

# Building Opportunities

Edmonton Housing Trust Fund / 2005 Annual Report



# Mission Statement

The Edmonton Housing Trust fund will act as a catalyst to expand low-income housing opportunities by leveraging the resources of government, private and non-profit sectors.



## Highlights:

In 2005, the Edmonton Housing Trust Fund:

- Approved \$7.1 million in funding to community partners for the development of capital housing and support service projects.
  - Opened six capital projects that added 153 units of long-term supportive and transitional housing at a total project value of \$19.8 million.
  - Through an Aboriginal community-driven process, approved funding of over \$1.5 million to Edmonton organizations in 2005 under the federal government's Urban Aboriginal Strategy (UAS).
  - Developed a comprehensive strategic plan to focus on the short and long-term activities of the Trust Fund and to compliment the priorities identified in the Edmonton Community Plan on Housing and Support Services 2005–2009.
- Established the ROOPH Awards (Recognizing Outstanding Organizations, People and Housing) designed to acknowledge the achievements of businesses, individuals and organizations that work to address affordable housing and homelessness initiatives in Edmonton.
  - Demolished the Cloisters Apartment buildings and issued a Request for Proposal to redevelop this Norwood neighbourhood site with safe, affordable housing for low-income working families residing in the area.
  - Participated in a joint organizational review to identify a possible new structure in collaboration with the Edmonton Joint Planning Committee on Housing.
  - Leveraged, at almost two-and-a-half times, available funds for housing and support service projects.

# Our Vision is Focused on the Future

## Message from the Chair



It gives me great pleasure on behalf of the Board of Trustees of the Edmonton Housing Trust Fund to present our sixth annual report and its overview of our activities, successes and future challenges. In developing this year's annual report we strived to provide you with a detailed account of what we do, how we do it, and how we endeavour to meet the needs of the community.

### Progress with Our Partners

It has been another remarkable year for the Trust Fund. Along with approving a substantial amount of funding for housing and support service projects, the Trust Fund continued to improve relations with our funding partners. We not only strengthened our ties with the three orders of government through face-to-face meetings and information sharing sessions, we also enhanced our partnerships with the private sector and the not-for-profit sector. We continue to build on our community relationships through involvement with the Edmonton Coalition on Housing and Homelessness, community groups like the Community Action Project and neighbourhood community leagues. We also worked closely with our sister organization – the Edmonton Joint Planning Committee on Housing – on housing related issues.

We have made a concerted effort to communicate the good work that the Trust Fund does and to emphasize that the Trust Fund needs to be properly resourced and funded to be an effective community contributor.

### Governance Review Targets Efficiencies

A substantial amount of work has already occurred around an organizational review involving both the Edmonton Joint Planning Committee on Housing and the Edmonton Housing Trust Fund. Our goal is to provide a new vision for a stronger, more efficient single entity to effectively set housing priorities and fund housing and support service activities in Edmonton. By bringing together the best of both organizations, we will create a more effective and more efficient organization. Meetings to explore the best possible means of achieving this goal will continue.

### Strategic Plan Lays the Foundation for the Future

Trustees spent a great deal of time and effort in 2005 developing a plan that will guide the organization through to 2008. Its focus, both short-term and long-term, incorporates three pillars: build capacity, enhance partnerships and seek additional and stable funding for

Trust Fund projects. Some of the more salient elements of the plan include:

- an increased emphasis on networking with government representatives and potential new community partners, and a well-defined communications strategy that keeps our partners and the media in the loop on Trust Fund projects and activities;
- enhancing our partnerships through information sharing sessions, additional meetings with government officials, reaching out to the Aboriginal community, and working in tandem with Joint Planning to develop a comprehensive Edmonton Community Plan;
- working to secure additional funding by examining new ways of achieving a dedicated source of revenue through:
  - i) increased financial partnership opportunities with the three orders of government;
  - ii) investigating charitable tax status and;
  - iii) exploring innovative ways of working more closely with the private sector.

Our strategic plan is available for review on our website at [www.ehtf.ca](http://www.ehtf.ca).

Each year generates new achievements – 2005 was no exception. I would like to thank our Board of Trustees for guiding us, and our employees for implementing our activities with utmost dedication and professionalism. I would also like to thank our community and funding partners, who continue to support our efforts to maximize and efficiently leverage our funding dollars to create innovative housing and support service projects. We look forward to your continued support in 2006 and hope you will visit our website to take a closer look at the support programs and projects we have funded. Working together we are building our community and strengthening opportunities.



Carol Murray, Chair

**“We continue to build on our community relationships through involvement with the Edmonton Coalition on Housing and Homelessness, community groups like the Community Action Project and neighbourhood community leagues.”**



# Looking Forward – Meeting the Demand Message from the Executive Director

Providing hope and strengthening opportunities for Edmontonians in need of affordable housing and supports is a job the Edmonton Housing Trust Fund has taken very seriously for over six years.

**“Hitting our marks in 2006 will require a continued successful working relationship with the three orders of government, along with assistance from the private and not-for-profit sectors. These measures will ensure our community partnerships flourish and our housing objectives are met for 2006.”**

In 2005, the Trust Fund addressed the needs of the homeless and those at-risk of becoming homeless by providing more than \$7.1 million of capital and support service funding to projects, valued at over \$12 million.

Since the Trust Fund began in 1999, \$46 million in funding has been approved by trustees for capital and support service projects, for a total project value of \$110 million. A notable achievement is the leveraging of funding by almost two-and-a half-times. In terms of units/spaces, the Trust Fund has provided funding to create over 1,350 units of emergency, transitional and long-term supportive housing.

## **New Opportunities Emerge**

Among the projects that were opened in 2005, the Edmonton Inner City Housing Society and the Edmonton City Centre Church Corporation’s facilities are exemplary projects that provided supported affordable housing for low-income individuals, some with mental health issues.

