

ANNUAL REPORT  
2015

**Homeward Trust**



# Patricia Mackenzie

Chair of the Board



The Homeward Trust Board of Directors is very proud of the work that took place in 2015. The magnitude of what the organization accomplished last year is breathtaking, and we credit the CEO and her leadership team, the Homeward Trust staff, and the community agencies to whom we provide funding for this past year's successes. Thank you!

In 2015 the Board worked hard to ensure that we are an effective and efficient organization, committed to best practices in governance and management. To that end we reviewed and formalized our strategic and business plans, and we developed a set of key performance indicators. As a board, we supported tough calls required to focus on areas where we can make the most significant impact towards meeting our goal of ending chronic homelessness.

Through the use of sound business practices, we aimed to ensure that our work, and the work of our community partner agencies, is tightly focused on the critical goal of ending homelessness in Edmonton. Ending homelessness is what compels us, and we look forward to continuing to work alongside our partners in the community to achieve this goal. As always, we are particularly grateful for our Aboriginal partners' perspective and assistance.

I extend sincere thanks to our municipal, provincial and federal funders, without whom we would not exist. In 2015, we were able to exceed our targets due in large part to additional funding from our government partners.

I would also like to thank the members of the Board of Directors for their hard work at the governance level. The strategic and business planning that was done in 2015 will set Homeward Trust on a true course for years to come, will help us to make evidence-based decisions, and – importantly – to measure and demonstrate success.

I look forward to another year of success and progress in 2016, where we can push boundaries and strive to make the Capital Region a better place. We believe real change is possible, and that – together – we will end homelessness!

Sincerely,

**Patricia Mackenzie**  
Chair of the Board  
Homeward Trust Edmonton



# Susan McGee

CEO

Ending homelessness is a massive – and massively complex – goal. We have been working incredibly hard on it for six years now and have realized significant progress. Every individual that has been housed has been a success story for our community, and more importantly, for them. Yet while we can celebrate the additional 1100 plus individuals that are no longer homeless in our community, there are many others experiencing homelessness for the first time.

In 2015, we dedicated significant resources to responding to emergent community needs. Building on the strengths of the Housing First program and the capacity of our community partners, we responded to a growing number of families experiencing homelessness with an Urgent Families Initiative, providing housing for over 200 families. We launched the Community Strategy to End Youth Homelessness, and have engaged many partners to ensure our youth have the opportunities they deserve.

The work done in these areas is critical, and must be done. However, challenges in the Alberta economy have increased pressure on the housing supports system as a whole – and that gets compounded on the margins, where acquiring and maintaining housing requires ongoing intensive support. We remain focused on ensuring housing options are available for all, and that permanent supportive housing be provided those that require it.

While there is still a way to go in ending chronic homelessness in Edmonton, the plan is working. Between April 1, 2009 and December 31, 2015, we housed 5028 people, 78% of whom remained housed. In 2015 alone, we housed 1611 people with a 91% retention rate. That is incredible progress in the plan to end homelessness.

Our challenge is to continue to invest in the important work of ending chronic homelessness in Edmonton through the Housing First approach while also being a strong partner in the housing supports system, ready and able to help in other areas when needed.

We are very thankful for the support we receive from all orders of government and our community partners in the critical work of ending homelessness in Edmonton. As I look towards 2016 and beyond, I am energized and excited to continue our critical work, and grateful for all of the support, large and small, that we receive from so many.

Sincerely,

**Susan McGee**  
CEO  
Homeward Trust Edmonton

# Who We Are

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Homeward Trust is a community-based organization that provides leadership and resources toward ending homelessness in Edmonton. We fulfill our mandate by leading initiatives and programs, engaging community stakeholders and partners, conducting research, creating awareness, and funding housing and support projects.

Our purpose: **to be the difference**

Our vision: **homes for all**

Our goal: **end chronic homelessness by 2019**

**TRUST** We earn TRUST by being accountable, transparent, and delivering results to clients, community, government, stakeholders, and each other.

**BELIEVE** We BELIEVE in what we do and how we do it. This is demonstrated by a high level of commitment and loyalty.

**RELENTLESS** We are RELENTLESS in the face of challenges and change. Every problem has a solution.

**ACTION** We are focused on ACTION, rather than perfection. We are prepared to take risks and proceed with confidence while course correcting as needed.

**INDIVIDUALS** We recognize INDIVIDUALS. Their IDENTITY and experience have intrinsic value and when supported, we are collectively more successful.

## Edmonton

Edmonton - amiskwaciwâskahikan (which literally means “beaver mountain house” in Plains Cree) has been a traditional gathering place – or pehonan – for many peoples over the centuries. Homeward Trust is attuned to homelessness within the Indigenous community. Just under half of the 2307 people identified in the 2014 Homeless Count were of Indigenous descent. We understand the need to create culturally appropriate solutions that respect traditional values within the Indigenous community.

# Housing

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Homeward Trust increases access to housing by funding the development of new units, managing existing units, and accessing market units.

## Development

### Edwardson Place

Edwardson Place was completed in 2015. Homeward Trust approved \$2 million in funding for construction of this 16-unit, permanent supportive housing development for women experiencing homelessness.

### Balwin

When complete, this project in the Balwin neighbourhood will have 26 units to provide permanent supportive housing for people with complex needs. Homeward Trust completed design work in 2015 and construction will commence in 2016.

### Community Housing Project

Homeward Trust partnered with Alberta Health Services and Alberta Human Services' Persons with Developmental Disabilities (PDD) to develop specialized supportive housing. Two new developments commenced in 2015 with more planned for 2016.

### Iris Court

Iris Court celebrated its grand opening in 2015. Homeward Trust allocated over \$1.6 million towards the Schizophrenia Society of Alberta's purchase of Iris Court.



## Management

Homeward Trust manages more than 200 housing units for Indigenous peoples, individuals, families, youth, and to meet specialized needs in our community. In 2015, two new projects were opened and managed by Homeward Trust.

## Morning Fire Protector

Morning Fire Protector officially opened its doors in 2015. Homeward Trust owns and operates this 14-unit permanent supportive housing program for Indigenous singles, couples, and families. Morning Fire Protector received its name after Homeward Trust held a night lodge ceremony requesting to be gifted with a name and to receive guidance.

## Christopher's Place

Homeward Trust holds the head lease for this building and contracted the George Spady Centre Society to operate the program in 2015.



## Access

### Landlord Relations

Landlords play a vital role in Homeward Trust's goal to end homelessness. More than 80% of Housing First participants lived in market rental units in 2015. Homeward Trust's increased investment in Landlord Relations in 2015 strengthened landlord relations and improved access to rental units through engagement, reputation building, and conflict resolution.

# Supports

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Through a number of programs and initiatives, Homeward Trust supports the needs of homeless populations that include Indigenous peoples, individuals, families, youth and the chronically homeless.

## Housing First

Every person has the right to a safe secure home. That is the underlying principle of Housing First. Homeward Trust invests in community agencies that provide Housing First programs and permanent supportive housing to house and support people who are chronically homeless. In 2015, 1,611 people were housed and supported with a retention rate of 91%.

Housing First is a proven intervention, moving people from an experience of homelessness to stability with support to access services to achieve long term success. Following are the strategies that strengthen and support Homeward Trust's work and are demonstrating significant progress.

