

MOVING

2014 Annual Report



homeward trust
edmonton

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MOVING FORWARD

The 2014 Homeward Trust Annual Report is all about Moving. Moving can bring excitement, it can also bring challenges and apprehension. For an individual moving into a home, to an organization moving forward to improve life for others, moving often takes courage and hard work but in the end, the reward is worth everything.

At Homeward Trust, our goal is to help people find homes and get the support they need. When we look back at 2014, some of the best days we experienced were those when someone was handed a key to their own place. To us, that little key in their pocket represents organizations that care about our community. It represents board meetings and planning meetings going long into the night. It also represents the efforts of hundreds of people who contribute their time and resources to us and our organization throughout the year.

When a person receives a key to their new place, it represents an experience where our emotions are greatly moved, where we know in our hearts that this moment was worth everything.

TOGETHER WE CAN
REACH THE FINISH LINE:
ENDING HOMELESSNESS.

Yardstick
Testing and Training Experts

ATB Financial



CHANDOS

DIVINE
COMMUNITY FINANCE

=runfit



redbrick

Rohit
COMMUNITIES

—

**We know
that success
doesn't come from
waiting for great
things; it comes
from making them
happen.**

—

2014. A YEAR OF CONTINUED MOVEMENT

At Homeward Trust Edmonton, we're pleased to share our 2014 Annual Report with you. In 2014, we hit an important milestone – housing over 3,500 formerly homeless adults and children. Our 2014 Homeless Count showed that in spite of our successes, we still have a lot of work ahead. With high levels of in-migration to our city, along with low vacancy rates and a housing crunch, we face new and increasing challenges. And with news of economic uncertainty in the latter half of 2014, our ability to help those who need a home will be challenged even further.

But we know that success doesn't come from waiting for great things; it comes from making them happen. Our community is responding in creative, collaborative ways to keep moving towards our shared goal of ending homelessness.

WHO WE ARE

Homeward Trust is a community-based organization that provides leadership and resources towards ending homelessness in Edmonton. We fulfill our mandate by leading initiatives and programs, engaging community stakeholders and partners, conducting research, creating awareness, and funding housing and support projects.

BUILDING A COLLABORATIVE SYSTEM TO END HOMELESSNESS

Our collaboration with government, the community, and committed individuals has helped us develop solutions that are made in Edmonton. Working in the Edmonton area, we are particularly attuned to homelessness within the Aboriginal community. Just under half of the 2,307 individuals identified in the 2014 Homeless Count are of Aboriginal descent. We understand the need to create culturally appropriate solutions that respect traditional values within the Aboriginal community. This is of the highest priority to us at Homeward Trust, for we know that it strengthens us as a city and brings us closer together as a community.



Homeward Trust aims to end homelessness by:

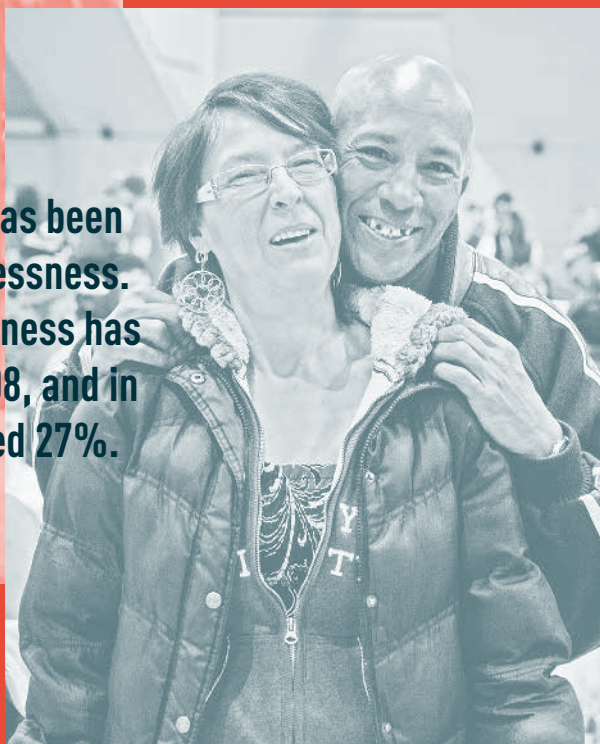
- Increasing access to housing by funding the development of new units and accessing existing market units
- Investing in support services to provide clients with the appropriate levels of assistance necessary to access and retain housing
- Engaging culturally safe and appropriate services to address the disproportionately high numbers of homeless individuals within the Aboriginal population
- Undertaking community planning and research to address the evolving housing challenges that homeless and at-risk individuals face
- Maintaining community involvement by hosting, organizing, and supporting events that bring organizations and Edmontonians together to address homelessness
- Expanding our use of Edmonton's Homeless Management Information System (HMIS) through extending our data collection and analysis, to better track the progress of clients from the initial point of contact through to graduation

MOVING FORWARD TO END HOMELESSNESS BY 2019

Edmonton is one of the leading communities in the country committed to ending homelessness. At Homeward Trust, we are guided by key documents – the Government of Alberta’s *A Plan for Alberta: Ending Homelessness in 10 Years*, Edmonton’s 10-year plan *A Place to Call Home*, and the Homeward Trust-led *Edmonton and Area Community Plan on Housing and Supports: 2011-15*. As a funder and systems planner, it is our role to lead implementation, and work with agencies and the community at large to deliver results.

Edmonton, and Alberta, has been a leader in ending homelessness. Province-wide, homelessness has decreased 18% since 2008, and in Edmonton it has decreased 27%. Yet, we know that we must refocus and redouble efforts if we are to end homelessness.

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LEFT TO RIGHT: Terry Coyes, Arun Gupta, Jason Storey,
Patricia Mackenzie, Bernie Makokis, Susan McGee,
Rocky Sinclair, Steve Lenarduzzi

NOT PICTURED: Todd Herron

LETTER FROM BOARD CHAIR AND CHIEF EXECUTIVE OFFICER

We sense a renewed energy and enthusiasm in our goal to end homelessness in 2019. After reaching many milestones and overcoming some difficult challenges over the past six years, our determination to rally our community to make a difference burns brighter than ever.

The theme of Moving in this annual report is very appropriate. On a board level, we experienced movement as new individuals joined our organization. We cannot talk about our excitement over where we're going without first acknowledging the contributions of those board members who have moved on. We would like to thank them for giving of their time, talents and resources and for helping guide us with their wisdom and experience. To our new board members, we say welcome and thank you. We're encouraged by the creativity and innovative thinking that has been brought to Homeward Trust over the past year.

When we reflect back on 2014, we're proud of the accomplishments of our people and our organization. When we look forward to the future, we're encouraged by the commitment of government on all levels. We know there are challenges that face us – from an economic slowdown to an increase in family homelessness – but we firmly believe that the bigger the challenge the bigger and more rewarding the breakthrough.

The first six years of Homeward Trust have been immensely rewarding. We are very encouraged and excited about our future because of the movement of new people and new ideas into Homeward Trust. We have the right team in place and the resolve to make all of the difference in the world for those who need our help the most.



PATRICIA E. MACKENZIE

Chair, Board of Directors



SUSAN MCGEE

Chief Executive Officer

HIGHLIGHTS OF 2014

Opening of Morning Fire Protector, a **14 UNIT**

permanent supportive housing program for First Nations, Métis, and Inuit singles, couples and families. Tenants have multiple barriers to acquiring and maintaining housing. Mental health support is available, as well as cultural programming to provide connections and healing.



As part of the 2013-14 Raising the Roof campaign, we raised more than

\$12,000

which will support the Foyer Program through the Bredin Centre for Learning.

An increased focus on the complex needs of homeless families. Specialized staff positions were added to some Housing First teams in order to accelerate and enhance our work to get homeless youth off the streets and into safe, supported housing.



The 2nd Annual Homeward WalkRun raised

\$43,000+
FOR NOVA.