Trinity Manor, a home for refugees and immigrants, was a project funded by the Trust Fund that brought together the private and not-for profit sectors as partners to create one of the most innovative housing projects in Canada. This one-of-a-kind housing facility incorporates both transitional and long-term supportive housing and provides a variety of counseling services and family supports, provided by the Edmonton Mennonite Centre for Newcomers.

## **Meeting the Needs of the Neighbourhood**

Another major accomplishment for the Trust Fund in 2005 was the demolition of the Cloisters Apartment buildings in Norwood and the subsequent call for proposals to develop the site. Working with the Community Action Project, the Trust Fund was able to establish criteria for future development that will meet the needs of the community and provide safe, affordable housing for working families residing in Norwood.

## **Recognizing Excellence in the Community**

We also planted the seeds in 2005 to launch the ROOPH Awards (Recognizing Outstanding Organizations, People and Housing). This annual showcase was created by the Trust Fund to formally acknowledge the accomplishments of individuals, organizations and businesses who deal with affordable housing and homelessness issues.

## **UAS – Support for the Aboriginal Community**

In 2005, the Trust Fund began approving funding under the federal government’s Urban Aboriginal Strategy, through an Aboriginally-driven application review process. The federal Urban Aboriginal Strategy is intended to test new ideas on how to better respond, through partnership, to the local needs of urban Aboriginal people. In 2005 the Trust Fund approved over \$1.5 million in funding to organizations in Edmonton.

This past year was another exceptional one for the Trust Fund and its community partners. I would like to thank our staff and our Board of Trustees for their dedication and hard work in achieving a successful 2005. As we continue to make inroads, we are cognizant of the crucial role we must continue to play as an accountable, efficient funder of housing for the homeless. Hitting our marks in 2006 will require a continued successful working relationship with the three orders of government, along with assistance from the private and not-for-profit sectors. These measures will ensure our community partnerships flourish and our housing objectives are met for 2006.

*Rob Martin, Executive Director*

# History

For more than six years, the Edmonton Housing Trust Fund has been a key funder of safe, affordable housing and support services for the homeless and those at risk of becoming homeless in Edmonton.

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Established in 1999 by Indenture under the Alberta Trustees Act, the Trust Fund is an organization committed to raising funds for affordable housing and support service activity in Edmonton. Based on the priorities identified in the Edmonton Community Plan developed by the Edmonton Joint Planning Committee on Housing, these projects and programs are targeted to low-income people.

## Our Governance Structure

The Trust Fund is governed by a board of seven Trustees who provide strategic direction and work to foster new partnerships and build capacity within the community.

The City of Edmonton, the Province of Alberta, the Edmonton Region Home Builders' Association and the Edmonton Interfaith Centre for Education and Action Society each appoint one trustee. The Edmonton Coalition on Housing and Homelessness Society appoints three trustees, one of whom is of Aboriginal ancestry.

The Trust Fund brings together funding from the three orders of government and the community (private and not-for-profit sectors) to fund a wide array of projects – emergency, transitional, long-term supportive and affordable housing units. The Trust Fund also provides funding for support service pilot projects to ensure people receive the necessary assistance to help them live more independently and to prevent them from reverting to a life of homelessness.

## Expanding Our Reach

The work of the Trust Fund includes calling for proposals, evaluating those proposals and funding those projects that meet the priorities contained in the Edmonton Community Plan. The Trust Fund also strives to secure new funding for projects.

As part of its mandate, the Trust Fund evaluates and monitors completed housing projects on an on-going

basis. Currently, the Trust Fund monitors 40 completed housing projects valued at approximately \$71 million.

As a result of the Trust Fund's unique relationship with government and the community, it is able to consolidate all of the homelessness funding from the three orders of government into one process, which greatly reduces the cost of administering projects and programs.

Edmonton administers its funding through a two-pronged community approach. The Edmonton Joint Planning Committee on Housing develops Edmonton's Community Plan through research and community consultation. The Trust Fund manages the approval and funding of projects, from beginning to completion, based on the priorities for housing and support services identified in the Edmonton Community Plan.

## UAS Funding

Another community function of the Trust Fund is to administer funding under the federal government's Urban Aboriginal Strategy (UAS).

UAS funding addresses the socioeconomic needs of urban Aboriginal people that cannot be undertaken through existing programs. As the UAS delivery agent in Edmonton, the Trust Fund established a separate Aboriginal process to review and approve all UAS projects. The Trust Fund's Aboriginal Application Review Committee (AARC), made up entirely of Métis and First Nations individuals, evaluates potential UAS pilot projects in accordance with community priorities and carries out due diligence on approved projects. The Trust Fund also employs an Aboriginal Project Officer and an Aboriginal Strategic Planning Coordinator to help execute the delivery of UAS funding in Edmonton.

*\*For more information on the Urban Aboriginal Strategy see pages 10–12.*



**“As a result of the Trust Fund's unique relationship with government and the community, it is able to consolidate all of the homelessness funding from the three orders of government into one process, which greatly reduces the cost of administering projects and programs.”**



# Working Together – Building Partnerships

## Creating Stronger Communities

Through its network of community partners, the Trust Fund is able to leverage funding by utilizing the resources of government, the private sector and the not-for-profit sector.

