

 **homeward trust**
edmonton
opening doors. building hope

2013 Annual Report

Hello.

Hello is more than a word. It's an acknowledgment between people. A sign of respect. A welcome. At Homeward Trust, we wanted to offer a welcome to our 2013 Annual Report. Our theme for this year is *One Person at a Time*. This reflects our commitment to helping our community, one person and one family at a time and communicates the difference one person can make. It mirrors our approach to helping the homeless. The information within these pages is full of important statistics and data; it also features content that will take you beyond the numbers to reveal our goal to end homelessness.

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Executive summary



2013. A YEAR OF PROGRESS.

Homeward Trust Edmonton is pleased to share our 2013 Annual Report. In 2013 we continued to make significant strides forward.

The 2013 Annual Report highlights our work over the past year, and focuses on the work we are doing to build our community by helping the people who are homeless in Edmonton receive the hand up they deserve.

Homeward Trust is a not-for-profit, community based organization that provides leadership and resources aimed at improving life for the homeless in Edmonton. Our primary role is to coordinate responses to housing needs by working together with local agencies and all orders of government. We do this by leading initiatives and programs, engaging community stakeholders and partners, conducting research, creating awareness and funding housing and support projects.

THE POWER OF TEAMWORK

Our belief in teamwork has greatly helped our effort to end homelessness. The work we do in collaboration with government, the community and committed individuals has helped us develop unique, made in Edmonton, solutions to complex challenges. We are particularly sensitive to the plight of homelessness within the Aboriginal community. 46% of the individuals identified in the Homeless Count are of Aboriginal descent and we recognize the need to find culturally appropriate methods that respect traditional values to meet the challenges within the Aboriginal community.

Homeward Trust aims to end homelessness by:

- Increasing access to housing by funding the development of new units and accessing existing market units
- Coordinating the provision of support services to seamlessly provide clients with the appropriate levels of assistance necessary to access and retain housing
- Engaging culturally safe and appropriate services to address the disproportionately high numbers of homeless individuals within the Aboriginal population
- Undertaking community planning and research to address the evolving housing challenges that homeless and at-risk individuals face
- Maintaining community involvement by hosting, organizing and supporting events that address homelessness
- Expanding our use of Edmonton's Homeless Management Information System (HMIS) through extending our data collection and analysis, to better track the progress of clients from the initial point of contact through to graduation

A POSITIVE PLAN OF ACTION

As of 2013, Alberta remains the only province in Canada with a dedicated plan to end homelessness. The Government of Alberta's *A Plan for Alberta: Ending Homelessness in 10 Years*, Edmonton's 10-year plan *A Place to Call Home* and the Community Plan have provided a solid foundation for our work. These plans, when first implemented in 2009, have seen a significant decline in homelessness in Edmonton. Other cities and communities are taking notice. York University has singled out Edmonton and notably Homeward Trust as the model for change across the country (*The State of Homelessness in Canada 2013—Canadian Alliance to End Homelessness and the Homeless Hub*). We are humbled by this recognition but we know much work lies ahead.



Letter from Board Chair and Chief Executive Officer

We're halfway there. And what an incredible journey it's been. 2013 marks the halfway point of our goal to end homelessness in 10 years.

When we reflect back on this past year, we are proud of what we've accomplished at Homeward Trust and as a community. Our theme of *One Person at a Time* is an appropriate way for us to communicate how we've helped the homeless in the past 365 days. It took dedicated individuals working together as one team to push forward in accomplishing our goals. In the pursuit to end homelessness by 2019, we also realize there is still much work to be done here at the halfway point. The progress we have made, the inroads we have built, the understanding we are fostering are all very encouraging. When our government leaders take to the podiums to further the public's understanding of the issues surrounding homelessness, it encourages us to work even harder. Progress is being made, particularly in the areas of youth homelessness and within the Aboriginal community, but we're not there yet. Knowing we've seen a reduction of 30% of the homeless population since the inception of the program is very encouraging to us.

We also realize we encountered some challenges in 2013. We've seen shelter numbers increase and there has been a high migration of people coming

into our city because of our strong economy. We are fully aware that any great success often comes with an equal challenge. We know we have to roll up our sleeves and increase the levels of communication and understanding between everyone across this great city we call home. Edmonton is a city built on strong communities led by compassionate visionaries.