Resources to re-open the YESS Armoury Resource Centre and extend the hours of the Boyle Street Community Services High-Risk Youth Program to give homeless youth safe, exclusive drop-in space to be warm and supported during the winter

EXPANDED CAPACITY

for the homeless-serving sector to identify those most in need of support through Housing First, and to match people with the right programming.

Strengthening the role of

HOMeward TRUST

in housing homeless families and people with medical needs, and coordinating access to housing and supports across Housing First teams.

Funding for Women's Shelter Ltd. to re-open

CAROL'S HOUSE

the only facility in Edmonton specializing in support for immigrant women and children escaping domestic violence and human trafficking.

Expansion of Rapid Rehousing and existing Intensive Case Management teams in community agencies to house more people.



Providing

\$5 MILLION

in rental assistance to Housing First participants and graduates who would otherwise not be able to afford rent and be at risk of returning to homelessness.

Change in the Government of Canada's Homelessness Partnering Strategy funding to focus on the Housing First approach: In 2014 we received \$5,570,029 for Designated Communities funding and \$908,391 for Aboriginal Homelessness funding for a grand total of

= \$6,478,420

Opening of Iris Court, which increases Permanent Supporting Housing units. Iris Court provides affordable, permanent, supportive housing to

21

INDIVIDUALS

with severe and persistent mental illness and at risk of homelessness.

We conducted the 2014 Homeless Count, which found 2,307 people without a home. Since 2008, the last count prior to implementing the plans to end homelessness, Edmonton's homeless numbers are down

 **27%**

WE'RE PROUD OF THE MOVEMENT

We've come a long way. In just over six years, we've helped thousands of Edmontonians find new homes and create better lives. The goal to end homelessness is ambitious, but so are we. Our strength and our spirit are as strong today as on day one. As a community, we are getting better and better at maximizing the impact of our investments in ending homelessness, and we continue our work from a foundation of strong, effective partnerships. That's why we are delighted of how far we have come, and even more excited about where we are going.

GOVERNANCE STRUCTURE

The governance structure at Homeward Trust was created to make a positive difference in our community. We are led by a Board of Directors consisting of nine individuals who truly understand the issue of homelessness and the work that is needed to help individuals and our community as a whole. Our Board, and community-based review committees, work closely with our CEO to ensure commitments through the Community Plan and 10-year plans are fulfilled. This collaboration is very important to our day-to-day operations and helps provide the strategic direction and guidance for all of our funding decisions.

FUNDING

Homeward Trust administers funds on behalf of the three orders of government. Additional donations and revenues are accrued through the in-kind and financial support and sponsorship of community organizations and businesses.

GOVERNMENT OF CANADA

\$6.5 MIL

2014-19 Homelessness Partnering Strategy (HPS) Designated Communities (\$5,570,029) and Aboriginal Homelessness funds (\$908,391).

GOVERNMENT OF ALBERTA

\$26.3 MIL

2014-15 Outreach Support Services Initiative

CITY OF EDMONTON

\$1.2 MIL

Annual Donation

BOARD OF DIRECTORS AND COMMITTEES

A minimum of four of the nine Directors are members of the Aboriginal community. Directors are nominated through the Aboriginal Nominating Committee and a Nominating Committee composed of stakeholders from the community and members of government. Homeward Trust's model of shared responsibility reflects the challenges faced by the Aboriginal community, in particular in addressing issues related to homelessness.

Our **ABORIGINAL ADVISORY COUNCIL (AAC)** is responsible for providing knowledge, cultural perspectives, and awareness of the urban Aboriginal experience to the advisory process. The main focus of the AAC is to encourage innovative solutions to promote building organizational capacity within Aboriginal organizations, groups, and communities. The AAC reviews all funding applications, providing feedback and recommendations with regard to cultural appropriateness of delivery models and assurance of quality services for Aboriginal people receiving housing and support services.

The **COMMUNITY PLAN COMMITTEE** prepares and updates the Community Plan, the comprehensive guide for Homeward Trust and its partners to understand, prioritize, and address the housing and homelessness-related needs, gaps, and priorities in the Edmonton area. The Committee is a key venue for collaborative monitoring and problem solving to respond to emerging issues and get ahead of challenging trends.



The **PROJECT REVIEW COMMITTEE** is comprised of representatives from all orders of government, business and social enterprise, and the community-at-large. It reviews and provides feedback and recommendations on funding requests put forward to Homeward Trust administration. The technical expertise of individual members of the Project Review Committee ensures that proposed projects are financially and programmatically viable and align with priorities and strategies of various public and community-based stakeholders.



WE MOVE TOGETHER TO FIND HOMES FOR PEOPLE.

Homeward Trust funds, plans, and coordinates initiatives to end homelessness. We are a creative, evidence-driven organization that solves problems with and for our partners in government and the community.

WHAT DO WE DO?

WE MOVE PEOPLE TOWARDS A BETTER LIFE

At Homeward Trust, we're more than a community-based, comprehensive housing organization. We provide leadership and resources towards ending homelessness in Edmonton.

We fulfill our mandate by leading initiatives and programs, engaging community stakeholders and partners, conducting research, creating awareness, and funding housing and support projects.

Since 2001, Homeward Trust has funded the creation of more than 1,700 new units, and helped more than 3,500 people find a place to call home through the Housing First Support Program.



Homeward Trust embraces the principle of housing first—that every person has the right to a safe, secure home.

HOUSING FIRST

Homeward Trust embraces the principle of housing first – that every person has the right to a safe, secure home. This principle is at the core of both the municipal and provincial 10-year plans to end homelessness.

ABORIGINAL SUPPORT

THE MOVE TO SUPPORT OUR ABORIGINAL COMMUNITY

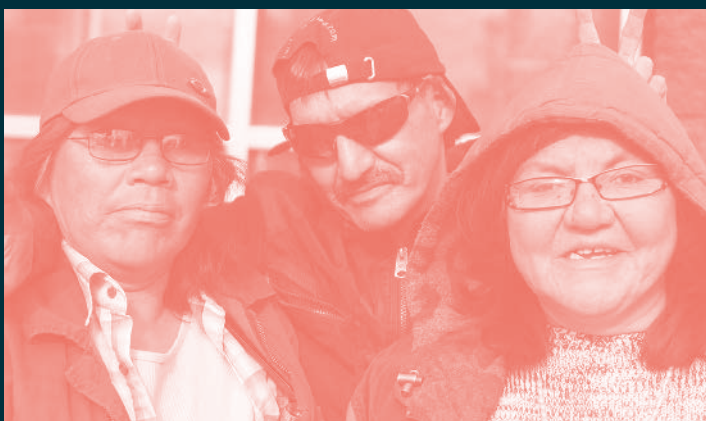
Engagement of Aboriginal peoples is fundamental to Homeward Trust and its work. We recognize that particular attention needs to be addressed to solve the overrepresentation of homelessness within the Aboriginal population of our city, which stems from factors including displacement from traditional homelands, systematic racism, residential schools, the Sixties Scoop, and ongoing overrepresentation in child welfare and corrections systems.

Aboriginal peoples represent 47% of those experiencing homelessness, according to the 2014 Homeless Count. The engagement of Aboriginal communities is essential to addressing this.

Our work is informed by the Aboriginal Advisory Council (AAC), which acts as an advisor to Homeward Trust on matters relating to Aboriginal issues and projects. Homeward Trust also builds knowledge and capacity throughout the sector in order to better serve Aboriginal clients. All staff, as well as front line workers in funded programs, take part in Aboriginal Diversity Training, which shares knowledge about Aboriginal culture, history and legal rights, and is provided to over 200 participants annually.



Additional training on history, traditional knowledge, and culturally based practices is provided to front line workers, and clients have access to culturally informed services. This creates a greater understanding about the overrepresentation, and how to help. 43% of clients housed in the Housing First program during 2014 were Aboriginal.