### The Edmonton Joint Planning Committee on Housing

The Trust Fund's sister organization has a mandate that supports community-based activities to address the priority low-income, special and transitional housing needs of Edmonton. Some of the community-based initiatives of Joint Planning include:

- Development of the Edmonton Community Plan, which identifies a continuum of housing needs and related support service priorities in the city.
- Research initiatives to develop a sound, reliable base of information to help policy makers, program managers, funders and the general public understand the scale, scope and consequences of housing related issues and concerns. Research projects include survey work to better understand the homelessness issue and its social impacts. A community research fund allows us to support the initiatives of community organizations and the clients they serve.
- A biennial Homeless Count that identifies trends in the homeless population.
- A community awareness campaign designed to increase awareness of the current housing shortage and encourage participation and/or support for solutions proposed through the approved Edmonton Community Plan.
- Five standing committees (Community Plan Committee; Advocacy, Awareness and Communication Committee; Edmonton Aboriginal Committee on Housing; Research Committee; and the Executive Committee) that provide advice, guidance and direction on housing and homelessness related issues.

### Government Relations

- Under the federal government's National Homelessness Initiative (NHI) the Trust Fund has approved funding to expand housing and support service projects in the city since 1999. The federal government's Urban Aboriginal Homeless (UAH) strategy has also allowed the Trust Fund to play a pivotal role in approving funding for Aboriginal-specific projects.
- In 2005, the Trust Fund began administering funding under the federal government's Urban Aboriginal Strategy. UAS provides funding to address the socioeconomic needs of urban Aboriginal people, which can not be undertaken through existing programs.
- The Trust Fund continues to explore new opportunities to engage the province to increase funding that would benefit the homeless and those at-risk of becoming homeless through the office of the Minister of Seniors and Community Supports.
- The Trust Fund was actively involved and highly supportive of the City of Edmonton's Cornerstones initiative that targets \$25 million over five years to create 2,500 units of affordable housing in the city.



Trust Fund Executive Director Rob Martin fields media questions following an official opening of an EHTF funded project.

### **Edmonton Coalition on Housing and Homelessness Society (ECOHH)**

The Edmonton Coalition on Housing and Homelessness Society appoints three trustees who are appointed to the Trust Fund board. In addition, the executive director of the Trust Fund attends the monthly meetings of ECOHH, which allows the Trust Fund to participate as a community-based entity that engages housing stakeholders and service agency providers.

### **Edmonton Urban Aboriginal Accord Initiative**

The Accord Initiative was created by the City of Edmonton and the Edmonton Aboriginal Urban Affairs Committee in response to a growing awareness of the needs and aspirations of Aboriginal Peoples residing in Edmonton. The Trust Fund, by virtue of its UAS connection, participates as a full member of the steering committee and attends monthly meetings. The Trust Fund also participates as part of a working group that develops policy and direction.

### **Community Action Project (CAP)**

The Edmonton Housing Trust Fund and the Community Action Project have been working together to improve the Norwood neighbourhood in and around 114 Avenue and 96 Street. Through on-going collaboration, an agreement on a Request for Proposal was reached to redevelop this Norwood neighbourhood site with safe, affordable housing for low-income working families residing in the neighbourhood.

### **Community-based Organizations**

The Trust Fund is part of a broad group of provincial, community-based organizations that share information and discuss housing and homelessness-related issues on an on-going basis. These organizations deliver funding under the National Homelessness Initiative through the Supporting Communities Partnership Initiative (SCPI) and the Urban Aboriginal Homelessness (UAH) program. Organizations in the communities of Red Deer, Lethbridge, Medicine Hat, Grande Prairie, Regional Municipality of Wood Buffalo, Calgary and Edmonton participate.

### **Raising the Roof**

Raising the Roof is Canada's only national charity dedicated to long-term solutions to combat homelessness. For the last two years it has partnered with the Edmonton Housing Trust Fund through the annual toque campaign that raises money to support homelessness initiatives in the city. In 2005 \$15,000 was raised to assist the homeless initiative in Edmonton.

### **Progress with Our Partners**

Projects approved by the Edmonton Housing Trust Fund in 2005 continued to address the priorities identified in the Edmonton Community Plan on Housing and Support Service 2005-2009 and comply with the parameters set by our funding partners.

Projects spanned the continuum of housing supports, including emergency shelter space, transitional housing units and long-term supportive housing units. In addition, the Trust Fund approved funding for a number of innovative support service pilot projects.

During 2005, the Edmonton Housing Trust Fund approved funding in the amount of \$7,154,609 for total project costs of \$12,261,014. This brings the total commitment since the start of the homelessness initiative in 1999 to \$46,303,932.



The annual Raising the Roof Toque Campaign kickoff held at the Kingsway Garden Mall.



Trust Fund Chair Carol Murray presents a plaque to funding recipients at the official opening of Trinity Manor in April 2005.

## Blazing New Trails – Reaching out to the Community

Trailblazers are those who go where no one else has dared to go before. The Trust Fund, as a community-based entity, has achieved an enviable record of funding some highly innovative housing and support service projects within the community.

- The desire to showcase innovative projects, people and organizations led to the formation of the ROOPH Awards (Recognizing Outstanding Organizations, People and Housing). Five categories are to be honoured in 2006 at an annual luncheon hosted by a benevolent group of corporate sponsors and the Trust Fund.
- Active involvement in municipal and community matters has created opportunities for project presentations to religious organizations and municipal associations such as the Alberta Urban Municipalities Association.
- Presentations at major national housing events have positioned the Trust Fund as a highly credible organization with a reputation for knowledge and excellence in delivering community-based housing and in tackling homelessness issues.
- Another successful Open House in 2005 allowed the Trust Fund to network with housing stakeholders and service agency providers in the city.

## The Road Ahead – Challenges Facing the Trust Fund

One of the main goals for the Trust Fund is securing a source of dedicated funding for annual operations. Until now, funding arrangements with provincial and municipal partners have all been based on annual agreements, while federal funding dollars have been achieved in one, two and three-year agreements. Unfortunately, it is difficult to plan, budget and operate without a dedicated source of funding. A dedicated source of funding would allow the Trust Fund to successfully achieve its objectives and goals and to create long-term plans and strategies.