As Chair, I would like to recognize the support of the employers of our board of directors and volunteer committee members who encourage us to take on leadership roles in the community and who accommodate our responsibilities when required.

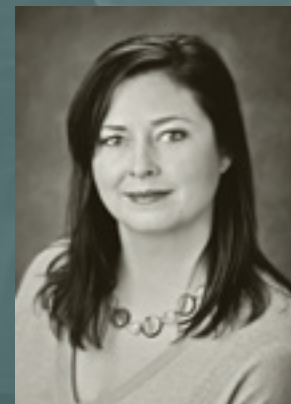
We know we have the right team and drive here in Edmonton and Northern Alberta to truly accomplish our goal to end homelessness within the next five years.

Victor Tanti
Chair, Board of Directors

Susan McGee
Chief Executive Officer



Victor Tanti
Chair, Board of Directors

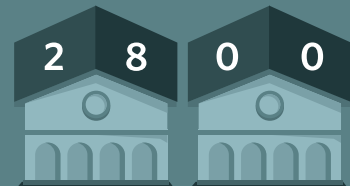


Susan McGee
Chief Executive Officer



2013: a look at the road back

Over 2,800 people who were once in peril have found safe shelter.



560 HOMES FURNISHED

Homeward Trust developed and implemented the Foyer program for at-risk youth in 2013. Located at Bredin Centre for Learning, the Foyer works with youth, removing the barriers keeping individuals from their goals. Youth have access to a variety of resources related to employment, education, and life skills.



We are proud to report the opening of Hope Mission's Green Manor; adding 52 new housing units.



We opened NOVA through Edmonton's John Howard Society which provides transitional housing for 19 at-risk youth.



We funded 18 new Permanent Supportive Housing units. Working with the Permanent Supportive Housing team through the George Spady Society, individuals with multiple barriers to independent living now have the resources to keep their housing.



In our inaugural Homeward Walk Run we raised over \$10,000 for Catholic Social Services' Welcome Home Program.



The Neighbour Centre provided a much-needed respite from the cold in the south side of Edmonton.



We helped increase the spectrum of services available to homeless individuals in Edmonton to include training, employment, and education for youth.



To meet the changing needs we funded the MAP 24/7 project and expanded our coordinated access.



Homeward Trust created the Permanent Supportive Housing Referral Review Placement Committee to route those most vulnerable and those with significant housing barriers towards finding sustainable housing options.



We were recognized nationally by York University. In fact, York University singled Edmonton and Homeward Trust as the model program for ending homelessness in Canada.



We're halfway there

Homeward Trust is at the halfway point of the 10-year plan to end homelessness in Edmonton. When we were first formed as an organization, the task seemed monumental. However, five years into our mandate we see major progress being made. Between 2001 and 2013, we disbursed over \$200 million in funds for 90 capital and over 250 support services project. We have also attracted an additional \$146 million in support from other groups and created over 1700 housing units.

OUR FUNDERS MAKE DREAMS POSSIBLE

We wouldn't be where we are without the phenomenal support of our funders. Homeward Trust receives funding from the Federal, Provincial and Municipal Governments.

The Government of Canada, through the Homelessness Partnering Strategy (HPS) has contributed over \$80 million to Homeward Trust since our inception. The Government of Alberta has provided over \$85 million and the City of Edmonton has contributed over \$48 million.

In 2013, Homeward Trust received over \$6 million in funding from the Federal Government, \$23 million from the Government of Alberta, and \$1.2 million from the City of Edmonton.

OUR FUNDERS MAKE DREAMS POSSIBLE

THE GOVERNMENT OF CANADA, THROUGH THE HOMELESSNESS PARTNERING STRATEGY (HPS) \$80 MILLION

THE GOVERNMENT OF ALBERTA \$85 MILLION

CITY OF EDMONTON \$48 MILLION

IN 2013, HOMEWARD TRUST RECEIVED FEDERAL GOVERNMENT \$6 MILLION

THE GOVERNMENT OF ALBERTA \$23 MILLION

CITY OF EDMONTON \$1.2 MILLION

THE GOVERNANCE STRUCTURE OF HOMEWARD TRUST


Our governance structure is built around leadership collaboration between our Board of Directors, which consists of nine individuals. Four out of the nine directors are chosen by and from the Aboriginal community through our Aboriginal Nominating Committee. Comprised of government and community members, the Nominating Committee puts forward nominees in a similar fashion for the remaining five positions on the board.