1,611

Number of people housed in 2015

91%

Retention Rate in first year

## Coordinated Access & Intake

A cornerstone of any successful effort to end homelessness is a community's ability to prioritize services to homeless community members, and to ensure an appropriate, adequate level of support is provided to ensure a participant's success. Coordinated Access and Intake allows Housing First teams and agencies to screen, prioritize and refer clients quickly and accurately.

## Participating Agencies

- Bent Arrow Traditional Healing Society
- Bissell Centre
- Boyle Street Community Services
- E4C
- George Spady Centre Society
- Hope Mission
- Jasper Place Wellness Centre
- YMCA of Northern Alberta
- Boyle-McCauley Health Centre
- Alberta Health Services, DiverseCity Housing

## 20,000 Homes Campaign

The national 20,000 Homes campaign was launched in 2015. The program's goal is to house 20,000 of Canada's most vulnerable chronically homeless by July 1, 2018. Homeward Trust launched Edmonton's 20,000 Homes campaign in November. More than 150 volunteers and front-line workers fanned out to identify Edmonton's most vulnerable. At the end of five weeks, 760 people experiencing homelessness were screened, 674 of which were identified as chronically homeless in need of prioritized support. This list is now the focus of our housing outreach efforts, and all Housing First teams are coordinating efforts to provide housing to those of highest need.

## Rental Assistance

Homeward Trust provides rental assistance for Housing First clients who face barriers to paying their own rent in market rental units. Rental assistance costs have continued to rise, growing from \$1.3 million in 2011 to more than \$8 million in 2015-16.



## Permanent Supportive Housing

### Christopher's House

Homeward Trust holds the head lease for this building and contracted the George Spady Centre Society to operate the program in 2015. Christopher's Place offers permanent supportive housing for 26 individuals and couples who have faced multiple barriers to sustainable housing. Residents have access to 24/7 onsite support which is tailored to their needs.

### Hope Terrace

In 2015 Homeward Trust awarded Bissell Centre the contract to administer this 15-unit complex for people struggling with Fetal Alcohol Spectrum Disorder (FASD). It is one of only two facilities in Canada that focuses on FASD.

### Ambrose Place Supports

Ambrose Place provides 28 units of supportive housing in a harm reduction model with culturally informed supports. In 2015 Homeward Trust contributed to the program with additional funding and supports provided by Alberta Health Services and Persons with Developmental Disabilities. This partnership has ensured stable housing for clients with complex needs and for whom other housing options have been unsuccessful.

## Culturally Informed Supports

In 2015, 54% of clients in Housing First programs were Indigenous. Homeward Trust understands the need to create culturally appropriate solutions that respect traditional values within the Indigenous community.

Morning Fire Protector has a cultural support worker to connect residents with cultural and ceremonial teachings, as well as engaging with Elders.

Bent Arrow's Indigenous Housing First team ensures that cultural supports are available to the participants they serve, and they coordinate and provide access to supports for other teams in the community.

All Homeward Trust staff, stakeholders and contracted agencies are able to access monthly diversity training, as well as a variety of cultural events and workshops that are offered throughout the year.

## Urgent Families Initiative

Housing families at risk became a key priority in 2015. The 2014 Homeless Count identified family homelessness on the rise in Edmonton, and a high number of families were being housed temporarily in hotels and motels, sometimes for months at a time. To address this unsustainable situation, Homeward Trust joined forces with Alberta Human Services.

In late 2014, Alberta Human Services and Homeward Trust's Board of Directors redirected \$1.2 million of Homeward Trust's budget to house and support families experiencing homelessness.

Fully implemented in April of 2015, the Urgent Families Initiative allowed families' needs to be addressed quickly via a single, transparent referral process. New or reallocated staff positions were devoted to housing outreach and case management for participants referred through Homeward Trust. Staff positions were also added to augment Intensive Case Management, Rapid Rehousing and Coordinated Access teams, as well as front-line support workers.

Agencies involved included: Bent Arrow, Bissell Centre, Boyle Street Community Services, E4C, Hope Mission, Jasper Place Health and Wellness Centre, Homeward Trust Edmonton Coordinated Access.

The goal of the Urgent Families Initiative was to house 100 homeless families. By the end of 2015 the goal was surpassed and 212 families are no longer homeless.

**212**  
families housed under the Urgent Families Initiative, surpassing the 100 target by 112.

## Winter Emergency Response

Edmonton is notorious for its unforgiving winters. Homeward Trust's Winter Emergency Response program (WER) was created in 2008 to help alleviate the added challenges and safety issues people who are experiencing homelessness face during winter.

The 2015-16 WER program provided funding to four drop-in centres: Boyle Street Community Services, Jasper Place Wellness Centre, Mosaic Centre and The Neighbour Centre. The Boyle Street Community Services Winter Warming Bus also provided transportation and a critical access point for people outside the inner city, particularly those who sleep rough in the city's river valley and parkland areas. WER contingency funding was provided to E4C, Hope Mission, and George Spady Centre Society to provide additional sleeping space to accommodate overwhelming demand placed on the shelter system during periods of extreme cold.





## Find.

### Furnishing Hope

The expense of furnishing a home can be a barrier to safe, stable housing. This is why Homeward Trust created Find.

Open to the public, Find provides essential furniture free of charge for Housing First participants. Considered one of Edmonton's best and most creative used furniture and accessory stores, Find invests proceeds back into community housing programs.

### The Finds at Find

Only high quality and gently used furniture is accepted. The items at Find are clean and proceeds go directly back into the community. All soft furniture is professionally cleaned upon arrival, and regular inspections and safeguards are in place to prevent bed bugs. It ensures that clients and customers alike take home clean, well-inspected furniture.

In operation in its current location since 2010, Find is a subsidiary of Homeward Trust Edmonton and is supported through the Government of Canada's Homeless Partnering Strategy (HPS), the Government of Alberta, and the City of Edmonton.

### History

Find is a social enterprise that initially started as "The Furniture Bank" in 2009, when the Housing First program was first introduced. We quickly recognized an opportunity to provide affordable quality furniture to the public for sale, with proceeds being reinvested back into housing programs. In 2010, a retail location was secured and Find was born.







Considered one of Edmonton's best and most creative used furniture and accessory stores, Find helps eliminate the financial stress that comes from a move for those in need while providing our community with a quality used furniture outlet where any proceeds are invested back right here at home.



## Collaborations & Partnerships

Homeward Trust collaborates with a number of government, health services and community-based agencies. These collaborations allow community and institutional service providers to rapidly mobilize around critical issues when moving between systems and services.

**The ARCH program brought Homeward Trust together with Alberta Works and Royal Alexandra Hospital to help people with addictions transition from hospital care back into the community.**

Homeward Trust, Alberta Health Services and Catholic Social Services partnered to provide permanent, community-based housing with intensive supports for people with developmental disabilities and severe mental illness who had been living at Alberta Hospital Edmonton.

Homeward Trust collaborations have resulted in a number of programs, including:

- REACH-Homeward Trust 24/7 Mobile Assistance Program
- REACH 24/7 Crisis Diversion Program
- Heavy Users of Service
- Pregnancy Pathways
- ID Initiative
- Integrated Alberta Health addiction and mental health service delivery for community-based supportive housing Homeless on Public Lands
- Managed Alcohol Program
- Youth Strategy
- Winter Emergency Strategic Committee



# Alignment

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As a systems planner, Homeward Trust coordinates and aligns community initiatives and funding in order to maximize impact and efficiency.

## Indigenous Community Engagement

According to the 2014 homeless count, Indigenous people represent 47% of Edmontonians experiencing homelessness.

