,605)	6,596,691	5,751,772
INTERFUND TRANSFERS	(191,452)	191,452	-	-
<b>FUND BALANCES, END OF YEAR</b>	<b>\$ 5,263,063</b>	<b>\$ 9,439</b>	<b>\$ 5,272,502</b>	<b>\$ 6,596,691</b>
<b>FINANCIAL POSITION</b>				
			<b>2006</b>	<b>2005</b>
<b>ASSETS</b>				
Cash and term deposits			\$ 5,262,226	\$ 6,578,007
Land held for resale			-	178,034
Other			23,801	30,748
Property and equipment			18,407	28,178
			\$ 5,304,434	\$ 6,814,967
<b>LIABILITIES AND FUND BALANCES</b>				
Demand loan			\$ -	\$ 158,978
Accounts payable and accrued liabilities			31,932	59,298
			31,932	218,276
<b>FUND BALANCES</b>				
Unrestricted fund balance			-	322,634
Restricted fund balances:				
Edmonton Housing Trust Fund			5,263,063	6,335,770
Edmonton Joint Planning Committee on Housing			-	(10,108)
Urban Aboriginal Strategy			9,439	(51,605)
			5,272,502	6,596,691
			\$ 5,304,434	\$ 6,814,967

**Edmonton Housing Trust Fund**

Consolidated Schedule of Project Expenditures (Recoveries)

For the year ended December 31, 2006

	<b>2006</b>
<b>EDMONTON HOUSING TRUST FUND</b>	
Aboriginal Partners & Youth Society - APYS	\$ 114,062
Ben Calf Robe - Year II	9,972
Bissell Centre - Phase I	362,500
Boyle Street Community Services Co-op	17,885
Boyle Street Co-op - WHER program	90,774
Canadian Mental Health Association 116 Avenue Housing	523,389
Catholic Social Services	267,925
Central Edmonton Community Land Trust	7,975
E4C - Elizabeth House Damage Deposit Project	13,650
Edmonton Centre for Equal Justice	26,063
Edmonton Community Loan Fund	(4,905)
Edmonton Community Loan Fund Society	29,044
Edmonton John Howard Society - M.A.T.H.	10,808
Edmonton Mennonite Centre	136,993
EICHS Project #15	82,971
EICHS Project #17	420,000
Geo. Spady Centre Short Term Housing	16,561
Hope Mission - Emergency Winter	81,000
Hope Mission - Hope Youth Shelter	144,288
Hope Mission - Women & Youth Centre	978,139
Innovative Housing - Villa Marguerite	910,000
J.P. Health & Wellness - Winter Emergency	45,726
L'Arche Association of Edmonton	264,357
M.C. Hennig - Consulting Services	8,550
McDougall House Association	119,709
Mikhael Mgmt. Corp. - Hope Manor	58,473
NCSA - HISS Year II	175,558
Capital Region Housing Corporation - Ambrose Place	1,127,280
Old Strathcona Youth Co-op	38,557
Salvation Army Winter Emergency - 50 mats	44,200
Salvation Army Winter Warming Shelter	26,018
Strathcona Baptist Church Winter Emergency Drop-in Centre	28,800
Terra Association	21,865
Umisk 6 Unit Townhouse	287,000
Umisk Affordable Housing Society	1,310,504
Wings of Providence	13,940
Winnifred Stewart - Joey's Home Complex	270,000
Women Building Futures	333,836
YMCA Resident Support II	16,551
	<hr/> \$ 8,430,018
<b>EDMONTON JOINT PLANNING COMMITTEE ON HOUSING</b>	
Research	\$ 27,970
Advocacy and Awareness	116,076
Edmonton Aboriginal Committee on Housing	11,644
Homeless Count	24,302
Community Plan Committee	9,450
	<hr/> \$ 189,442
<b>TOTAL HOUSING PROJECTS</b>	<hr/> <b>\$ 8,619,460</b> <hr/>

**Edmonton Housing Trust Fund**Consolidated Schedule of Project Expenditures (Recoveries) Continued  
For the year ended December 31, 2006

	<b>2006</b>
<b>URBAN ABORIGINAL STRATEGY</b>	
Aboriginal Justice Committee - Sentencing Circle	\$ 22,500
Aboriginal Women's Professional Association - Capacity Building	9,034
Ben Calf Robe - Mooswa Project I	20,440
Ben Calf Robe - Mooswa Project II	95,611
Ben Calf Robe - Playground for Awasis Parent Council	97,635
Bent Arrow - Fundraising	33,278
Bent Arrow - Manager's Retreat	7,099
Boyle Street Community Services - Aboriginal Services	6,200
Capital Health - Community Outreach	204,540
City of Edmonton, Aquatic Leadership	11,574
CNFC - Feasibility Seniors Residence	36,025
CNFC - First Stop Shop Service	204,338
CNFC - National Aboriginal Day activities	10,000
CNFC - Residential School Survivors Society	53,725
Creating Hope Society	25,729
Crystal Kids Youth Centre	30,816
Dreamspeakers Festival Society - Capacity Building	49,155
Dreamspeakers Festival Society - Training	12,448
E4C - Kids in the Hall	68,250
Edmonton Community Foundation - Families First	362,310
Edmonton Native Basketball Association	35,739
EJPCOH - Collaboration Bus Trip	13,100
EmployAbilities	73,771
Financial Literacy Workshops	61,672
IAAW - BD/Finance Officer	39,584
IAAW - Training Services	14,710
LaSalle Women's Housing Society of Alberta	64,562
Makhoos Society - Summer Employment Costs	4,250
Makhoos Society - Women's Support Circle	6,803
Makhoos Society of Alberta - ECSD Staff Training	9,292
Native Counselling Services of Alberta - LINKS	50,193
NCSA - Gang Prevention Program	87,293
NCSA - Staff Training	7,801
Night Wind Treatment Centres Inc.	106,168
NiGiNan Housing Ventures	58,627
Northern Alberta Alliance on Race Relations	35,940
PAAFE - Snug Project	31,059
Poundmakers Treatment Centres	14,566
Sun & Moon Visionaries - Art Programming	122,085
Sun & Moon Visionaries - HOSW Conference	43,231
The Family Centre of Northern Alberta	11,380
Treaty 8 First Nations of Alberta	12,500
Two Spirit Circle of Edmonton Society	11,250
U of A Native Studies Project 5	33,756
University of Alberta Native Studies - Research	15,518
Wasah'gam Full Circle FASD	23,818
Yellowhead Tribal Council - Training	20,000
<b>TOTAL URBAN ABORIGINAL PROJECTS</b>	<b>\$ 2,369,375</b>
<b>TOTAL PROJECTS</b>	<b>\$ 10,988,835</b>

## Acknowledgements

The Edmonton Housing Trust Fund gratefully acknowledges the support and assistance of the following in 2006, without which our success and progress would not have been possible.

Government of Canada

Province of Alberta

City of Edmonton

Edmonton Joint Planning Committee on Housing

Raising the Roof Toque Campaign

Shane Parker, Parker Dubrule

E.L. Frazier & Associates Reality Corp.

Rockliff Pierzchajlo Architects & Planners Ltd.

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