As part of the effort to secure dedicated funding, the Trust Fund is exploring the possibility of obtaining a “charitable tax status” designation. This designation allows for tax-deductible donations that increase funding opportunities for the Trust Fund. The Trust Fund will continue to pursue the charitable tax status designation in the coming year.

EHTF Vice-Chair Bill Lusk (r) presents a Trust Fund plaque to Excel Society board members at the official opening of Grand Manor in February 2005.



Guests enjoy a lighter moment at the Trust Fund/Joint Planning Open House in November 2005 as EHTF Chair Carol Murray and EJPCOH Chair Jay Freeman greet the crowd (inset).



# Building Opportunities – Strengthening Communities

## Capital Projects Opened in 2005

Capacity building begins with the establishment of a mutually respectful working relationship among partners. The Trust Fund has worked in tandem with funding recipients to develop media advisories, releases and backgrounders and has helped to stage official opening events and groundbreaking ceremonies for many of the 2005 projects listed in this year’s annual report. This ensures our message is heard and read in the media, and that Edmontonians are informed and aware, which helps to create awareness around homelessness and affordable housing issues. Media coverage also helps to showcase the innovative housing projects developed by our community partners.

Six capital projects valued at \$19.8 million were officially opened in 2005.



### Excel Society’s Grand Manor

The 56-suite apartment hotel provides a residence for low-income individuals with mental health issues and 24/7 client support services funded by Capital Health. The site contains two floors of residential living space, which includes 53 bed-sitting rooms and three, one-bedroom units. In addition, the main level was developed into a common area that includes a dining room/kitchen, classrooms, conference and multi-purpose areas, office space and retail space.

**Total Project Cost: \$11,209,837**

**EHTF Contribution: \$3,856,198**



### Trinity Development’s Trinity Manor

The facility features 40 residential units (20 transitional housing and 20 long-term supportive) for refugees or immigrants and their families. In addition, the facility provides residents with accompanying support services to adjust to living in Canada. The project is a private and not-for-profit partnership between Trinity Developments and the Edmonton Mennonite Centre for Newcomers.

The lower level of the building was developed into program areas, common space and support facilities for residents. Up to 100 individuals can be housed in the facility. Refugees and immigrants and their families, who require counseling and support services to adjust to living in Edmonton, are the primary target group for this project, but a priority is given to those who suffer from traumas experienced in their countries of origin.

**Total Project Cost: \$4,427,600**

**EHTF Contribution: \$1,995,975**

“As always I am delighted to hear about the tremendous effort that the EHTF makes to help so many people conquer barriers and discover how much they have to offer. You and your colleagues are an inspiration to everyone in this province.”

– Honourable Iris Evans,  
Minister of Health and  
Wellness, Alberta

“These facilities are important because I feel the same as back home in my country. I’m comfortable and this feeling is important to continue life in a new environment. This place gives me the best opportunities to continue my education – opportunities I couldn’t get in my country.”

– Roya, Trinity Manor

“Trinity Manor has helped in making life more comfortable with a friendly environment. The administration and staff are always ready to help all the time if there is a need in different situations.”

– Roger, Trinity Manor



### **Edmonton Inner City Housing Society – Project 16**

A unique community partnership involving the Edmonton Inner City Housing Society, in partnership with the Edmonton Housing Trust Fund, the Stollery Foundation, the Strathcona Rotary Club, the Allen Family Fund and Vinterra Properties Inc., resulted in a seven-unit row housing project in the Parkdale neighbourhood. The facility features four two-bedroom units and three three-bedroom units.

The project provides long-term supportive housing for low-income, disadvantaged, inner-city families at risk of becoming homeless.

**Total Project Cost: \$933,226**

**EHTF Contribution: \$450,663**



### **Edmonton City Centre Church Corporation**

The Edmonton Housing Trust Fund provided funding to the Edmonton City Centre Church Corporation for the purchase of land at 93 Street and 103 Avenue to construct a 12-unit bachelor apartment complex. The complex provides supportive housing to single low-income individuals who exhibit signs of minor mental health issues and who require supportive living assistance and/or who may be at-risk of becoming homeless.

**Total Project Cost: \$883,928**

**EHTF Contribution: \$92,461 (land purchase only)**



### **Edmonton City Centre Church Corporation**

The Edmonton Housing Trust Fund provided funding to the Edmonton City Centre Church Corporation for the construction of an 18-unit bachelor apartment complex for single low-income individuals who exhibit signs of minor mental health issues and who require supportive living assistance and/or who may be at-risk of becoming homeless.

**Total Project Cost: \$1,321,699**

**EHTF Contribution: \$273,480**



### **La Salle Women’s Housing Society of Alberta**

La Salle is a renovated 10-unit transitional housing facility for women and their children escaping abuse and family violence. The facility provides programs and services along with live-in supervision. Outreach services are offered once the clientele move on to independent living.

**Total Project Cost: \$1,079,200**

**EHTF Contribution: \$850,000**

**“We now live in a nicer place at an affordable rental rate in a much nicer neighbourhood for the children. It feels more homey to live in pleasant surroundings, close to the LRT and grocery stores.”**

**– Loretta, Edmonton Inner City Housing Society**

**“The Edmonton Housing Trust Fund should be commended for their mission to expand low-income housing opportunities by leveraging the resources of government, private and non-profit sectors.”**

**– Honourable Clint Dunford, Minister of Economic Development, Alberta**

**“I was a cocaine addict and since I’ve been clean and sober, I have been able to work and save up enough money to buy myself a computer and get a place on the third floor (long-term supportive housing). I’ve been off drugs for a year and one month now.”**

**– Anonymous, Hope Mission Expansion**

# New Visions for Shaping Communities

## New Contracts with Community Partners in 2005

The Trust Fund entered into contracts with the following organizations in 2005.