To raise awareness about the issue, we hosted events, including a screening of the film *Older Than America*, along with a panel discussion featuring film director Georgina Lightning, and Chief Wilton Littlechild. Our organization also participated in the Truth and Reconciliation Commission hearings in Edmonton.

We have undertaken a research project with Blue Quills First Nations College about the legacy of colonialism and its connection to Aboriginal homelessness.

PROGRAMS THAT MOVE PEOPLE AHEAD

Homeward Trust focuses on evidence-based practices and programs, which are proven to make an impact and help people find housing and build better lives.

HOUSING FIRST PROGRAM

We manage the Housing First Program and support the agencies and clients involved. The program is designed to provide permanent housing to those in need and ensure that support systems are in place for the housing to be sustainable. Over 3,500 people have found housing through our program – over 80% have been able to retain their homes.

In 2014, 861 previously homeless individuals were housed through Housing First. All Housing First clients require support to transition from homelessness, and the Service Prioritization Decision Assistance Tool (SPDAT) helps determine the best housing solution.



HOUSING FIRST PROGRAM AGENCIES

ALBERTA HEALTH SERVICES –
Addiction & Mental Health (Edmonton Zone)

BENT ARROW TRADITIONAL HEALING SOCIETY

BISSELL CENTRE

BOYLE-MCCAULEY HEALTH CENTRE

BOYLE STREET COMMUNITY SERVICES

E4C

GEORGE SPADY SOCIETY

HOPE MISSION

JASPER PLACE WELLNESS CENTRE

YMCA OF NORTHERN ALBERTA

PERMANENT SUPPORTIVE HOUSING

Many people making the transition from homelessness require more intensive support in order to remain housed than what is available through Housing First programs that support people in their own independent housing. For these individuals, Permanent Supportive Housing provides the level of support required to address complex and interconnected challenges, such as persistent addictions and mental illness. Permanent Supportive Housing often includes on-site staffing to assist with tenancy and manage day-to-day issues as well as work towards long-term recovery.

INTERIM HOUSING

Interim housing provides temporary accommodations and meets essential daily needs for individuals who are waiting to secure permanent housing or to enter addiction treatment. Homeless individuals stay in a safe living environment while actively working with staff on a permanent housing arrangement. This also helps staff to connect with their clients and put supports in place.

COORDINATED ACCESS

The concept of “Coordinated Access” is a fundamental part of the City’s 10 year plan to end homelessness, enabling a “No Wrong Door” vision of accessing the homeless-serving system. It is recognized as the keystone of high-performing communities that have made the biggest strides towards ending homelessness. Since 2010, Homeward Trust has refined and grown the Coordinated Access program. It acts as a critical resource for government systems and housing providers to connect homeless people to the right housing and support combinations by:

- Prioritize service and match service needs to availability
- Forge partnerships and make referrals
- Respond to emerging priorities
- Support intake, triage and connection with community resources
- Provide an avenue for access from anywhere and anyone in community

RENTAL ASSISTANCE PROGRAM

Our Rental Assistance Program provides a financial subsidy for Housing First clients that face barriers or difficulties paying their own rent. The program offers a subsidy that is paired alongside the client’s income support or employment income to ensure their rent is paid in full each month and their housing stability is not at risk due affordability issues. This program is a requirement for many homeless people to be able to access housing in a very expensive and competitive rental market. By investing in rental assistance, we are able to avoid the much greater system costs of a person remaining homeless or returning to homelessness. The Rental Assistance Program is available to Housing First participants while they are in the program.

In 2014, Homeward Trust utilized \$586,650 from the Government of Alberta, Alberta Seniors towards the Graduate Rental Assistance Initiative.





FOYER

The Foyer project began in Edmonton as a pilot project funded by Employment and Social Development Canada in 2013. Delivered by the Bredin Centre for Learning, the Foyer project provides a holistic style of career planning that incorporates education preparation, employment preparation, life management skill development, and essential workplace skill development for formerly homeless youth connected to Housing First and related projects funded through HTE.

During the pilot phase ending in March 2014, 38 youth were referred to the Foyer project: 17 youth from Housing First Partners, 17 from Nova, and 4 youths from other agencies. 12 of the 17 referrals from NOVA were for clients receiving services from the Youth Support Specialist and Youth Housing Worker as part of the Youth Housing First Project activities. Over 75% of referrals to the Foyer were from Housing First teams/projects. The Foyer project was continued after the completion of the pilot project using newly available Youth Homelessness funding from the Government of Alberta.



During the pilot phase ending in March 2014, 38 youth were referred to the Foyer project...



YOUTH CRITICAL TIME INTERVENTION

In January 2014, Homeward Trust received approval to reallocate unspent Foyer pilot project funding to implement a Housing First project at NOVA applying the Critical Time Intervention model for short-term case management focused on service brokering. This step was taken in order to increase the number of referrals to the Foyer project and address the growing number of referrals of homeless youth to NOVA.

The project focuses on homeless youth on their referral list, currently enrolled in education programs like Boyle Street Education Centre and Inner City High School. Youth are supported by the Youth Support Specialist with housing activities performed by a Youth Housing Worker

based in Homeward Trust. This includes assistance with engaging landlords to lease units, securing furniture and supplies, receiving financial assistance for housing (damage deposit, first and last month rents, deposits for utilities, etc.), among other tasks. The Youth Support Specialist works in close coordination with systems and services already supporting the youth, such as Forensic Assessment Community Services, Child and Family Services, among others, to facilitate their connection to the Foyer project and other essential support services.

2014 HOUSING PROJECTS UNDERWAY

EDWARDSON PLACE

Homeward Trust approved funding to Hope Mission for the demolition and reconstruction of Edwardson Place.

The newly constructed building will provide 16 units of permanent supportive housing to women who are experiencing homelessness. Services that are focused on life skills development will be provided at the new location.

HOPE TERRACE

Homeward Trust purchased the vacant Hope Terrace building at a cost of \$2,700,000, and will be developing an operating model and reopening in 2015.

2014 HOUSING DEVELOPMENTS

CORNERSTONE

Homeward Trust approved funding of more than \$800,000 to the Salvation Army for the renovation of Cornerstone Apartments. The funding supports the renovations of the facility to ensure it can continue to serve women in need. It is currently operating at half of its capacity due to extensive remediation work required.

BRIGID'S PLACE

Homeward Trust approved funding to a maximum of \$230,991 to E4C for the renovation of Brigid's Place, a supportive housing project for low-income women suffering from mental health problems. Previously, Brigid's Place served five women at one time, in a congregant setting. The renovations will create three self-contained suites for single, low-income, multi-barrier mothers with children who are receiving supports from the E4C intensive case management housing first team.



IRIS COURT

Homeward Trust funded \$1,600,000 to The Schizophrenia Society of Alberta for the purchase of Iris Court, an existing building which operated as a seniors lodge. Additional funding from Alberta Seniors was made available for the purchase and renovation of the property. Iris Court is a 21 unit barrier-free complex, which provides permanent supportive housing for seniors, people with disabilities, and people in vulnerable populations experiencing mental illness, all of whom are at risk of homelessness.

INNER CITY YOUTH HOUSING

Homeward Trust approved funding to a maximum of \$55,105 to Boyle Street Community Services, E4C, and Bissell Centre for the renovation of the Inner City Youth Housing Project. Boyle Street Community Services, E4C, and Bissell Centre own and manage these facilities, comprised of five homes with a total of 25 beds. Collectively, they operate as group homes for high-risk youth. One of the five locations requires funds to repair foundations and replace the roof and gutters. Alberta Human Services provides

CROSSROADS

Homeward Trust approved funding to a maximum of \$22,008 to E4C for the renovation of bathrooms at Crossroads House, a short-term housing project for youth who have been sexually exploited, at-risk of sexual exploitation and are engaging in high-risk behaviors. The renovations are a requirement of licensing renewal for this group home. The project works with 13-17 year old teens.