Homeward Trust's governance model focuses on shared responsibility and helps us address the challenges in our community. Our board provides strategic direction and makes all funding decisions. Having four of the nine directors chosen from the Aboriginal community helps us understand and provide the right solutions to the challenges Aboriginal people face in Edmonton.

Homeward Trust has three permanent indentured committees that were established when our organization was first created:

1. The Project Review Committee (PRC) is comprised of the three orders of government as well as business and philanthropic communities. The PRC works closely with Homeward Trust administration reviewing and providing expertise on funding recommendations.
2. The Aboriginal Advisory Committee (AAC) is comprised of community leaders who advise Homeward Trust on Aboriginal issues and projects.
3. The Community Plan Committee (CPC) is comprised of more than 20 stakeholder groups. The CPC is responsible for recommending and monitoring a community plan on housing and supports.

Making a difference *One Person at a Time*



Homeward Trust receives messages from people full of gratitude for the help they've received. There are single parents who simply needed a helping hand, men and women who lost their jobs, and individuals who knew deep down they could turn their life around if they only got a chance. They may be known as the homeless community but they're really one person each with their own story to tell. At Homeward Trust, we honour the individuals within our organization as well as the organizations we work with. That's where our success happens. We offer thanks for their help knowing full well that when committed individuals get together, you become a community, and thus a force for change. Thank you for making a difference *One Person at a Time*.



Everyone deserves a home

HOMeward TRUST'S HOUSING FIRST PHILOSOPHY

The housing first philosophy recognizes that a home is a starting place, not simply a destination. In other words, you don't wait until people overcome their challenges before providing them with a home; you provide them with a home in order that they may overcome their challenges.

Opening doors, building hope

Homeward Trust provides people in need with safe, secure, permanent housing and support programs that will help prevent a return to homelessness. We have a comprehensive research and data collection system, which tracks progress, evaluates progress and ensures that our work is evidence-based.

Walking Together – Aboriginal Relations

Engagement of Aboriginal peoples is fundamental to Homeward Trust and its work. Aboriginal peoples represent 46% of those experiencing homelessness, according to the 2012 Homeless Count. The engagement of the Aboriginal community is essential to addressing this. Our governance model of shared responsibility supports this and focuses on addressing the challenges faced by the Aboriginal community. Through its Board, and structures such as the Aboriginal Advisory Council, Homeward Trust ensures the Aboriginal community is contributing to the review and decision-making process.

Homeward Trust also builds knowledge and capacity throughout the sector in order to better serve Aboriginal clients. All staff, as well as front line workers in funded programs, go through Aboriginal Diversity Training, which shares knowledge about Aboriginal culture, history, and legal rights. This creates a greater understanding amongst everyone working on ending homelessness. Additional training on culturally-based practices is provided to front line workers, and clients have access to culturally-informed services. The challenge of addressing the overrepresentation of Aboriginal peoples amongst Edmonton's homeless population is large, and Homeward Trust endeavours to continue improving service delivery and support for Aboriginal clients. We are in the process of developing a series of indicators to measure service delivery for Aboriginal clients, which will help inform best practices and lead to greater success.