### Catholic Social Services

EHTF provided funding for the construction of a 10-person, specially designed, barrier-free long-term supportive housing facility for seniors with developmental and physical disabilities.

**Total Project Cost: \$1,100,000**

**EHTF Contribution: \$500,000**

### Mikhael Management Corporation

EHTF provided funding for the construction of a 15-unit housing facility to be developed as transitional supportive housing for pregnant and parenting youth at-risk of becoming homeless. Terra Association is the support service partner and will provide a wide range of services targeted to young families needing assistance to become self-reliant.

**Total Project Cost: \$1,575,000**

**EHTF Contribution: \$584,725**

### UMISK Affordable Housing Society

EHTF provided funding for the construction of a 16-unit, three bedroom, long-term supportive housing facility designed for large Aboriginal families at-risk of becoming homeless.

**Total Project Cost: \$2,020,504**

**EHTF Contribution: \$1,820,504**

### L'Arche Association of Edmonton

EHTF provided funding for the construction of six units of long-term supportive housing for aging persons with developmental disabilities. The facility will also contain four units of housing for permanent staff and will provide 24/7 support services including medical care, meals, transportation and social and recreational activities.

**Total Project Cost: \$1,015,407**

**EHTF Contribution: \$293,730**

### Edmonton Inner City Housing Society – Project 15

EHTF provided funding for the construction of a long-term supportive, seven-unit row housing project featuring four two-bedroom units and three three-bedroom units for low-income disadvantaged, inner-city families.

**Total Project Cost: \$918,440**

**EHTF Contribution: \$447,377**

### Hope Mission Women and Youth Centre

EHTF provided funding for the renovation of three floors of the old section of the Hope Mission building to provide for 60 emergency spaces for women and youth, as well as 12 units of transitional supportive housing for youth aged 16 to 24.

**Total Project Cost: \$1,748,286**

**EHTF Contribution: \$1,100,000**

### Hope Mission Youth Shelter

EHTF provided additional funding for the annual operation of the Hope Youth Shelter Trailer, which provides for up to 30 emergency spaces for at-risk inner-city youth.

**Total Project Cost: \$538,387**

**EHTF Contribution: \$150,000**

### Hope Mission Winter Emergency

EHTF provided funding to the Hope Mission to provide emergency spaces on the main floor of the expansion facility during the primary winter months.

**Total Project Cost: \$195,440**

**EHTF Contribution: \$81,000**

### Edmonton YMCA Enterprise Centre

EHTF provided funding to hire a resident support worker to provide counseling and to assist with securing stable housing and the development of a Resource Room for the residents residing at the downtown YMCA facility.

**Total Project Cost: \$92,222**

**EHTF Contribution: \$48,845**

### Ben Calf Robe Society

EHTF provided funding for cultural awareness training to community field workers such as social workers, program coordinators, youth workers, foster parents and organizations that work with the Aboriginal community.

**Total Project Cost: \$22,341**

**EHTF Contribution: \$18,427**

### Native Counseling Services of Alberta

EHTF provided funding for support services such as employment and personal development programs to decrease the number of Aboriginal youth who are homeless or those at risk of

becoming homeless. The project is known as the Homeward Integrated Support Services program.

**Total Project Cost: \$420,486**

**EHTF Contribution: \$358,576**

### Edmonton Centre for Equal Justice

EHTF provided funding to hire a social worker to provide housing-related counseling services to homeless or at-risk of becoming homeless persons.

**Total Project Cost: \$46,276**

**EHTF Contribution: \$31,276**

### Boyle Street Community Services Co-operative

EHTF provided funding for transportation and outreach services to homeless individuals in need of emergency winter shelter from areas outside the downtown core during the primary winter months.

**Total Project Cost: \$108,045**

**EHTF Contribution: \$108,045**

### Edmonton Community Loan Fund

EHTF provided funding for programming and administrative costs associated with the Edmonton Community Loan Fund Society's damage deposit project.

**Total Project Cost: \$166,362**

**EHTF Contribution: \$51,151**

### Central Edmonton Community Land Trust

EHTF provided funding for the inspection and assessment of 22 Central Edmonton Community Land Trust properties to facilitate home ownership for low to moderate income families and individuals.

**Total Project Cost: \$22,013**

**EHTF Contribution: \$20,588**

### M.C. Hennig Research and Consulting Inc.

EHTF provided funding for psychological services for youth aged 15 to 24 registered in the Choices Life Skills Program.

**Total Project Cost: \$529,388**

**EHTF Contribution: \$47,250**



# UAS in Edmonton

## The Urban Aboriginal Strategy

The Urban Aboriginal Strategy (UAS) in Alberta is administered by Western Economic Diversification Canada and is delivered by the Edmonton Housing Trust Fund through an Aboriginality-driven application review process.



Trustee Allen Benson meets with the Edmonton media following the federal government announcement that the Trust Fund would be delivering UAS funding in Edmonton.

**“By building capacity our Aboriginal organizations are empowered to enhance the services they provide to our people.”**

*– Clayton Kootenay,  
AARC Committee member*

It is intended to test new ideas on how to better respond, through partnerships, to the local needs of urban Aboriginal people. For the UAS, the Trust Fund is committed to an Aboriginal community-driven process, which recognizes the diversity and uniqueness of urban Aboriginal peoples in Edmonton.

One of the most important aspects of the UAS is the emphasis placed on local input into decision-making to address local priorities. The UAS follows a collaborative approach, bringing together various federal, provincial and municipal partners, along with community groups and Aboriginal organizations to develop and implement projects.