WEAC

Homeward Trust approved funding to a maximum of \$117,461 to E4C for renovations at the Women's Emergency Accommodation Centre. The funding will provide the replacement of windows and other renovations at this historical building. WEAC provides emergency shelter for homeless women. The replacement of windows and other renovations will save on utilities, place less stress on the boilers and mechanical systems resulting in less maintenance and repair.

operating dollars for this program but does not provide funds for reserve accounts or major renovations.

This project targets high-risk, street involved youth who may or may not have Children's Services status. The youth may suffer from trauma and abuse, come from unstable backgrounds, suffer neglect, physical, psychological and sexual abuse, sexual exploitation, and/or have a family history of mental illness or substance abuse.

HOMELESS CONNECT EDMONTON

Homeless Connect Edmonton is a one-day program that truly displays our community's commitment to care and compassion for all of the city's residents. It is a broad-based community-inspired initiative, providing an incredible range of services free of charge to homeless people and those at risk, on one day and at one location.

The mission is to provide services that help open doors out of homelessness, build lasting partnerships, raise public awareness of homelessness in the community, and provide a vehicle for community involvement in addressing the issue of homelessness. It also connects homeless and those at-risk of homelessness to vital services.

Services include mental health assessments, library services, foot care, haircuts, immunizations, birth control, pre-natal support, laundry, housing information, employment and training services and much more.

Homeless Connect events are held twice a year, normally in April and October. The April 2014 event saw 300 volunteers and over 70 service providers participate; 1,350 guests came through the doors to access the free services provided. In October, approximately 1,900 guests took part.



RAISING THE ROOF

MOVING FORWARD ON YOUTH HOMELESSNESS

Homeward Trust is a proud partner of **RAISING THE ROOF**, a national campaign that raises funds to support ending youth homelessness. Eighty per cent of the funds that are raised stay here in Edmonton. Throughout the campaign, partners sell toques as a fundraiser, culminating in 'Toque Tuesday', the first Tuesday in February. Everyone is encouraged to wear a Raising the Roof toque in support of ending youth homelessness. From January to March, Homeward Trust and its volunteers sell toques at locations throughout Edmonton. In 2014, funds raised locally supported the Foyer program, operated by the Bredin Centre for Learning.

The 2014-15 campaign kicked off in November, and will provide funds for an integrated service access initiative for homeless youth.



THE ROOPH AWARDS

The ROOPH Awards were created to recognize individuals, organizations, and businesses that work to address affordable housing and homelessness initiatives in our city, whether paid or in a volunteer role. All sections of the community are encouraged to apply.

The aim of the ROOPH Awards is to acknowledge the accomplishments and highlight success stories of the many individuals, organizations, and businesses that work to address issues surrounding affordable housing and homelessness in Edmonton. Awards are given for: Outstanding Leadership, Partnerships for Success, Excellence in Building Design, Exceptional Volunteerism, and Outstanding Service for the Aboriginal Community. A luncheon to recognize the finalists and recipients is held annually in March.

2014 ROOPH AWARD RECIPIENTS

**LARRY SHABEN AWARD FOR
OUTSTANDING LEADERSHIP IN THE
HOUSING SECTOR:**

Stephen Mandel, Former Mayor,
City of Edmonton

PARTNERSHIPS FOR SUCCESS:

Linda Hut, City Hall School

EXCELLENCE IN BUILDING DESIGN:

Parkdale Residential Project,
Capital Region Housing Corporation

**EXCEPTIONAL VOLUNTEERISM IN THE
HOUSING SECTOR:**

Miles Kohan and Ann Kaul,
Kohan Foundation

**OUTSTANDING SERVICE FOR THE
ABORIGINAL COMMUNITY:**

Colleen Mustus,
Bent Arrow Traditional Healing Society

HOUSING MONTH AND NATIONAL HOUSING DAY

CELEBRATING THE IMPORTANCE OF HOME

In the Edmonton area, November is recognized as Housing Month. For the past decade, management bodies, funders, housing providers, and social service organizations have worked collaboratively to raise awareness about the importance.

Housing Month is built around November 22, which is National Housing Day across Canada. Established in 1998 by Canada's Big City Mayors, this day celebrates the need for safe and affordable housing for all, and highlights the importance of partnerships.

Throughout the Capital Region, counties and municipalities mark November as Housing Month. Governments, management bodies, and community groups hold events and undertake activities to raise awareness about the importance of housing to our community.

HOMeward WALKRUN

CELEBRATING THE MOVEMENT

Homeward Trust organizes an annual WalkRun Event to raise awareness for homelessness and funds to support ending homelessness. This family event offers an 8km run, and 5km run or walk, along with a free kids' fun run. The 2014 event was held on June 22 at Whitemud Park. More than 200 participants raised \$43,000 to support the Edmonton John Howard Society's NOVA Program, which provides transitional housing and programs for youth.

AWARENESS FUND

Homeward Trust provides small grants to organizations and initiatives raising awareness about homelessness in our community. In 2014, through the Awareness Fund, we supported projects including the Edmonton Coalition on Housing and Homelessness (ECOHH) Homeless Memorial, and the first Youth Connect event.



More than 200 participants raised \$43,000 to support the Edmonton John Howard Society's NOVA Program...

FIND. INCREDIBLE ITEMS READY TO MOVE

ABOUT FIND

The start-up cost for anyone furnishing a new home is expensive, so imagine the challenges formerly homeless people face. This can become a barrier for someone securing sustainable housing. That's why Homeward Trust created Find.

FIND, a social enterprise, provides essential furniture free of charge to participants in the housing first program. Considered one of Edmonton's best and most creative used furniture and accessory stores, Find helps eliminate the financial stress that comes from a move for those in need while providing our community with a quality used furniture outlet where any proceeds are invested back right here at home.

FIND is a subsidiary of Homeward Trust Edmonton. It is supported by donations of furniture and goods from the public, and revenue generated through sales. It is also supported through the Government of Canada's Homeless Partnering Strategy (HPS) the Government of Alberta, and the City of Edmonton.



PROGRAMS & INITIATIVES THAT MOVE THE HUMAN SPIRIT

WHAT CAN YOU FIND AT FIND?

Only high quality and gently-used furniture is accepted so whether you're transitioning out of homelessness or you're looking for a unique do-it-yourself project, you know the items you'll get at Find are clean and best of all, proceeds go directly back into our community. Quality assurance is paramount; all soft furniture is professionally cleaned upon arrival, and regular inspections and safeguards are in place to prevent bed bugs. This ensures that clients and customers alike take home clean, well-inspected furniture.

INITIATIVES THAT MOVE SYSTEMS

To end homelessness, we must bring about a system transformation. At Homeward Trust, we embrace our role as a problem solver for government and the community. In our role as systems planner, Homeward Trust brings the right people together to change how systems interact with each other and the people we serve. Here are some of the key programs and initiatives we are working with, both led by us and community partners:

PREGNANCY PATHWAYS

Pregnancy Pathways was established to secure safe and stable housing options that also provide health and social support services for women during their pregnancy and postpartum period. Homeward Trust has been an important partner in developing this initiative started by the YMCA in 2011, providing advice and guidance to support a strong program model and broad stakeholder support.

HEAVY USERS OF SERVICE (HUOS)

The primary objective of HUoS is to improve the lives of Edmonton's most vulnerable persons by engaging frequent users of social, medical, criminal and justice services to identify and bridge gaps in service provisions and treatment. The HUoS is led by the Edmonton Police Service and the City of Edmonton, and engages stakeholders from a number of community organizations. Homeward Trust leads evaluation of the initiative and supports problem-solving regarding housing and service system gaps.

HOMELESS ON PARKLANDS

The Homeless on Parkland (HoP) initiative, led by the City of Edmonton, is a program intended to address the social, housing, safety and environmental impacts of homeless encampments on City of Edmonton parkland. Homeward Trust works closely with partners at the table to develop innovative and effective ways to help homeless people living in our river valley and parks to connect with outreach supports and housing.