Edmonton - amiskwaciwāskahikan (which literally means “beaver mountain house” in Plains Cree) - is on the traditional lands of Treaty Territory No. 6. The perspective and experience of Indigenous peoples is a key element of Homeward Trust’s work.

Our work is informed by the Aboriginal Advisory Council (AAC) which acts as an advisor to Homeward Trust on matters related to Indigenous issues and projects. It builds knowledge and capacity through the sector in order to better serve Indigenous peoples and help ensure the path we walk within the Indigenous community is done in a culturally respectful and sensitive manner. Training on history, traditional knowledge and culturally based practice is provided to all Homeward Trust staff, as well as to staff at agencies funded by Homeward Trust.

**54%**  
of clients in Housing First programs in 2015 were Indigenous.

# in 2015

### Indigenous Gathering

More than 100 people attended the March 2015 Indigenous Gathering. This one-day event highlighted the work of Homeward Trust and community partners around key initiatives, programs, and services addressing issues of urban Indigenous homelessness. New to 2015's gathering was the inclusion of a keynote speaker and a community dialogue session. The keynote speaker, Dr. James Makokis, presented on Aboriginal health and psychological and social factors of trauma and mental health. The community dialogue allowed participants to talk about two key questions. The rich dialogue and community recommendations which resulted helped inform Homeward Trust on existing and projected gaps, and helped provide guidance towards the next steps in planning and implementation.

### Intergenerational Impact of Colonialism and Aboriginal Homelessness in Edmonton

This research project looked at the connections between urban Indigenous homelessness and the process of colonization. The Blue Quills First Nations College project team interviewed Indigenous participants who were currently or recently experiencing homelessness in Edmonton. In May, Homeward Trust joined the Blue Quills team in a Pipe Ceremony to give thanks for the knowledge shared and the teachings to come.

### EPS Aboriginal Community Liaison Committee

Homeward Trust sits on the Edmonton Police Service Aboriginal Community Liaison Committee to help foster a climate of safety, security, and mutual respect.

### Tungasuvvingat Inuit Engagement session

In June, Homeward Trust supported the work of the Inuit community in Edmonton. From these initial meetings, the Inuit Edmontonmiut Society arose. Although still in its early stages, this group is bringing a strong voice forward for the Inuit peoples of Edmonton.

### Poundmaker's Lodge Powwow

The August 2015 gathering presented the vibrant cultural interaction of Indigenous communities in the greater Edmonton area. For the first time, Homeward Trust was invited to participate as both a sponsor and with a physical presence on site at the powwow.

## Community-led Initiatives

### Urban Aboriginal Strategy

The Canadian Native Friendship Centre coordinated the 2015-16 Urban Aboriginal Strategies. At the Housing Action Plan session in November, a potential project for Homeward Trust was identified: connecting clients to all the Indigenous services and housing and connect all the agencies and work together.

### First Nations Engagement

Homeward Trust is exploring ways to establish and maintain relationships with Treaty 6 Nations so we can work together to help their members experiencing homelessness in Edmonton.

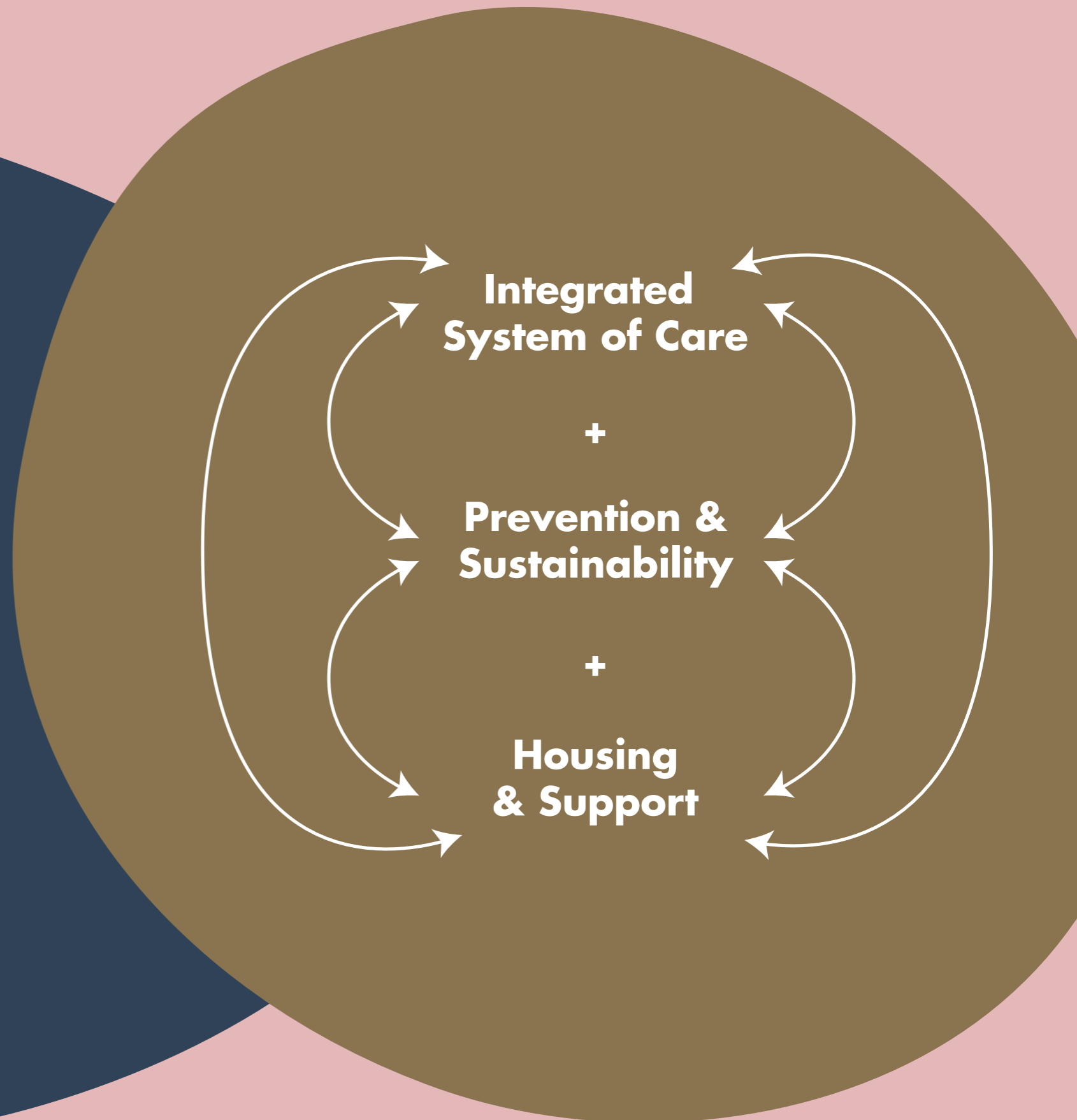
# Youth Strategy

Homeward Trust released The Community Strategy to End Youth Homelessness in Edmonton in June, 2015. This report originated from Homeward Trust's work with youth-serving agencies around the Winter Emergency Response program in 2014. Homeless youth faced serious gaps at the systems level and disconnects at the community level, forcing them to use programs and services not designed for their needs. As winter approached, it was vital to ensure the most vulnerable youth could access services and be guided to towards permanent housing.