### AARC – UAS

The Aboriginal Application Review Committee’s (AARC) goal is to strengthen the Aboriginal community from within and build bridges between communities and stakeholders in Edmonton. AARC is made up of Aboriginal community members with expertise in a variety of sectors. AARC’s mandate is to make UAS funding decisions based on UAS criteria, the needs identified in the Community Plan, and their experience and knowledge of the Aboriginal community. AARC has identified pilot projects geared to Aboriginal children, youth, and family as a funding priority.

### AARC Committee Members

Clayton Kootenay	Wil Campbell
Nellie Carlson	George Vass
Leonard Robinson	Vaughn Paul
Florence Gaucher	Rob Martin (EHTF)

### The Objectives of UAS

In order to receive funding from the Urban Aboriginal Strategy, proposals must be innovative and meet one or more of the following:

- Program Development
- Enhanced Support Services
- Community Relevant Research
- Organizational Capacity Building
- Collaborative Community Partnership

Proposals must be new and innovative, and must meet a priority as described in the Edmonton Community Plan on Housing Support Services 2005-2009 or another capacity building issue specific to urban Aboriginal people. Please visit our website for detailed information on the application and review process at [www.ehtf.ca](http://www.ehtf.ca).

### Current Successes

In 2005, AARC approved UAS funding for 10 innovative and exciting projects. Over \$1.5 million dollars was approved for funding to provide locally-developed programming for Aboriginal peoples. From cultural and urban art development for Aboriginal youth to an Aboriginal youth-to-youth gang intervention program, these organizations have developed unique pilot projects that creatively address the needs identified by Aboriginal peoples in Edmonton.

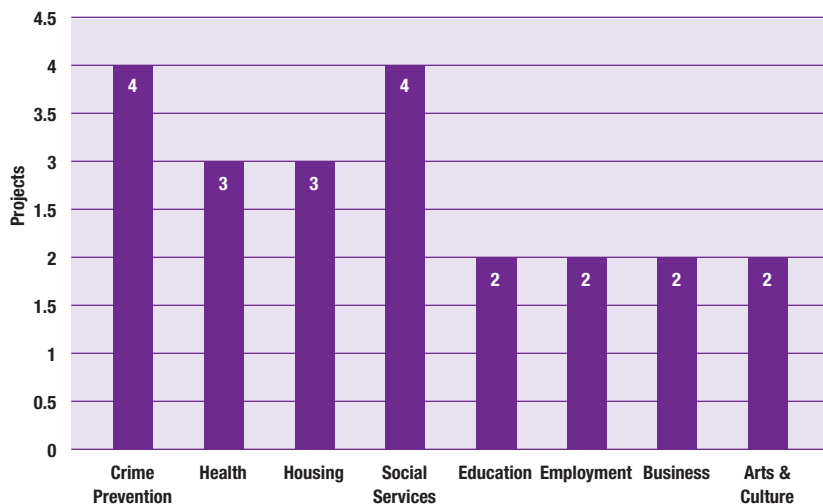
Projects have also been targeted towards strengthening the capacity of community organizations. We have offered a successful financial training workshop attended by 25 Aboriginal organizations. Nine Aboriginal organizations have identified their own staff and board training needs, developed individualized training plans and are currently in the process of building their organizational capacity through UAS funding dollars.

Community-relevant research is also being done. Research was done by and for Aboriginal community organizations to find ways to directly improve program delivery. Feasibility studies were undertaken to potentially develop new Aboriginal facilities, while Aboriginal post-secondary faculties conducted research that could affect future policy and program development.

Enhanced support services have filled current gaps in existing programs. Through the leadership of AARC we have been able to strengthen the Aboriginal community from within and build bridges between communities, stakeholders, and the municipal, provincial, and federal governments.

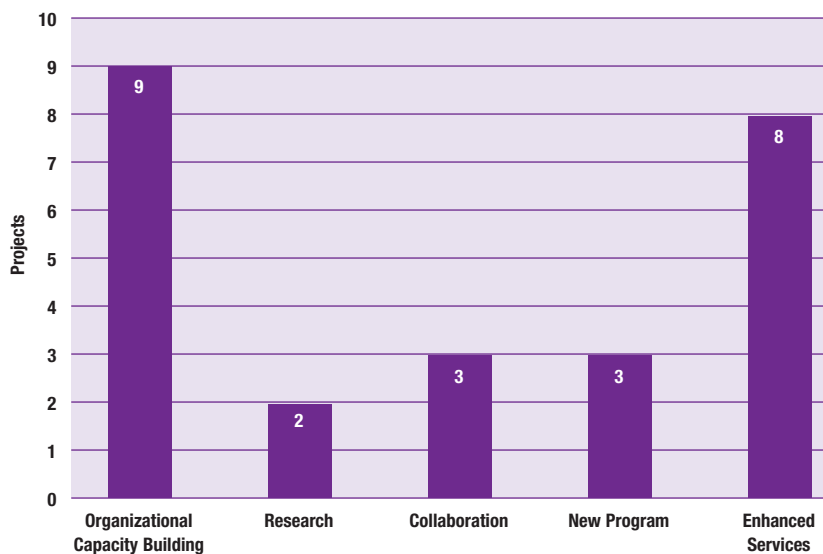
# UAS Funded Projects 2005

## UAS Project Sector



Note: Some projects relate to more than one category and are displayed accordingly.

## UAS Project Type



Note: Some projects relate to more than one category and are displayed accordingly.

“The project has improved the services we provide to the client because of the existing services that Native Counselling Services of Alberta provides, the Gang Prevention/Intervention Program is able to be more effective when helping to guide the clients to services that are needed when making the transition from street life.”