REACH 24/7 CRISIS DIVERSION

Over the past four years REACH has consulted and partnered with multiple agencies, stakeholders and various levels of government to develop a response for vulnerable individuals to divert them from costly emergency, medical and police services. In 2014, Homeward Trust and REACH co-funded the Bissell Centre and partnered with EPS 211 and other stakeholders to provide around-the-clock crisis diversion and housing support for vulnerable Edmontonians, to reduce the burden on emergency services.

ARCH

The Addiction Recovery and Community Health (ARCH) team provides in-hospital consultation and after-discharge transitional clinic service, including harm reduction and linkage to appropriate social supports for patients who use alcohol or drugs. Homeward Trust is helping make connections to housing and supporting the research arm of the project.

YOUTH HOMELESSNESS

The latter half of 2014 saw a greater focus on high risk and homeless youth in Edmonton. Homeward Trust is involved in the development of the Community Strategy to Ending Youth Homelessness in Edmonton. The initiative, which began in the summer of 2014, included two community consultation events: where approximately 100 participants from within the youth sector (youth-serving agencies, government, systems, community organizations) were involved. A consultation was held early in 2015 prior to the final Strategy being released.

WINTER EMERGENCY RESPONSE

Winter and cold are a fact of life in Edmonton. Homeward Trust's Winter Emergency Response (WER) program was created to overcome the challenges and safety issues individuals experiencing homelessness face during Edmonton's long and cold winter season.

Homeward Trust has been working with and funding the Winter Emergency Response program since 2008. The WER program enables agencies running drop-in centres to extend their hours of service. This provides Edmonton's homeless community a safe, warm place to stay during the critical hours when emergency shelters and other agencies in the city are not open. The program also provides flexible funding for shelters to expand their capacity so they never have to turn anyone away into the cold. Homeward Trust proactively engages community and government partners to strategize ways to optimize available resources.

The 2014-15 WER program provided funding to two drop-in centres in the inner city: Boyle Street Community Services (BSCS) and the Bissell Centre, along with four other drop-in centres across the city: Edmonton Do Likewise Society, Jasper Place Health and Wellness Centre, Mosaic Centre, and Salvation Army Edmonton Crossroads Community Church. Additionally, the Boyle Street Community Services Winter Warming Bus provided transportation and a critical access point for individuals outside the inner city, particularly those who sleep rough in the city's river valley and parkland areas. WER contingency funding was provided to E4C, Hope Mission, George Spady Society, and the Bissell Centre to provide sleeping or respite space to accommodate overwhelming demand on the shelter system during periods of extreme cold.

YOUTH WARMING AND ACCESS CENTRES

Youth Warming and Access Centres were identified as immediate priorities to provide youth-specific drop in and winter warming space. Homeward Trust provided funding to extend the hours of operation at Boyle Street Community Services' Youth Drop-in centre and the Youth Empowerment & Support Services' Armoury Resource Centre. The Youth and Warming Access Centers operated seven days a week at both locations. The program started in December 2014 and will be fully operational until April 30, 2015.

ABORIGINAL GATHERING

The Aboriginal Gathering was held on March 10, 2014 with approximately 90 participants in attendance. Elder Ted Quinney provided opening and closing prayers. The half-day session included updating community members and stakeholders on Homeward Trust's efforts under the Ten Year Plans to End Homelessness. There were presentations on current community initiatives including Nihik Housing First Program, the Truth and Reconciliation Commission, and a report on Increasing Safety for Aboriginal Women by the Institute for Advancement of Aboriginal Women. Local research on Aboriginal homelessness



supported by the Governments of Canada's Homelessness Partnering Strategy through Homeward Trust's Community Research Projects were presented including: Housing and Support Needs of Aboriginal Fathers in Edmonton Involved with Child Welfare & Justice Systems; Aboriginal Seniors Housing in Edmonton; Beyond Survival: A Qualitative Study of the Impact of Homelessness & Incarceration on Women's Health.

RESEARCH SYMPOSIUM

The 2014 Research Symposium was held on March 14, 2014 with over 100 participants in attendance. The symposium consisted of nine community based research presentations and a review of the renewal of Homelessness Partnering Strategy (HPS) from 2014 through 2019. A Community Planning Session was held to engage community members and service agencies in an interactive discussion around the HPS 2014-2019 and discuss the goals and objectives of the Community Plan. The recommendations from the planning session assisted Homeward Trust Edmonton's community priorities with the HPS Community Plan priorities 2014-2019. Information from the Research Symposium also informed Homeward Trust on existing or projected gaps and helped guide next steps in planning and implementation.

THE MOVEMENT TOWARDS KNOWLEDGE

At Homeward Trust we support research that builds a local evidence base to inform our work. We undertake this through engagement in community research, collection and analysis of program data, and through initiatives like our biennial Homeless Count.

HOMELESS COUNT 2014

Every two years, Homeward Trust conducts a Homeless Count in Edmonton. In the 2014 Homeless Count, Edmonton's numbers are stable as compared to 2012. We view this as positive news as the Edmonton region has experienced rising rental prices, low vacancy, and high in-migration.

The 2014 Homeless Count found 2,307 people without a home. This was an increase of 78 people or 3.5% from our previous Homeless Count in 2012. However, in that time, Edmonton's overall population has grown by 7.4%, so the numbers per capita have declined.

Since the last Homeless Count prior to implementing the plans to end homelessness in 2008, Edmonton's homeless numbers are down 27% overall. This is something we are very proud of. The 2014 provincial count shows that since 2008, the last counts before the 10 Year Plan, homelessness has decreased by 16% across Alberta. The 2014 Alberta Point-in-Time Homeless Count enumerated 6,663 individuals experiencing homelessness across seven cities.



THE MOVEMENT TOWARDS KNOWLEDGE

THE STORY OF THE 2014 HOMELESS COUNT

In the 2014 Count, we saw a decrease in unsheltered and provisionally housed and those sleeping outdoors or couch surfing. However, emergency shelter use has increased. There is also an increased number of homeless youth and families. Of those counted, an estimated 16% are new to Edmonton within the last year and 47% were identified as Aboriginal.

WHEN COMPARING THE 2012 AND 2014 COUNTS, WE FOUND:



The number of people in shelters



Unsheltered and provisionally housed (previously grouped together)



The number of homeless youth increased from



The number of homeless people with accompanying minors was up by an



The Homeless Count results tell an important story about people who are experiencing homelessness and where we need to put our efforts as a community. Over the next year, Homeward Trust will focus additional resources on rapid rehousing to reduce the pressure on emergency shelters. We will also focus on culturally appropriate housing and supports for Aboriginal peoples, and focused interventions for families and youth.

HOMELESS MANAGEMENT INFORMATION SYSTEM

Central to ending homelessness is the concept of a Homeless Management Information System (HMIS). We are continuing to expand and add more programs to enhance Edmonton's HMIS. A HMIS is vital for tracking client data, case management, and trends. The information we gather helps us to better serve the needs of our clients and work more effectively as a network of housing and service providers. Because we are focused on outcomes and solutions, this data collection and analysis is crucial for ensuring that our programs and services are delivered in the most effective way possible.

In 2014, Homeward Trust worked with REACH to develop an Apple iOS and Android app that connected outreach and crisis diversion teams to their agency data systems and the HMIS. The next phase of app is underway to expand its use so more outreach teams can connect with the HMIS.

PERFORMANCE EVALUATION FRAMEWORK

In 2014, Homeward Trust worked closely with contracted agencies to develop and implement a Performance Evaluation Framework (PEF) to engage in a more systematic way of evaluating projects, and making funding decisions.