The Youth Strategy serves as a roadmap to enhance systems integration that works to provide continuous and comprehensive prevention, housing, and supports options for homeless youth. Effective strategy development requires engagement of systems, community stakeholders, and people who lived through the experience of homelessness. The Strategy is a guide to develop the agenda for

government and community stakeholders to enhance coordination and integration amongst systems and community partners, prioritize prevention and sustainability, and identify clear strategies around housing and supports for youth based on Housing First principles.

This community strategy connects to Homeward Trust's Edmonton and Area Community Plan on Housing and Supports: 2011-2015, and aligns with the municipal and provincial 10 Year Plans to end homelessness, as well as the Government of Alberta's Supporting Healthy and Successful Transitions to Adulthood: A Plan to Prevent and Reduce Youth Homelessness. It draws upon the vision and mission of the Government of Alberta's Youth Plan and is supported by four core principles, with the goal of achieving five outcomes: safe and secure stable housing, long term connections to supports, improved well-being, education, and employment.





## Youth Systems Committee

Started in January 2015, this committee coordinated ways to engage the youth-serving sector while implementing the Youth Strategy. It advised and identified systems challenges and opportunities for the sector.

## Youth Services and Access Design Forum

The forum aimed to facilitate greater coordination, collaboration, and cooperation among community agencies and government to ensure youth could get the supports and services they need. The Community Strategy was also officially released during this forum. As well, youth-led neighbourhood tours took the forum's participant to the inner city or Old Strathcona areas, and let the youth speak about their experiences.



## Youth Advisory Group

Homeward Trust began developing processes and tools to more effectively engage with people who have experienced homelessness. Youth were identified as an important demographic with whom to engage.



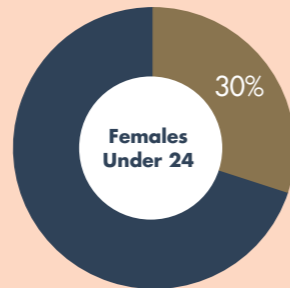
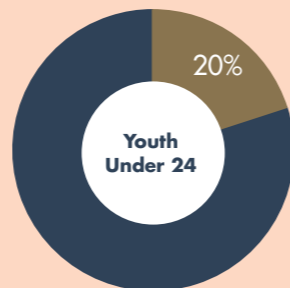
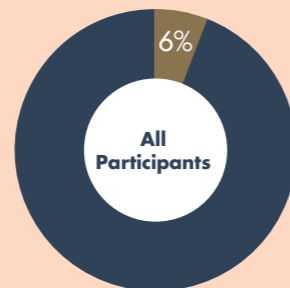


Michael Phair

## LGBTQ2S+

### SAFQEY

As there is no LGBT-specific shelter space or housing in Edmonton, the need is overwhelming. Part of the proceeds from the 2015-16 Raising the Roof campaign went to SAFQEY (Society for Safe Accommodations for Queer Edmonton Youth) to open an LGBT-specific shelter space. SAFQEY also offers other services, including helping transgender youth acquire identification that aligns with the gender they identify.



### Local LGBT Committee

Homeward Trust Edmonton sat on the LGBT Mapping Committee. It is made up of service providers and agencies who identify and raise awareness for programs and services that support the LGBT committee.

Identified as LGBTQ2S+ at the October 2015 Homeless Connect Edmonton.

## Raising the Roof

Homeward Trust was again a proud partner of Raising the Roof, a national campaign that raises funds to support ending youth homelessness. Eighty per cent of the funds raised in Edmonton stay in Edmonton. Throughout the campaign, partners sold toques as a fundraiser, culminating in 'Toque Tuesday,' the first Tuesday in February. Everyone was encouraged to wear a Raising the Roof toque in support of ending youth homelessness. From November to March, Homeward Trust and its volunteers sold toques, mitts, and socks at locations throughout the city. In 2015, funds raised locally supported the Youth Hub. The 2015-16 campaign kicked off in November and raised funds for SAFQEY.

### Provincial LGBT Committee

Homeward Trust was part the Alberta LGBT Youth Homelessness Working Group. It developed recommendations and program strategies that respond to the needs of LGBT youth at risk of or experiencing homelessness in Alberta. This working group supports the goals of the Supporting Health and Successful Transitions to Adulthood: A Plan to Prevent and Reduce Youth Homelessness by providing strategic policy recommendations on how to respond to the needs of this population of young people.

# Engagement

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Homeward Trust engages and communicates with the homeless sector, Indigenous community members, and the public in planning, executing, and creating awareness of our work.

## Events

### Homeless Connect Edmonton

Homeless Connect Edmonton is a semi-annual collaboration between Edmonton Economic Development, Homeward Trust Edmonton, and the Shaw Conference Centre.

The mission of Homeless Connect Edmonton is to provide services that will create paths out of homelessness, build lasting partnerships, raise public awareness of homelessness in the community, and provide a vehicle for community involvement in addressing the issue of homelessness. In April, 300 volunteers and over 70 service providers came together to assist 1,750 of Edmonton's most vulnerable residents. In October, more than 360 volunteers mobilized to help 2,220 of their fellow Edmontonians.

**660** volunteers

**70** service providers

**3,970**

People assisted through Homeless Connect Edmonton in 2015



## The ROOPH Awards

The ROOPH Awards were created to recognize individuals, organizations, and businesses that work to address affordable housing and homelessness initiatives in Edmonton, whether paid or in a volunteer role. Ending homelessness is a community-wide commitment, and the award finalists and winners reflect that. The event also gives those who work to end homelessness a chance to come together and celebrate achievements and milestones. All sectors of the community are encouraged to apply.

**2015**

**LARRY SHABEN AWARD FOR  
OUTSTANDING LEADERSHIP  
IN THE HOUSING SECTOR**

**DEB CAUTLEY**

Youth Empowerment  
& Support Services (YESS)

### **2015 RECIPIENTS**

Ambrose Place  
Angela Rozycki, Our Lady of Mount Carmel  
Brentwood Family Housing, Terra Centre  
Nor'Ali McDaniel, Housing Outreach Community of Practice Group

### **2015 NOMINEES**

Banter Garden Rocks  
Habitat For Humanity Edmonton  
Lafarge Precast Concrete Net-Zero Project, Redemptive Development



## Homeward Walk-Run

Homeward Trust organizes the annual Walk-Run to raise awareness of homelessness and funds to support ending homelessness. Held at Louise McKinney Park, the 2015 event offered a 8km run, a 5km run or walk and a kids fun run. More than 200 participants raised over \$34,000 to support the Families Initiative.





## Housing Month and National Housing Day

November is recognized as Housing Month in the Edmonton area. For the past decade, management bodies, funders, housing providers, and social service organizations have worked collaboratively to raise awareness about the importance of housing.

Housing Month is based around National Housing Day, November 22. Established in 1998 by Canada's Big City Mayors, National Housing Day recognizes the need for safe and affordable housing for all Canadians, and highlights the importance of partnerships.

## Awareness Enhancement fund

Homeward Trust provides small grants to organizations and initiatives that raise awareness about homelessness in the community. In 2015 grants went to:

### Youth Connect

When youth are not connected to the community, they can become vulnerable to victimization and criminalization and become trapped in the cycle of homelessness. The September Youth Connect provided an opportunity for youth aged 13-29 to connect with a variety of supports, including housing, mental health and addictions counselling, health care, employment, and much more.

## Edmonton Coalition on Housing and Homelessness

Homeward Trust supported the 10th annual memorial service for people who have died due to homelessness. Funds were also provided for videography at June's Right to Housing Conference so its sessions could be posted to the Internet.