– Rob Papin, Native Counselling Services of Alberta

“This project has allowed the Public Health Division the opportunity to increase access to communicable disease control programs by Aboriginal people living in the inner city. The increased ability for people to be tested and treated is especially critical to prevent the transmission of sexually transmitted diseases.”

– Diane Doering, Capital Health

### NiGiNan Housing Ventures

EHTF provided funding to NiGiNan Housing Ventures for the development stage of a housing facility based on a harm reduction model for Aboriginal men and women. The organization hired an outreach worker to work with prospective residents to research possible programs and building designs. The targeted group for the project is hard-to-house adult Aboriginal people 36-55 years of age.

**EHTF Contribution: \$150,000**

### Capital Health

EHTF provided funding for a community health project, administered by Capital Health and backed by a team of public health nurses who provide culturally relevant health services and build relationships within the Aboriginal community. The health services are targeted to individuals that do not regularly access health services and require medical or mental health supports.

**EHTF Contribution: \$272,725**



**“Kids in the Hall has provided me with real job skills and taught me about being responsible. I feel confident about myself and my future.”**

**– A participant in the program**

### **EmployAbilities**

EHTF provided funding to EmployAbilities to create a central body to amalgamate information and provide coordination of services and programs for Aboriginal people living with a disability in Edmonton. The program will also improve community awareness of existing resources by establishing a comprehensive communications strategy. A community review will identify services currently provided and outline the barriers to accessing them.

**EHTF Contribution: \$171,091**

### **Sun and Moon Visionaries Aboriginal Artisan’s Society**

EHTF provided funding to the Sun and Moon Visionaries Aboriginal Artisan’s Society to benefit Aboriginal youth by delivering professional art training sessions, free art exhibits and a traditional camp.

**EHTF Contribution: \$185,031**

### **The La Salle Women’s Housing Society of Alberta**

EHTF provided funding to the La Salle Women’s Housing Society of Alberta to develop the Spirit of the Heart Program to aid abused Aboriginal women and their children. The program is offered for 48 weeks and is designed to help children and their mothers walk the healing path of the sacred circle.

**EHTF Contribution: \$80,450**

### **Native Counselling Services of Alberta**

EHTF provided funding to Native Counselling Services of Alberta’s Links Program to develop a cultural exchange program involving homeless Aboriginal youth and University of Alberta students. The students will receive university credits while working in a workshop setting with Aboriginal youth.

**EHTF Contribution: \$120,000**

**“The Aboriginal Application Review Committee is comprised of a dedicated group from Edmonton’s Aboriginal community. We, as a committee, share a common goal to help various groups create partnerships within the community. We need to see more projects geared towards helping improve the lifestyles of our children and the family as a whole.”**

**– George Vass, AARC Committee member**

### **Edmonton City Centre Church Corporation – Kids in the Hall**

EHTF provided funding to the Edmonton City Centre Church Corporation’s Kids in the Hall catering program for a new pilot project. The pilot project will further develop a catering component that includes a marketing plan, the hiring of additional staff and equipment purchases. With the backing of a business plan, the Edmonton City Centre Church Corporation believes that increased revenues realized through catering services will reduce the funding required from government and others to fund the training and development program.

**EHTF Contribution: \$105,200**

### **Canadian Native Friendship Centre**

EHTF provided funding to the Canadian Native Friendship Centre to assist their staff and board with building the capacity of the organization to better serve the needs of the Aboriginal community.

**EHTF Contribution: \$286,412**

### **Native Counselling Services of Alberta**

EHTF provided funding to Native Counselling Services of Alberta to provide youth with information and support to resist the temptation and false promises of the gang lifestyle. This pilot project will help young people access supports and services necessary to leave the gang life and become self-sufficient.

**EHTF Contribution: \$164,800**

### **Native Senior’s Centre**

EHTF provided funding to the Native Senior’s Centre to pay for fund registration fees for up to 60 urban low-income Edmonton Aboriginal elders or seniors who would not otherwise be able to attend the National Symposium on Elders.

**EHTF Contribution: \$16,800**

**“We are able to give much needed support to our urban artists and promote our culture and our people in authentic and positive ways. Together, as partners we will be able to create an urban Aboriginal cultural centre devoted to the Arts.”**

**–Jaret Sinclair-Gibson, Sun and Moon Visionaries Aboriginal Artisan’s Society**

# Auditors' Report

To the Board of Trustees  
Edmonton Housing Trust Fund

We have audited the consolidated statement of financial position of Edmonton Housing Trust Fund as at December 31, 2005 and the consolidated statements of operations and fund balances and cash flows for the year then ended. These consolidated financial statements are the responsibility of the Fund's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In common with many not-for-profit organizations, the Fund derives revenue from donations the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Fund and we were not able to determine whether any adjustments might be necessary to donations, excess of revenues over expenditures, current assets and fund balances.

In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of the donations referred to in the preceding paragraph, these consolidated financial statements present fairly, in all material respects, the financial position of the Fund as at December 31, 2005 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.


Howard & Company  
Chartered Accountants

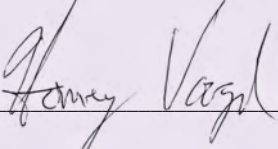
February 1, 2006  
Edmonton, Alberta

EDMONTON HOUSING TRUST FUND  
 Consolidated Statement of Financial Position  
 December 31, 2005