Program evaluation ensures that:

- Public investment is used efficiently and optimally
- Client and program successes are the focus of delivery
- Continuous quality improvement can occur based on evidence
- Funding decisions can be made objectively based on relative performance

SUMMARY FINANCIAL STATEMENTS

HOMEWARD TRUST EDMONTON
Year Ended December 31, 2014

INDEPENDENT AUDITOR'S REPORT ON SUMMARIZED FINANCIAL STATEMENTS

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2014, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Homeward Trust Edmonton for the year ended December 31, 2014. We expressed an unmodified audit opinion on those statements in our report dated May 20, 2015.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Homeward Trust Edmonton.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of Homeward Trust Edmonton for the year ended December 31, 2014 are a fair summary of those financial statements, in accordance with CAS 810.



KINGSTON ROSS PASNAK LLP
Chartered Accountants



SUMMARY STATEMENT OF REVENUES AND EXPENDITURES

YEAR ENDED DECEMBER 31, 2014

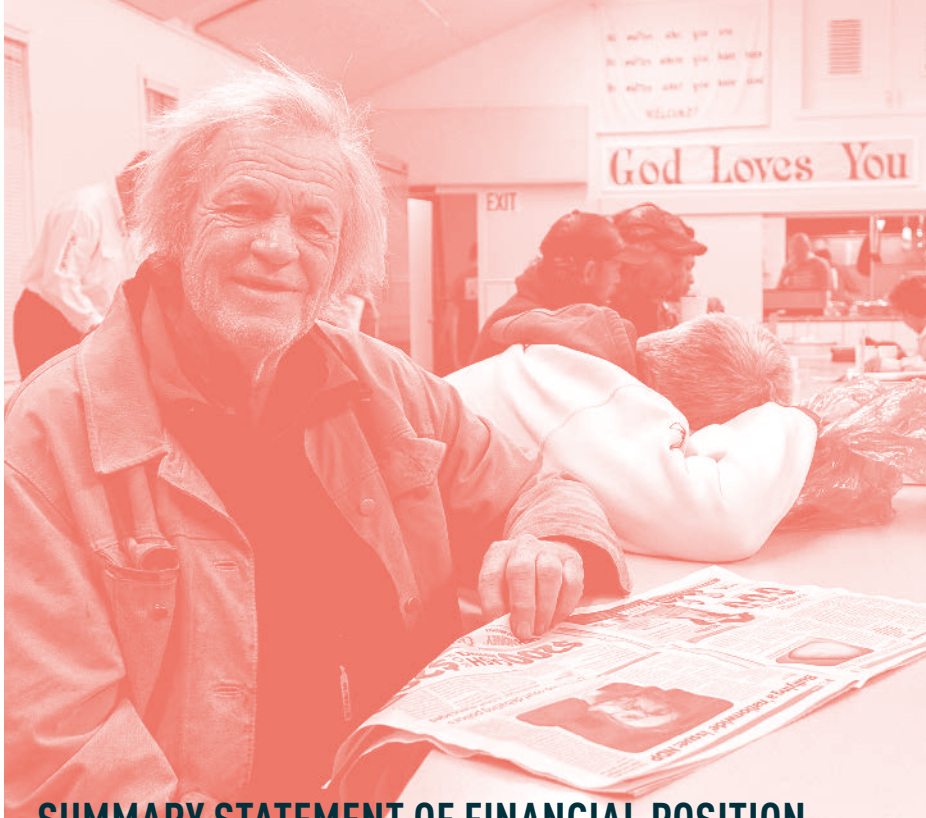
	2014	2013
REVENUE	\$	\$
Province of Alberta	28,904,502	23,694,520
Government of Canada	7,310,096	7,588,178
City of Edmonton	2,246,120	1,384,823
Donations, fundraising and other	452,499	192,667
Administration fees	252,650	179,800
Interest	97,996	86,167
	39,263,863	33,126,155
PROJECT EXPENDITURES	36,562,539	28,643,975
EXPENDITURES	\$	\$
Salaries and benefits	1,936,970	1,949,523
Professional fees	191,041	134,189
Rent and occupancy costs	172,491	285,801
Promotional	141,035	197,662
Training and recruitment	74,736	49,944
Amortization	71,664	59,825
Travel	63,327	62,326
Office and other	47,513	130,048
Telephone	39,061	53,894
Insurance	15,098	19,753
	2,752,936	2,942,965
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(51,612)	1,539,215
NET ASSETS, BEGINNING OF YEAR	8,376,497	6,837,282
NET ASSETS, END OF YEAR	8,324,885	8,376,497

SUMMARY STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2014

	2014	2013
ASSETS	\$	\$
CURRENT		
Cash	2,217,718	6,020,623
Restricted cash	20,105,861	27,156,133
Short term investment	13,374	13,268
Contributions receivable	3,398,159	2,974,590
Accounts receivable	145,298	71,733
Prepaid expenses	22,515	16,719
Advances to funded agencies	4,039,386	815,582
Due from related party	979,490	899,755
	30,921,801	37,968,403
EQUIPMENT		
EQUIPMENT	120,566	168,413
LAND HELD FOR DEVELOPMENT/RESALE	664,500	664,500
DUE FROM RELATED PARTIES	1,262,607	1,262,607
	32,969,474	40,063,923





SUMMARY STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2014

	2014	2013
LIABILITIES AND NET ASSETS	\$	\$
CURRENT		
Accounts payable and accrued liabilities	3,086,818	739,811
Deferred revenue	21,415,985	30,881,077
Due to related parties	141,786	66,538
	24,644,589	31,687,426
NET ASSETS	\$	\$
Unrestricted	7,279,319	7,283,084
Internally restricted	925,000	925,000
Invested in equipment	120,566	168,413
	8,324,885	8,376,497
	32,969,474	40,063,923

SCHEDULE OF PROJECT EXPENDITURES (SCHEDULE 1)

YEAR ENDED DECEMBER 31, 2014

	2014	2013
PROVINCIAL INITIATIVES	\$	\$
Alberta Research Consortium	226,559	11,644
7 Cities Housing & Homelessness	137,116	7,103
	363,675	18,747
COMMUNITY INITIATIVES	\$	\$
Research & Evaluation	174,069	193,918
Homeless Connect	41,922	47,941
Community Plan Commitments	22,074	5,005
Awareness	14,048	-
	252,113	246,864
CAPITAL - BY AGENCY	\$	\$
Homeward Trust Holdings Ltd.	2,987,047	1,717,792
Hope Mission	1,340,501	70,822
Salvation Army	550,111	-
E4C	346,895	78,669
Catholic Social Services	-	412,348
YMCA	-	173,000
Schizophrenia Society of Alberta	-	1,671,185
	5,224,554	4,123,816
PROGRAMS - HOMEWARD TRUST	\$	\$
Centralized Intake	432,956	267,067
Prevention and Sustainability	305,366	-
Homeward Trust Holdings	136,353	70,000
Property Management	122,151	104,906
Landlord and Placement	55,688	-
	1,052,514	441,973
SUPPORTS - BY AGENCY	\$	\$
E4C	3,030,643	1,845,630

Continued on page XX: Schedule of Project Expenses (Schedule 1)

Continued: Schedule of Project Expenses (Schedule 1)	2014	2013
George Spady Centre	3,029,755	2,227,462
Hope Mission	2,749,797	1,832,280
Boyle McCauley Health Centre	1,892,734	1,981,384
Bissell Centre	1,769,721	1,540,559
Edmonton John Howard Society	1,738,936	1,471,061
Jasper Place Wellness Centre	1,426,410	1,446,133
Boyle Street Community Services	1,360,753	1,397,751
FIND Furniture Bank Ltd.	1,159,458	911,099
YMCA	1,075,671	649,120
Housing 1 st Exceptional Costs	1,030,564	863,779
Bent Arrow	758,043	942,898
Bredin Centre	471,584	196,474
Mustard Seed	400,919	604,057
Housing 1 st Team Development	358,637	247,694
Schizophrenia Society of Alberta	248,037	-
Youth Empowerment & Support Services	201,987	46,631
Alberta Health Services	57,383	59,833
Edmonton Women's Shelter – Carol's House	50,703	-
	22,856,735	18,263,845
RENTAL ASSISTANCE	\$	\$
RAP	5,069,829	4,298,038
WINTER EMERGENCY	\$	\$
Boyle Street Community Services – Drop In	524,770	476,342
Bissell Centre – Drop In	318,926	82,410
Hope Mission	294,632	100,138
Boyle Street Community Services – Van	232,678	222,571
Salvation Army – Drop In	112,310	97,980
Mosaic Centre – Drop In	105,268	103,942
Jasper Place Wellness Centre – Drop In	83,012	84,417
Edmonton Do Likewise Society – Drop In	63,646	82,892
George Spady Centre	7,877	-
	1,743,119	1,250,692
GRAND TOTAL	36,562,539	28,643,975

SUMMARY FINANCIAL STATEMENTS

FIND FURNITURE BANK LTD.
Year Ended December 31, 2014

INDEPENDENT AUDITOR'S REPORT ON SUMMARIZED FINANCIAL STATEMENTS

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2014, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Find Furniture Bank Ltd. for the year ended December 31, 2014. We expressed an unmodified opinion on those financial statements in our report dated May 20, 2015.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Find Furniture Bank Ltd.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."



AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of Find Furniture Bank Ltd. for the year ended December 31, 2014 are a fair summary of those financial statements, in accordance with CAS 810.

Kingston Ross Pasnak LLP

KINGSTON ROSS PASNAK LLP
Chartered Accountants

SUMMARY STATEMENT OF REVENUES AND EXPENDITURES

YEAR ENDED DECEMBER 31, 2014

	2014	2013
REVENUE	\$	\$
Furniture sales	848,012	722,546
Homeward Trust Edmonton Province of Alberta	709,500	672,500
Homeward Trust Edmonton Government of Canada	277,643	193,552
Amortization of Capital Government Assistance	18,664	–
Interest	1,193	2,551
Donations	–	2,378
Homeward Trust Edmonton – City of Edmonton	–	16,971
	1,855,012	1,610,498
EXPENDITURES	\$	\$
Salaries and benefits	986,792	873,326
Purchased furniture	277,643	193,707
Rent	146,500	108,450
Marketing	85,586	82,283
Utilities	56,950	52,731
Management fees	50,000	–
Delivery	44,567	66,615
Supplies	30,699	32,832
Insurance	20,681	9,125
Amortization	19,189	262
Professional fees	15,593	13,663
Repairs and maintenance	15,122	22,756
Interest and bank charges	8,313	7,164
Telephone	7,675	7,073
Office and other	7,000	13,464
Training and recruitment	3,405	3,092
	1,775,715	1,486,543
EXCESS OF REVENUE OVER EXPENDITURES	79,297	123,955
NET ASSETS, BEGINNING OF YEAR	190,701	66,746
NET ASSETS, END OF YEAR	269,998	190,701

SUMMARY STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2014

	2014	2013
ASSETS	\$	\$
CURRENT		
Cash	128,758	190,338
Accounts receivable	1,955	2,474
Inventory	17,271	28,076
Prepaid expenses	18,215	11,505
Due from related parties	222,503	60,856
	388,702	293,249
EQUIPMENT	168,766	1,312
	557,468	294,561

SUMMARY STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2014

	2014	2013
LIABILITIES AND NET ASSETS	\$	\$
CURRENT		
Accounts payable and accrued liabilities	85,430	67,083
Government remittances payable	16,789	8,700
Deferred revenue	17,271	28,076
	119,490	103,859
DEFERRED CAPITAL GOVERNMENT ASSISTANCE	167,979	–
	287,469	103,859
NET ASSETS	\$	\$
Share capital	1	1
Net assets	269,998	190,701
	269,999	190,702
	557,468	294,561



SUMMARY FINANCIAL STATEMENTS

HOMeward TRUST HOLDINGS LTD.
Year Ended December 31, 2014

INDEPENDENT AUDITOR'S REPORT ON SUMMARIZED FINANCIAL STATEMENTS

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2014, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Homeward Trust Holdings Ltd. for the year ended December 31, 2014. We expressed an unmodified audit opinion on those statements in our report dated May 20, 2015.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Homeward Trust Holdings Ltd.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of Homeward Trust Holdings Ltd. for the year ended December 31, 2014 are a fair summary of those financial statements, in accordance with CAS 810.

Kingston Ross Pasnak LLP

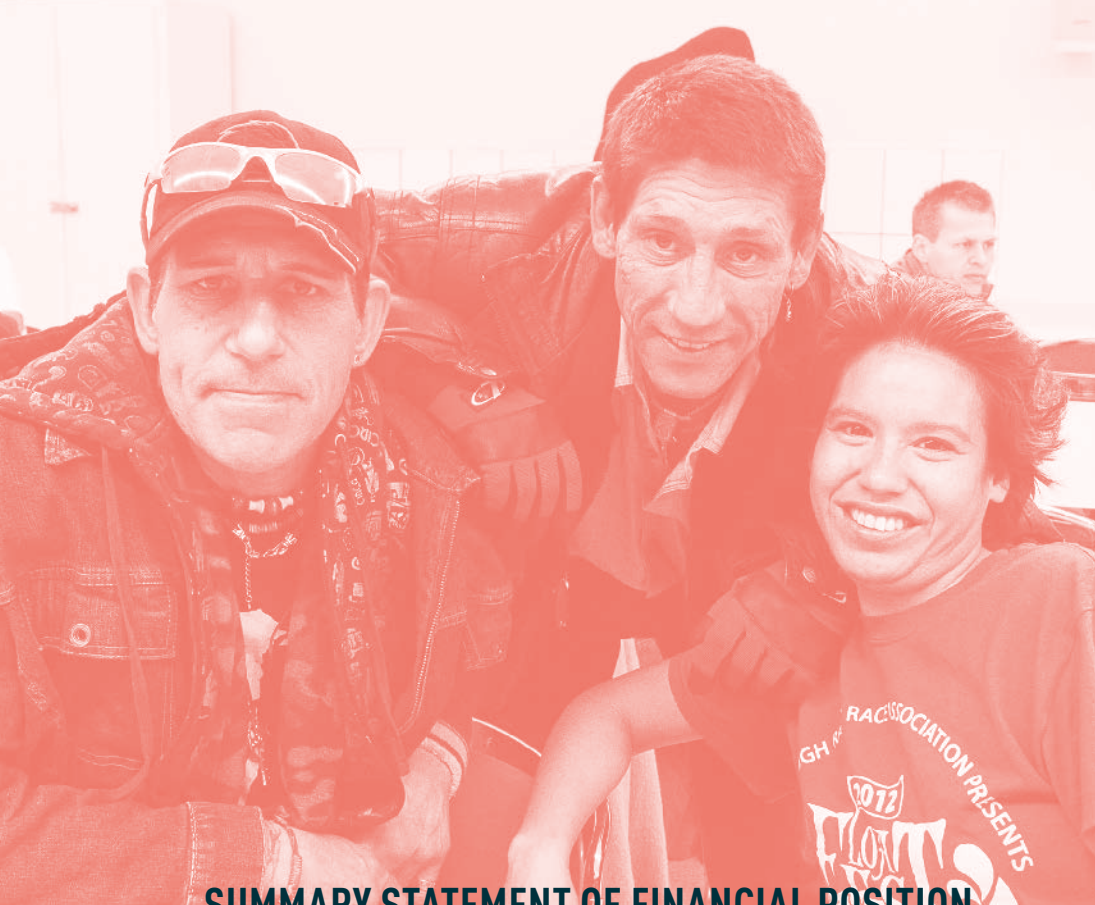
KINGSTON ROSS PASNAK LLP
Chartered Accountants