# Building Hope Compassionate Association

The Building Hope Beverly Christian Revival provided an opportunity for the Christian community to share a meal with Edmontonians experiencing homelessness and discuss faith-based approaches to ending homelessness.





# Research

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## Homeless Management and Information System

Edmonton has a locally administered Homeless Management Information System (HMIS) that tracks homelessness data, case management, and trends. The information helps Homeward Trust plan and work more effectively with its network of housing and service providers.

## Performance Evaluation Framework

In 2015, Homeward Trust began reporting to Housing First agencies using the Performance Evaluation Framework (PEF) that was developed collaboratively in 2014. With clear metrics as guidance, agencies housed more individuals in 2015 than ever before, and 78% more families with children than in 2014.

## Research

Homeward Trust has provided funding for community-based research projects that contribute to the development of the sector and our collective understanding of the challenges we face in ending homelessness. Past projects have resulted in significant impact.

**The Centre for Public Legal Education's project on residential tenancy issues for victims of domestic violence resulted in Bill 204.**

**Collaboration with youth-serving agencies and academic researchers led to the Youth Transit Pass Pilot Project.**

## Homeward Trust funded the following projects in 2015

**The Life We Deserve**  
Developing a Model of Supportive Housing for Teen Families,  
Dr. Rebecca Gokiert,  
University of Alberta

**Low income immigrant seniors and housing needs**  
Dr. Louanne Keenan,  
University of Alberta

**Youth Bans**  
Policy, Implementation, and the Perspectives of Youth and Stakeholders Old Strathcona Community Mapping and Planning Committee,  
Amanda Almond,  
MAPS Alberta Capital Region

**Voices from the Street**  
Stories of Vulnerable Youth in the Shadow of Urban Development,  
Cynthia Puddu,  
MacEwan University

**Role of landlords in supporting victims of domestic violence**  
Amelia Martin,  
Centre for Public Legal Education Alberta

# Participation & Planning

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## Lived Experience Engagement

In 2015 Homeward Trust began developing processes and tools to more effectively engage with people who have experienced homelessness in order to understand and incorporate their perspectives to inform and focus research, strategic planning and programs, services development and evaluation.

## Housing & Addiction Treatment Coordination

The Housing and Addiction Treatment Coordination Working Group met throughout 2015 to build relationships and collaborations between housing and addictions organizations. Homeward Trust aimed to improve access to addictions treatment for people experiencing homelessness and Housing First participants, and to prevent people from becoming homeless after leaving addiction treatment programs.





## Edmonton & Beyond

In 2014, Edmonton Mayor Don Iveson established the Task Force for the Elimination of Poverty in Edmonton. Composed of community leaders and stakeholders including Homeward Trust, the Task Force's work led to the establishment of EndPovertyEdmonton in 2015, a city-wide effort involving Edmontonians, businesses, and organizations committed to building on work already underway with the Government of Alberta and other agencies to find innovative solutions to poverty.

Ending poverty is key to preventing homelessness in the first place. Even though the Housing First program provides safe, stable housing, many participants continue to struggle with poverty. Members of Homeward Trust's senior leadership team contributed to the strategy by sitting on the Communications Advisory Group and the Housing and Transportation Working Group. Homeward Trust will remain a key partner in the ongoing work to address the root causes of homelessness and poverty.

## National Initiatives

Homeward Trust participates in Canadian Observatory on Homelessness, a member of the Canadian Housing and Renewal Association. We are also a member of the CHRA Aboriginal Caucus that was established to support Aboriginal Housing Associations across Canada. Homeward Trust Planning & Research staff were invited to sit on the National Point-In Time Count Working Group because of our experience. The working group reviewed existing homeless count tools and approaches from cities across Canada that conducted these counts. It consolidated this information and made suggestions for a standardized count method that could be used in communities throughout the country.

In early 2016, Employment and Social Development Canada released its Guide to Point-in-Time Counts in Canada based on the advice of the working group. The Guide was used to conduct homeless counts in 15 communities as of March 2016. It will also inform Homeward Trust and its 7 Cities on Housing and Homelessness partners when conducting the next provincial homeless count in October 2016.



## 7 Cities on Housing & Homelessness

In February, 2015, 7 Cities released the results of the first province-wide homeless count in Canada. It identified 6600 Homeless Albertans.

# 6600

Homeless Albertans

Alberta's 7 Cities on Housing and Homelessness (7 Cities) is comprised of lead organizations responsible for the implementation of local plans to end homelessness. By coordinating local plans at a systems level, aligning funding resources and sharing knowledge and expertise, since 2001 the 7 Cities have worked collaboratively to find permanent solutions for more than 6000 Albertans experiencing homelessness. This work has delivered significant

results with the support of the Government of Alberta, the federal Homelessness Partnering Strategy, local government, service providers and the private sector. The 7 Cities include: Calgary, Edmonton Grande Prairie, Lethbridge, Medicine Hat, Red Deer, and the Regional Municipality of Wood Buffalo. Homeward Trust CEO Susan McGee is the current 7 Cities Chair, and in May Homeward Trust was honoured to host the annual 7 Cities conference.

Calgary **54%**  
Edmonton **34%**  
Fort McMurray **4%**  
Grande Prairie **3%**

Red Deer **2%**  
Lethbridge **2%**  
Medicine Hat **1%**

# Governance & Committees

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## Governance Structure

The governance structure at Homeward Trust was created to make a positive difference in our community. We are led by a Board of Directors consisting of nine individuals who truly understand the issue of homelessness and the work that is needed to help individuals and our community as a whole. Our Board works closely with our CEO to ensure commitments through the Community Plan and 10-Year plans are fulfilled. This collaboration is very important to our day-to-day operations and helps provide the strategic direction and guidance for all of our funding decisions.

A minimum of four of the nine Directors are members of the Indigenous community. Directors are nominated through the Aboriginal Nominating Committee and a nominating committee composed of stakeholders from the community and members of government. Homeward Trust's model of shared responsibility reflects the challenges faced by the Indigenous community, in particular in addressing issues related to homelessness.

The **Community Plan Committee** prepares and update the Community Plan, the comprehensive guide for Homeward Trust and its partners to understand, prioritize, and address housing and homelessness-related needs, gaps, and priorities in the Edmonton

area. The Committee is a key venue for collaborative monitoring and problem-solving to respond to emerging issues and get ahead of challenging trends.

Our **Aboriginal Advisory Council (AAC)** is responsible for providing knowledge, cultural perspectives and awareness of the urban Aboriginal experience to the advisory process. The main focus of the AAC is to encourage innovative solutions to promote building organizational capacity within Aboriginal organizations, groups, and communities. The AAC reviews all funding applications, providing feedback and recommendations with regard to cultural appropriateness of delivery models and assurance of quality services for Aboriginal people receiving housing and support services.

The **Project Review Committee** comprises representatives from all orders of government, business and social enterprise, and the community-at-large. It reviews and provides feedback and recommendations on funding requests put forward to Homeward Trust administration. The technical expertise of individual members of the Project Review Committee ensures that proposed projects are financially and programmatically viable and align with priorities and strategies of various public and community-based stakeholders.



# Financials

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Homeward Trust Edmonton  
 Homeward Trust Holding  
 Find Furniture Bank Ltd.  
 1627175 Alberta Ltd.

## Homeward Trust Edmonton

Summary Financial Statements  
 Year Ended December 31, 2015

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2015, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Homeward Trust Edmonton for the year ended December 31, 2015. We expressed an unmodified audit opinion on those statements in our report dated May 18, 2016.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Homeward Trust Edmonton.

### Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

### Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

### Opinion

In our opinion, the summary financial statements derived from the audited financial statements of Homeward Trust Edmonton for the year ended December 31, 2015 are a fair summary of those financial statements, in accordance with CAS 810.

*Kingston Ross Pasnak LLP*

**Kingston Ross Pasnak LLP**  
 Chartered Professional Accountants

## Summary Statement of Revenues & Expenditures

Year Ended December 31, 2015	2015	2014
<b>REVENUE</b>		
Province of Alberta	\$ 34,437,301	\$ 28,955,312
Government of Canada	8,159,658	7,310,096
City of Edmonton	1,278,903	2,246,120
Donations, fundraising and other	419,974	452,499
Administration fees	287,600	252,650
Interest	64,657	97,996
	44,648,093	39,314,673
<b>PROJECT EXPENDITURES (Schedule 1)</b>	40,328,453	36,613,349
	4,319,640	2,701,324
<b>EXPENDITURES</b>		
Salaries and benefits	\$ 2,317,018	\$ 1,936,970
Promotional	267,458	141,035
Professional fees	225,043	191,041
Rent and occupancy costs	187,817	172,491
Office and other	109,307	47,513
Amortization	64,920	71,664
Training and recruitment	61,076	74,736
Travel	50,974	63,327
Telephone	33,352	39,061
Insurance	26,845	15,098
	3,343,810	2,752,936
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES</b>	<b>\$ 975,830</b>	<b>\$ (51,612)</b>
<b>NET ASSETS, BEGINNING OF YEAR</b>	<b>8,324,885</b>	<b>8,376,497</b>
<b>NET ASSETS, END OF YEAR</b>	<b>\$ 9,300,715</b>	<b>\$ 8,324,885</b>

## Statement of Financial Position

December 31, 2015	2015	2014
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash	\$ 5,222,096	\$ 4,766,044
Restricted cash	10,315,574	17,557,535
Short term investment	13,481	13,374
Contributions receivable	4,649,029	3,398,159
Accounts receivable	78,938	145,298
Prepaid expenses	106,370	22,515
Advances to funded agencies	5,985,117	3,988,576
Due from related parties	405,056	-
	26,775,661	29,891,501
<b>EQUIPMENT</b>	92,923	120,566
<b>LAND HELD FOR DEVELOPMENT / RESALE</b>	664,500	664,500
<b>DUE FROM RELATED PARTIES</b>	2,469,227	1,262,607
	<b>\$ 30,002,311</b>	<b>32,918,66</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities	\$ 4,187,273	\$ 3,086,818
Deferred revenue	16,514,251	21,365,175
Due to related parties	72	141,786
	20,701,596	24,593,779
<b>NET ASSETS</b>		
Unrestricted	8,282,792	7,279,319
Internally restricted	925,000	925,000
Invested in equipment	92,923	120,566
	9,300,715	8,324,885
	<b>\$ 30,002,311</b>	<b>32,918,664</b>

## Schedule of Project Expenditures (Schedule 1)

Year Ended December 31, 2015	2015	2014
<b>Community Initiatives</b>		
Research and Planning	\$ 73,054	\$ 174,069
Homeless Connect	40,346	41,922
Awareness	16,820	14,048
Community Plan Commitments	1,258	22,074
	131,478	252,113
<b>Provincial Initiatives</b>		
7 Cities on Housing and Homelessness	\$ 173,601	\$ 137,116
Alberta Research Consortium	-	226,559
	173,601	363,675
<b>Capital</b>		
Hope Mission	\$ 588,677	\$ 1,340,501
Homeward Trust Holdings	79,700	2,987,047
Salvation Army	-	550,111
E4C	-	346,895
	668,377	5,224,554
<b>Programs - Homeward Trust</b>		
Coordinated Access	\$ 836,792	\$ 432,956
Prevention and Sustainability	300,679	305,366
Urgent Families Initiative	288,420	-
Homeless Management Information System	243,035	184,499
Landlord Relations	216,128	55,688
Homeward Trust Property Management	172,959	122,151
Homeward Trust Holdings	150,000	136,353
Morning Fire PSH	114,691	-
20,000 Homes	10,708	-
	2,333,412	1,237,013

Supports By Agency	2015	2014
E4C	\$ 4,247,532	\$ 3,030,643
Hope Mission	3,446,729	2,749,797
George Spady Centre	3,257,784	3,029,755
Bissell Centre	2,015,779	1,820,531
Boyle Street Community Services	1,909,250	1,360,753
Jasper Place Wellness Centre	1,841,387	1,426,410
Edmonton John Howard Society	1,825,731	1,738,936
Boyle McCauley Health Centre	1,753,630	1,892,734
YMCA	1,563,124	1,075,671
Household Furnishings	1,496,021	1,159,458
Exceptional Costs	1,097,276	1,030,564
Bent Arrow	1,074,482	758,043
Schizophrenia Society of Alberta	487,816	248,037
WIN House	484,977	50,703
Mustard Seed	431,237	400,919
Bredin Centre for Learning	421,784	471,584
Youth Empowerment & Support Services	371,763	201,987
Housing First Team Development	231,640	174,138
Alberta Health Services	103,484	57,383
	28,061,426	22,723,046
<b>Rental Assistance</b>	<b>\$ 7,336,082</b>	<b>\$ 5,069,829</b>
<b>Winter Emergency</b>		
Boyle Street Community Services - Drop In	\$ 521,339	\$ 524,770
Hope Mission	331,725	294,632
Boyle Street Community Services - Van	206,865	232,678
Bissell Centre	179,585	318,926
E4C	112,373	105,268
Edmonton Do Like Wise	91,807	63,646
Jasper Place Wellness Centre	81,787	83,012
Salvation Army	79,408	112,310
George Spady Society	19,188	7,877
	1,624,077	1,743,119
<b>GRAND TOTAL</b>	<b>40,328,453</b>	<b>36,613,349</b>

# Homeward Trust Holding

## Summary Financial Statements Year Ended December 31, 2015

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2015, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Homeward Trust Holdings Ltd. for the year ended December 31, 2015. We expressed an unmodified audit opinion on those statements in our report dated May 18, 2016.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Homeward Trust Holdings Ltd.

### Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

### Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

### Opinion

In our opinion, the summary financial statements derived from the audited financial statements of Homeward Trust Holdings Ltd. for the year ended December 31, 2015 are a fair summary of those financial statements, in accordance with CAS 810.