Housing inspiration

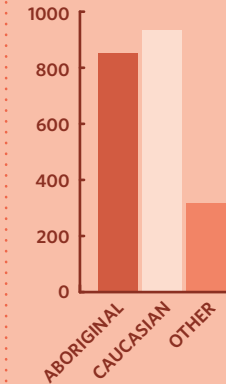
HOUSING FIRST PROGRAM OVERVIEW



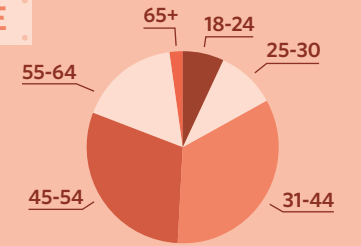
PEOPLE FOUND HOUSING

79% MAINTAINED THEIR HOMES

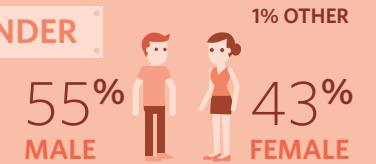
ETHNICITY



AGE



GENDER



SUPPORT SERVICES WITH A BUILT-IN DIFFERENCE

When we first established Homeward Trust, we recognized that the solutions needed to end homelessness need to be tailored to the individual. That's why we have developed housing support options that are custom built to best serve the individuals in need. Clients transitioning out of homelessness require support and our Service Prioritization Decision Assistance Tool (SPDAT) helps determine the best housing solutions for each person.

HOUSING FIRST PROGRAM

The program is designed to provide permanent housing to those in need and ensure that support systems are in place for the housing to be properly maintained. Since 2009, over 2,883 people have found housing through our program and 79% have maintained their homes.

In 2013, 761 previously homeless individuals were housed through Housing First.

HOUSING FIRST PROGRAM AGENCIES

- Alberta Health Services
- Bent Arrow Traditional Healing Society
- Bill Rees YMCA
- Bissell Centre
- Boyle McCauley Health Centre
- Boyle Street Community Services
- E4C
- George Spady Centre
- Hope Mission
- Jasper Place Health and Wellness Centre

COORDINATED ACCESS

Homeward Trust works with key partners to help those in need find support through our Coordinated Access Program. Coordinated access staff respond to housing inquiries by providing information on numerous services and program information such as eligibility criteria, application process, and availability, with the goal of easing requirements of the individual to navigate the social service system.

PERMANENT SUPPORTIVE HOUSING

Many people making the transition from homelessness require some form of on-site support. Homeward Trust funds Permanent Supportive Housing (PSH), working with tenants to resolve issues within their homes and dwellings. Support can range from having a live-in manager within an apartment to having nursing staff and support workers on site 24/7 to help people with mental illness or other health issues.

INTERIM HOUSING

We provide safe, temporary housing for those waiting for a home or to enter a treatment program. Interim Housing also helps youth through programs like the John Howard Society Loft.

RENTAL ASSISTANCE PROGRAM

While all Housing First clients contribute some income to their living costs, there are cases when the amount of money a person receives from an income support program or from their job isn't enough to cover their rent. Homeward Trust manages a rental assistance program that ensures stability and supplements contributing participants who are enrolled in the Housing First Program.

GRADUATE RENTAL ASSISTANCE INITIATIVE

This initiative helps graduates of the Housing First program live independently through support that supplements their income source. In 2012, Homeward Trust utilized \$654,277 from the Government of Alberta towards the Graduate Rental Assistance Initiative.

YOUTH HOMELESSNESS

Homeward Trust funded two new youth initiatives in 2013. The Foyer is a project aimed at helping youths between the ages of 16 and 24 years old. Edmonton's model for the Foyer will support homeless youth in sites across the city and in short-term supportive housing projects—all with the aim of preventing a return to homelessness. This project is funded by the Government of Canada's Horizontal Pilot Project.

In 2013, NOVA opened its doors. NOVA is 20-unit youth interim housing and support program operated by the John Howard Society.

Support that goes beyond the home

Our ultimate goal is to find housing for people experiencing homelessness. It is crucial to provide services for people needing overnight shelters and drop-in centres.

ENHANCED SHELTER SERVICES

High-Demand and High-Need Shelters

Housing First remains the focus to truly help homeless people in Edmonton. There are still many vulnerable people who need a safe place to sleep until we can reach them. We fund Hope Mission and the George Spady Society to provide supported shelter spaces for people with medical or complex needs. As demand for regular shelter spaces has remained high for the past few years, we also provide “flex” funding to Hope Mission so they have enough staff to not turn people away, especially in the winter.

24/7 MOBILE ASSISTANCE PROGRAM

Homeward Trust is working with REACH Edmonton and the Bissell Centre to deliver the new 24/7 Mobile Assistance Program (24/7 MAP) that provides at-risk and vulnerable Edmontonians with around-the-clock access to the help they require. The 24/7 MAP Team works closely with emergency services and first responders to increase support and access to

community and government-based services that can address the underlying root causes of vulnerability including: lack of housing, addictions, mental/physical illness, income support. This program also helps reduce dependence on costly emergency medical, police and judicial services.