SUMMARY STATEMENT OF REVENUES AND EXPENDITURES

YEAR ENDED DECEMBER 31, 2014

	2014	2013
REVENUE	\$	\$
Homeward Trust Edmonton	188,876	175,011
Rent revenue	114,114	–
Amortization of Capital Government Assistance	76,124	26,895
	379,114	201,906
EXPENDITURES	\$	\$
Amortization	80,733	26,895
Utilities	53,209	31,048
Management fees	52,650	19,800
Repairs and maintenance	41,911	23,137
Rental unit supplies	37,726	44,315
Property taxes	26,068	24,264
Professional fees	24,709	9,415
Insurance	12,738	6,588
Interest on long term debt	8,536	9,143
Office	7,229	571
Interest and bank charges	534	280
	346,043	195,456
EXCESS OF REVENUE OVER EXPENDITURES	33,071	6,450
NET ASSETS, BEGINNING OF YEAR	2,112,745	36,630
ADJUSTMENT TO OPENING NET ASSETS	–	2,069,665
INVESTED IN PROPERTY	1,684,889	–
NET ASSETS, END OF YEAR	3,830,705	2,112,745



SUMMARY STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2014

	2014	2013
ASSETS	\$	\$
CURRENT		
Cash	46,058	344,678
Accounts receivable	4,017	4,156
Goods and Services Tax recoverable	50,170	38,663
Prepaid expenses	4,677	8,031
Advances to related parties	203,169	-
	308,091	395,528
RESTRICTED CASH	52,186	42,317
PROPERTY	7,978,550	5,283,561
	8,338,827	5,721,406

SUMMARY STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2014

	2014	2013
LIABILITIES AND NET ASSETS	\$	\$
CURRENT		
Accounts payable and accrued liabilities	35,145	131,604
Due to related parties	–	123,811
Deferred revenue	311,639	179,417
Current portion of long term debt	28,095	27,471
	374,879	462,303
LONG TERM DEBT	336,473	364,567
DEFERRED CAPITAL GOVERNMENT ASSISTANCE	3,796,769	2,781,790
	4,508,121	3,608,660
NET ASSETS	\$	\$
Share capital	1	1
Unrestricted	(39,305)	(45,493)
Replacement reserve fund	52,797	48,775
Invested in property	3,817,213	2,109,463
	3,830,706	2,112,746
	8,338,827	5,721,406



SUMMARY FINANCIAL STATEMENTS

1627175 ALBERTA LTD.
Year Ended December 31, 2014

INDEPENDENT AUDITOR'S REPORT ON SUMMARIZED FINANCIAL STATEMENTS

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2014, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of 1627175 Alberta Ltd. for the year ended December 31, 2014. We expressed an unmodified opinion on those statements in our report dated May 20, 2015.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of 1627175 Alberta Ltd.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of 1627175 Ltd. for the year ended December 31, 2014 are a fair summary of those financial statements, in accordance with CAS 810.



KINGSTON ROSS PASNAK LLP
Chartered Accountants

SUMMARY STATEMENT OF REVENUES AND EXPENDITURES

YEAR ENDED DECEMBER 31, 2014

	2014	2013
REVENUE	\$	\$
Rental revenue	53,319	41,711
Rental assistance	29,203	31,680
Amortization of Capital Government Assistance	28,340	24,139
	110,862	97,530
EXPENDITURES	\$	\$
Repairs and maintenance	30,529	22,985
Amortization	28,340	24,139
Utilities	23,643	17,712
Property taxes	15,848	13,819
Insurance	10,126	8,313
Bad debts	-	5,059
Professional fees	-	-
Office	-	-
	108,486	92,027
EXCESS OF REVENUE OVER EXPENDITURES FROM OPERATIONS	2,376	5,503
Deficit funding (surplus recovery)	(2,376)	(5,503)
EXCESS OF REVENUE OVER EXPENDITURES	-	-
NET ASSETS, BEGINNING OF YEAR	1,338,345	-
ADJUSTMENT TO OPENING NET ASSETS	-	1,082,040
INVESTED IN PROPERTY	-	256,305
NET ASSETS, END OF YEAR	1,338,345	1,338,345

SUMMARY STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2014

	2014	2013
ASSETS	\$	\$
CURRENT		
Accounts receivable	3,810	1,560
Prepaid expenses	1,529	3,466
Deposit	441,738	–
Due from related parties	16,024	11,468
	463,101	16,494
RESTRICTED CASH	5,225,806	3,236,449
PROPERTY	2,145,364	2,135,428
	7,834,271	5,388,371
LIABILITIES AND NET ASSETS	\$	\$
CURRENT		
Accounts payable and accrued liabilities	3,920	5,352
Surplus payable	7,879	5,503
	11,799	10,855
DEFERRED REVENUE RESERVE FUND	219,207	216,789
DEFERRED REVENUE	5,457,900	3,025,298
DEFERRED CAPITAL GOVERNMENT ASSISTANCE	807,019	797,083
	6,495,925	4,050,025
NET ASSETS	\$	\$
Share capital	1	1
Invested in property	1,338,345	1,338,345
	1,338,346	1,338,346
	7,834,271	5,388,371

BOARD OF DIRECTORS

Patricia Mackenzie (Chair), Terry Coyes,
Arun Gupta, Todd Herron, Steve Lenarduzzi,
Bernie Makokis, Rocky Sinclair, Jason Storey

RETIRED

Victor Tanti (Past Chair), Harold Robinson,
Kristina Midbo

ABORIGINAL ADVISORY COUNCIL

Leith Campbell, Brenda Desjarlais,
Angela Ferguson, Nona German,
Rose Mueller, Reg Potts

PROJECT REVIEW COMMITTEE

Jane Bisbee, Norma Chitrena, Evelyn David,
AJ Jeannotte, Jaime Johnston, Ed Jones,
Michael Phair, Howard Seivright,
Colin Simpson, Kelly Wagar

COMMUNITY PLAN COMMITTEE

Michael Brown, Norma Chitrena,
Yvonne Chiu, Marie-Josée Cloutier,
Shelly Daubert, Jay Freeman, Grace Froese,
Lorette Garrick, Jenny Getzinger,
Joseph Jobin, Jill Kelland, Kris Knutson, Daryl
Kreuzer, Ed Lavallee, Cam McDonald, Anita
Murphy, Roberto Peterson,
Brendan Pinches, Reg Potts, Barb Radford,
Howard Seivright, Cora Shaw, Elaine Solez,
Pamela Spurvey, Walter Trocenko,
Kelly Wagar

WINTER EMERGENCY RESPONSE

WER STAKEHOLDERS: STRATEGY

Jacqueline Bass, Caitlin Beaton,
Andrew Benson, Debbie Berg, Sylvie Boy,
Catherine Broomfield, Kourch Chan,
Susan Chau, Paula Cornell,
Major Stephen Court, Evelyn David,
Linda Deveau, Marian Enow,
Natasha Hamilton, Shannon Hebden,
Neil Henning, Shawna Hohedorff,
Craig Lidstone, Catherine McCook,
Joel Nikkel, Christine Oldfield, Bruce Reith,
Evelyn Ritch, Megan Schuring, Jane Slessor,
Dorian Smith, Madeline Smith, Cody Spencer,
Gary St. Amand, Mark Stanley, Terri Wagner,
Constable Darren Wasmuth, Tammy Wright

WER PROGRAM

Andrew Benson, *Salvation Army*
Craig Lidstone, *Bissell Centre*
Jane Slessor,
Boyle Street Community Services (Winter Warming Bus)
Shannon Hebden,
Boyle Street Community Services Drop In
Paula Cornell, *The Neighbour Centre*
Terri Wagner, *JPHAWC*
Linda Deveau and Megan Schuring,
Mosaic Centre



HOUSING FIRST ADVISORY COUNCIL

Matt Ashdown, Joan Baker, Cecilia Blasetti, Wendy Bouwman, Kourch Chan, Lovette Ferguson, Lorette Garrick, Mark Holmgren, Henry Motta, Joel Nikkel, Nick Parkinson, Jordan Reiniger, Amanda Thorpe-MacInnes, Cheryl Whiskeyjack

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