*Kingston Ross Pasnak LLP*

**Kingston Ross Pasnak LLP**  
Chartered Professional Accountants

## Summary Statement of Revenues and Expenditures

Year Ended December 31, 2015	2015	2014
<b>REVENUE</b>		
Rent revenue	\$ 299,728	\$ 114,114
Homeward Trust Edmonton - City of Edmonton	150,000	188,876
Amortization of capital government assistance	104,994	76,124
Homeward Trust Edmonton - General funding	3,564	-
	558,286	379,114
<b>EXPENDITURES</b>		
Management fees	\$ 112,065	\$ 52,650
Amortization	110,115	80,733
Utilities	95,118	53,209
Rent	90,432	37,726
Repairs and maintenance	72,768	41,911
Property taxes	40,687	26,068
Professional fees	27,385	24,709
Insurance	12,282	12,738
Interest on long term debt	7,912	8,536
Office	7,796	7,229
Interest and bank charges	1,397	534
Advertising and promotion	760	-
	563,717	346,043
<b>(DEFICIENCY) EXCESS OF REVENUE OVER EXPENDITURES</b>	<b>\$ (20,431)</b>	<b>\$ 33,071</b>
<b>NET ASSETS, BEGINNING OF YEAR</b>	<b>\$ 3,830,705</b>	<b>\$ 2,112,745</b>
<b>INVESTED IN PROPERTY</b>		1,684,889
<b>NET ASSETS, END OF YEAR</b>	<b>\$ 3,810,274</b>	<b>\$ 3,830,705</b>

## Summary Statement of Financial Position

Year Ended December 31, 2015	2015	2014
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash	\$ 312,667	\$ 46,058
Accounts receivable	20,805	4,017
Goods and Services Tax recoverable	10,555	50,170
Prepaid expenses	14,626	4,677
Due from related parties	-	203,966
	358,653	308,888
<b>RESTRICTED CASH</b>	83,616	52,186
<b>PROPERTY AND EQUIPMENT</b>	8,134,181	7,978,550
	<b>\$8,576,450</b>	<b>\$8,339,624</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities	\$76,068	\$ 35,145
Due to related parties	270,520	797
Deferred revenue	130,717	311,639
Current portion of long term debt	28,713	28,095
	506,018	375,676
<b>LONG TERM DEBT</b>	307,759	336,473
<b>DEFERRED CAPITAL GOVERNMENT ASSISTANCE</b>	3,952,398	3,796,769
	4,766,175	4,508,918
<b>NET ASSETS</b>		
Share capital	1	1
Unrestricted	(91,860)	(39,305)
Replacement reserve fund	56,819	52,797
Invested in property and equipment	3,845,315	3,817,213
	3,825,275	3,830,706
	<b>\$8,576,450</b>	<b>\$8,339,624</b>



# Find Furniture Bank Ltd.

## Summary Financial Statements, Year Ended December 31, 2015

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2015, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Find Furniture Bank Ltd. for the year ended December 31, 2015. We expressed an unmodified opinion on those financial statements in our report dated May 18, 2016.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Find Furniture Bank Ltd.

### Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

### Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

### Opinion

In our opinion, the summary financial statements derived from the audited financial statements of Find Furniture Bank Ltd. for the year ended December 31, 2015 are a fair summary of those financial statements, in accordance with CAS 810.

*Kingston Ross Pasnak LLP*

**Kingston Ross Pasnak LLP**  
Chartered Professional Accountants

## Summary Statement of Revenues and Expenditures

Year Ended December 31, 2015	2015	2014
<b>REVENUE</b>		
Homeward Trust Edmonton - Province of Alberta	\$ 1,216,900	\$709,500
Furniture sales	778,807	848,012
Homeward Trust Edmonton - Government of Canada	296,392	277,643
Amortization of capital government assistance	37,329	18,664
Interest	1,382	1,193
	<b>2,330,810</b>	<b>1,855,012</b>
<b>EXPENDITURES</b>		
Salaries and benefits	\$1,028,129	\$986,792
Purchased furniture	612,000	277,643
Rent	150,000	146,500
Marketing	81,772	85,586
Management fees	50,000	50,000
Utilities	48,645	56,950
Amortization	37,855	19,189
Supplies	26,953	30,699
Repairs and maintenance	22,981	15,122
Delivery	21,619	44,567
Office and other	19,891	7,000
Insurance	17,021	20,681
Professional fees	15,918	15,593
Telephone	8,106	7,675
Interest and bank charges	7,046	8,313
Training and recruitment	2,521	3,405
	<b>2,150,457</b>	<b>1,775,715</b>
<b>EXCESS OF REVENUE OVER EXPENDITURES</b>	<b>\$180,353</b>	<b>\$79,297</b>
<b>NET ASSETS, BEGINNING OF YEAR</b>	<b>269,998</b>	<b>190,701</b>
<b>NET ASSETS, END OF YEAR</b>	<b>\$ 450,351</b>	<b>\$ 269,998</b>

## Summary Statement of Financial Position

Year Ended December 31, 2015	2015	2014
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash	\$ 628,364	\$ 128,758
Accounts receivable	10,206	1,955
Inventory	43,262	17,271
Goods and Service Tax recoverable	8,513	
Prepaid expenses	27,021	18,215
Due from related parties	-	222,503
	<b>717,366</b>	<b>388,702</b>
<b>EQUIPMENT</b>	<b>130,911</b>	<b>168,766</b>
	<b>\$ 848,277</b>	<b>\$ 557,468</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities	\$ 131,235	\$ 85,430
Goods and Services Tax payable	-	16,789
Deferred revenue	-	17,271
Due to related party	136,040	
	<b>267,275</b>	<b>119,490</b>
<b>DEFERRED CAPITAL GOVERNMENT ASSISTANCE</b>	<b>130,650</b>	<b>167,979</b>
	<b>397,925</b>	<b>287,469</b>
<b>NET ASSETS</b>		
Share capital	1	1
Net assets	450,351	269,998
	<b>450,352</b>	<b>269,999</b>
	<b>\$ 848,277</b>	<b>\$ 557,468</b>

# 1627175 Alberta Ltd.

## Summary Financial Statements Year Ended December 31, 2015

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2015, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of 1627175 Alberta Ltd. for the year ended December 31, 2015. We expressed an unmodified opinion on those statements in our report dated May 18, 2016.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of 1627175 Alberta Ltd.

### Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

### Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

### Opinion

In our opinion, the summary financial statements derived from the audited financial statements of 1627175 Ltd. for the year ended December 31, 2015 are a fair summary of those financial statements, in accordance with CAS 810.

*Kingston Ross Pasnak LLP*

**Kingston Ross Pasnak LLP**  
Chartered Professional Accountants

## Summary Statement of Revenues and Expenditures

Year Ended December 31, 2015	2015	2014
<b>REVENUE</b>		
Rental revenue	\$70,697	\$53,319
Amortization of capital government assistance	28,952	28,340
Rental assistance	17,090	29,203
	116,739	110,862
<b>EXPENSES</b>		
Repairs and maintenance	\$55,392	\$30,529
Amortization	28,952	28,340
Utilities	28,453	23,643
Property taxes	22,689	15,848
Insurance	6,961	10,126
Professional fees	5,136	
Office	888	-
	148,471	108,486
<b>(DEFICIENCY) EXCESS OF REVENUE OVER EXPENDITURES FROM OPERATIONS</b>	(26,832)	2,376
Deficiency / Surplus recovery	26,832	(2,376)
<b>EXCESS OF REVENUE OVER EXPENDITURES</b>	\$ -	\$ -
<b>NET ASSETS, BEGINNING OF YEAR</b>	1,338,345	1,338,345
<b>INVESTED IN PROPERTY - LAND</b>	1,077,836	-
<b>NET ASSETS, END OF YEAR</b>	\$ 2,416,181	\$ 1,338,345

## Summary Statement of Financial Position

Year Ended December 31, 2015	2015	2014
<b>ASSETS</b>		
<b>CURRENT</b>		
Accounts receivable	\$ 2,466	\$ 3,810
Deficit funding receivable	31,732	-
Prepaid expenses	1,038	1,529
Deposit	-	441,738
Due from related party	72	16,024
	35,308	463,101
<b>RESTRICTED CASH</b>	3,792,768	5,225,806
<b>PROPERTY</b>	4,064,796	2,145,364
	<b>\$7,892,872</b>	<b>\$7,834,271</b>