	2005	2004
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash (Note 4)	\$ 6,578,007	\$ 5,731,678
Accounts and accrued interest receivable	19,265	15,794
Land held for resale (Note 5)	178,034	178,034
Prepaid expenses	11,483	5,646
	6,786,789	5,931,152
EQUIPMENT (Note 6)	28,178	32,382
	\$ 6,814,967	\$ 5,963,534
<b>LIABILITIES AND FUND BALANCES</b>		
<b>CURRENT LIABILITIES</b>		
Demand loan (Note 7)	\$ 158,978	\$ 178,034
Accounts payable and accrued liabilities	59,298	33,728
	218,276	211,762
<b>COMMITMENTS (Note 8)</b>		
<b>FUND BALANCES (DEFICIT) (Schedules 1 and 2)</b>		
Unrestricted fund balance (Note 10)	322,634	176,399
Restricted fund balances (deficit) (Notes 1 and 8)		
Housing – Phase I	-	1,026,581
Housing – Phase II	6,335,770	4,516,153
Edmonton Joint Planning Committee on Housing	(10,108)	8,292
Urban Aboriginal Strategy	(51,605)	24,347
	6,596,691	5,751,772
	\$ 6,814,967	\$ 5,963,534

Approved by the Board of Trustees:

Carol Murray, Chair  Trustee

Harvey Voogd, Secretary, Treasurer  Trustee



## EDMONTON HOUSING TRUST FUND

### Consolidated Statement of Operations and Fund Balances

For the year ended December 31, 2005

	Housing (Schedule 1)	Urban Aboriginal Strategy (Schedule 2)	Total 2005	Total 2004
<b>REVENUE</b>				
Government of Canada	\$ 6,071,384	\$ 376,931	\$ 6,448,315	\$ 12,640,260
Province of Alberta	1,000,000	-	1,000,000	2,000,000
City of Edmonton	1,179,100	-	1,179,100	1,179,100
Donations	20,859	-	20,859	8,120
Interest	125,376	-	125,376	82,718
Miscellaneous	-	-	-	5,608
	8,396,719	376,931	8,773,650	15,915,806
<b>EXPENDITURES</b>				
Amortization	13,937	-	13,937	14,495
Bank charges	93	-	93	230
Community plan activities	-	-	-	104,624
Honorariums	-	5,992	5,992	-
Insurance	11,743	-	11,743	10,898
License and membership	469	-	469	768
Moving	-	-	-	32,509
Office supplies	41,039	13,216	54,255	79,823
Performance monitoring	-	-	-	2,049
Professional fees	64,382	3,487	67,869	39,073
Projects (Schedule 3)	6,573,791	332,086	6,905,877	13,597,309
Promotional	51,226	1,659	52,885	20,862
Rent and occupancy costs	60,586	1,509	62,095	57,070
Salaries and benefits	639,793	94,117	733,910	530,700
Travel	6,635	817	7,452	3,131
Trustee meetings	12,154	-	12,154	14,405
	7,475,848	452,883	7,928,731	14,507,946
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES</b>				
	920,871	(75,952)	844,919	1,407,860
<b>FUND BALANCES, BEGINNING OF YEAR</b>				
	5,727,425	24,347	5,751,772	4,343,912
<b>FUND BALANCES (DEFICIT), END OF YEAR</b>				
	\$ 6,648,296	\$ (51,605)	\$ 6,596,691	\$ 5,751,772

EDMONTON HOUSING TRUST FUND  
Consolidated Statement of Cash Flows  
For the year ended December 31, 2005

	2005	2004
<b>SOURCES OF CASH</b>		
Government of Canada	\$ 6,448,315	\$ 12,640,260
Province of Alberta	1,000,000	2,000,000
City of Edmonton	1,179,100	1,179,100
Donations	20,859	8,120
Interest	125,376	82,718
Miscellaneous	-	5,608
	<hr/> 8,773,650	<hr/> 15,915,806
<b>USES OF CASH</b>		
Salaries and benefits	(739,902)	(530,700)
Materials, services and other expenses	(270,966)	(412,413)
Purchase of equipment	(9,733)	(24,009)
Funding of projects	(6,909,583)	(13,564,833)
Principal repayment of demand loan	(19,056)	-
Increase in accounts receivable	(3,191)	(8,523)
Increase in prepaid expenses	(5,837)	(3,074)
Increase in accounts payable	17,010	30,128
	<hr/> (7,941,258)	<hr/> (14,513,424)
<b>ITEM NOT AFFECTING CASH</b>		
Amortization	13,937	14,495
<b>INCREASE IN CASH FLOW FOR THE YEAR</b>	<hr/> 846,329	<hr/> 1,416,877
<b>CASH, BEGINNING OF YEAR</b>	5,731,678	4,314,801
<b>CASH, END OF YEAR</b>	<hr/> \$ 6,578,007	<hr/> \$ 5,731,678



## Trustees

**Carol Murray – Chair**

Edmonton Coalition On Housing And Homelessness Society

**Bill Lusk – Vice Chair**

Edmonton Region Home Builders' Association

**Harvey Voogd – Secretary/Treasurer**

City Of Edmonton

**Martin Garber-Conrad**

Edmonton Coalition On Housing And Homelessness Society

**Larry Shaben**

Edmonton Interfaith Centre For Education And Action Society

**Allen Benson**

Edmonton Coalition On Housing And Homelessness Society

**Line Porfon**

Province Of Alberta

## Trustees Retired During 2005

**Keith Anderson**

Edmonton Coalition On Housing And Homelessness Society

**Reegan McCullough**

Province Of Alberta

## Application Review Committee Members

Ted McCrae

Rob Allen

Don Squire

Beatrice McMillan

Deb Biddiscombe

Kirby White

Rob Martin (EHTF)

Canada

Alberta  
Seniors and  
Community Supports

THE CITY OF  
Edmonton

### Acknowledgements

The Edmonton Housing Trust Fund gratefully acknowledges the support and assistance of the following in 2005, without which our success and progress would not have been possible.

Government of Canada  
Province of Alberta  
City of Edmonton  
Edmonton Joint Planning Committee on Housing  
Raising the Roof Toque Campaign  
Shane Parker, Parker Dubrule  
Jonathan Rockliff



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