Year Ended December 31, 2015	2015	2014
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities	\$ 66,419	\$ 3,920
Surplus payable	1,603	7,879
Due to related party	45	-
	68,067	11,799
<b>DEFERRED REVENUE - RESERVE FUND</b>	227,326	219,207
<b>DEFERRED REVENUE</b>	3,532,682	5,457,900
<b>DEFERRED CAPITAL GOVERNMENT ASSISTANCE</b>	1,648,615	807,019
	5,476,690	6,495,925
<b>NET ASSETS</b>		
Share capital	1	1
Invested in property	2,416,181	1,338,345
	2,416,182	1,338,346
	<b>\$7,892,872</b>	<b>\$7,834,271</b>

## Board of Directors 2015

Patricia Mackenzie (Chair),  
Todd Herron (Vice Chair),  
Colleen Purdy (Secretary/Treasurer),  
Terry Coyes,  
Steve Lenarduzzi,  
Jason Storey,  
Rocky (Donald) Sinclair  
Arlene Thunder

## Aboriginal Advisory Council 2015

Rose Mueller, Angela Ferguson, Brenda Desjarlais,  
Leith Campbell, Nona German, Gwen Muskwa,  
Amy Tukaniq

## Project Review Committee 2015

AJ Jeannotte, Colin Simpson, Ed Jones, Evelyn David,  
Howard Seivright, Jane Bisbee, Kelly Wagar,  
Michael Phair, Norma Chintrena

## Community Plan Committee

Jill Kelland ( Alberta Health Services),  
Daryl Kreuzer (City of Edmonton),  
Kelly Wagar (CMHC), Cristina Basualdo (EFCL),  
Barb Radford (CRHC), Joseph Jobin (Treaty 8),  
Shelley Daubert (AHS), Grace Froese (Drug  
Treatment Court), Cam McDonald (EICHS),  
Reg Potts (Wicahitowin), Monte Weber,  
Roberto Peterson (ECOHH),  
Kris Knutson (The Neighbour Centre),  
Norma Chitrena (Human Services),  
Pamela Spurvey (AHS Peer Support),  
Yvonne Chiu (Multicultural Health Brokers),  
Pamela Spurvey (Alberta Health Services),  
Walter Trocenko, (City of Edmonton),  
Lorette Garrick (Inner City Executive Directors),  
Cora Shaw (EFCL)

## Winter Emergency Response

### WER Stakeholders: Strategy

Aiden Inglis, Amy Benson, Bruce Reith,  
Caitlin Beaton, Carol Manson-McLeod,  
Catherine Broomfield, Catherine McCook,  
Cecilia Blasetti, Celia Frattin, Craig Lidstone,  
Daniel Johnson, Dean Kurpjuweit, Debbie Berg,  
Dorian Smith, Ed Jones, Evelyn David,  
Gail Sopkow, Gary Lamont, Jenny Kain, Joel Nikkel,  
Jordan Reiniger, Karen Drynan, Kent McLeod,  
Kourch Chan, Kris Knutson, Linda Deveau,  
Loraine Wickremasinghe, Lorette Garrick,  
Madeleine Smith, Mark Stanley, Marliss Taylor,  
Melanie Lukevich, Michelle Maser, Murray Soroka,  
Natalie Magnan, Neil Hennig, Nolan Polowick,  
Patricia Waisman, Paula Cornell, Peter Smyth,  
Ray Akbar, Rob Lowerison, Runell Viray,  
Selikke Janes-Kelley, Sgt. Tracy Ward,  
Shannon Hebden, Sister Mary Clare, Susan Chau,  
Tanya Tellier, Terri Wagner, Vanessa Sim,  
Allison Tunis, Elaine Jorginson, Deb Cautley

### WER Program

Shannon Hebden & Loraine Wickremasinghe,

Boyle Street Community Services (Drop-in)

Aiden Inglis, Boyle Street Community Services

(Winter Warming Bus)

Linda Deveau and Megan Schuring, Mosaic Centre

Paula Cornell, The Neighbour Centre

Terri Wagner, Jasper Place Wellness Centre

## Housing First Advisory Council

Amanda Thorpe-MacInnes, Bruce Keith,  
Cecilia Blasetti, Cheryl Whiskeyjack, Christy Kapsler,  
Henry Motta, Joan Baker, Joel Nikkel, Jon Clark,  
Jordan Reiniger, Kourch Chan, Kimberly Poong,  
Lorette Garrick, Mark Holmgren, Murray Soroka,  
Nick Parkinson, Pamela Coulson, Patti Brady,  
Rick McHutchion, Tanya Tellier, Wendy P

## Youth Systems Committee

Alberta Health Services (Child and Adolescent  
Mental Health Services), Addiction and Mental,  
Health (Young Adult Cross Level Services),  
City of Edmonton (Sustainable Development),  
Human Services (Alberta Works Youth Empowerment  
& Support Services), Edmonton John Howard Society,  
Human Services (Homeless Supports),  
Edmonton Mennonite Centre for Newcomers,  
iHuman Youth Society,  
Boyle McCauley Health Centre,  
Edmonton Police Service,  
Old Strathcona Youth Society,  
Boyle Street Community Services,  
Edmonton Public Library, REACH Edmonton, CASA  
Child (Adolescent and Family Mental Health),  
Edmonton Public School Board,  
United Way of Alberta Capital Region,  
City of Edmonton (Community Services),  
Hope Mission, Youth Criminal Defence Office, E4C,  
Human Services (Disability Services),  
Edmonton Catholic School District,  
Human Services (Child & Family Services)

## Housing and Addictions Coordination Group

Alberta Health Services (Addictions and Mental  
Health including Addiction Recovery Centre,  
DiverCity, Urgent and Intensive Services),  
Addiction Recovery and Community Health (ARCH)  
Team at the Royal Alexandra Hospital,  
Alberta Solicitor General (Priority Prolific Offender  
Program), Salvation Army (Addictions and  
Residential Centre),  
Jellineck Society, Recovery Acres Society,  
Our House Addiction Recovery Centre,  
Poundmakers Lodge Treatment Centre,  
George Spady Society,  
Edmonton Drug Treatment Court Service,  
Edmonton John Howard Society,  
Catholic Social Services

## Homeless Connect Steering Committee

### April 2015

Lisanne Lewis (Co-Chair), Judy Downey (Co-Chair)  
Cliff Higuchi, Marion Enow, Kent McLeod,  
James Hess, Chris Corley, Terry Jordan,

### October 2015

Kent McLeod (Chair), Lisanne Lewis, Chris Corley,  
James Hess, Susan Chau, Terry Jordan

## Homeward Walk | Run Committee

Adam Rozenhar, Rick Bachor, Cliff Higuchi,  
Kassie Burkholder, Katie Soles,  
Tegan Martin-Drysdale

## 2015 ROOPH Jury

Jim Gurnett, Debbie Houle, Jason Storey,  
Steve Larnarduzzi

## Supported by



# Acknowledgments



## 2015 ROOPH Sponsors

Realtors Association of Edmonton  
CMHC (Canadian Mortgage and Housing Corporation)

## 2015 Walk/Run Sponsors

Yardstick, Running Room, Jugo Juice, Rohit, Cobs Bread (Crestwood), Avatar Media, Juice Plus, Crossfit, Moksha Yoga, Four Points by Sheraton, Renaissance Hotel Edmonton Airport, Sawmill, Culligan, City of Edmonton (Community Services Department)

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