WINTER EMERGENCY RESPONSE PROGRAM

The reality is, Edmonton is a winter city that experiences its share of challenges when the seasons change. When many people are asleep warm in their beds, others are fighting the cold just to stay alive. We've continued to make it a priority to mobilize our community partners to prevent harm to homeless people during our harsh winters. A major part of that is our Winter Emergency Response (WER) Program that allows many of the city's homeless drop-in locations to extend their hours so there is no gap between when they are open and when shelter spaces are available. In 2013, we added the Bissell Centre's Drop-In as another WER location in the inner-city due to anticipated high demand in this area (we were right). Shelter demand was not letting up either, so we funded Hope Mission to work with Salvation Army to provide up to 100 spaces for shelter overflow. On the coldest nights when the mercury dropped below -20°C, we funded the Bissell Centre to open their Drop-In as respite space for people with nowhere else to turn.

Part of the WER Initiative includes the Boyle Street Community Services Winter Warming Bus that transports people to shelters while providing warm nourishment. The program operates from November through April every year.

The Winter Response locations we support include:

- Boyle Street Community Services
- Edmonton Do Likewise Society
- Jasper Place Health and Wellness Centre
- Mosaic Centre
- The Salvation Army
- The Neighbour Centre
(An Edmonton Do Likewise Society Initiative)
- Bissell Centre Overnight Respite



Building hope



Everyone deserves the dignity of having a solid roof over their heads. At Homeward Trust, we fund and oversee the development of new housing units and renovations while providing access to housing for our clients in all four corners of our city.

NEW HOUSING PROJECTS UNDERWAY

HOMEWARD TRUST: MASSIMO APARTMENT

A three level, 15-unit apartment providing long term support for Aboriginal singles, couples, and family applicants from the Housing First Program.

CATHOLIC SOCIAL SERVICES: LA SALLE SHELTER

We proudly funded over \$430,000 to Catholic Social Services to support La Salle Shelter, a facility for women and children fleeing family violence.

SCHIZOPHRENIA SOCIETY OF ALBERTA: IRIS COURT

Funding provided to purchase and renovate an existing building to provide essential supportive housing for seniors, people with disabilities and people in vulnerable populations experiencing mental illness.

E4C: BRIGID'S PLACE RENOVATIONS

Renovations created three self-contained suites for single, low-income, multi-barrier mothers with children who are receiving supports from E4C intensive case management housing first team.

E4C: CROSSROADS HOUSE

Funding provided renovations for the facility's two bathrooms.

E4C: INNER CITY YOUTH HOUSING PROJECT

Renovations to repair foundations and replace the roof and gutters to one of the Inner City Youth Housing Project homes.

E4C: WEAC'S RENOVATIONS

Renovations funded by Homeward Trust included new window replacement for this historical building location.

HOPE MISSION'S EDWARDSON PLACE

Construction of a new building will provide 16 units of permanent supportive housing for women experiencing homelessness.

SALVATION ARMY: CORNERSTONE RENOVATIONS

Cornerstone renovations required allowed the Salvation Army to operate this facility at full capacity, offering 22 units to people in need.



Completing the dream

 **2 COMPLETED PROJECTS**

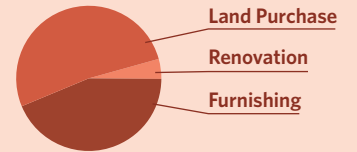
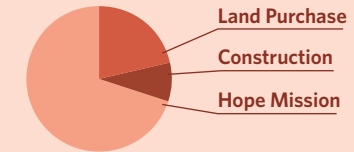
 **4 OPENED UNITS**

\$63,000
CONTRIBUTED TO THE LOFT

PROJECT COST BEAKDOWN

GREEN MANOR TOTAL COST \$10,400,000

NOVA TOTAL COST \$2,298,000



 **100**
LANDLORDS

90
UNITS MANAGED

COMPLETED CAPITAL PROJECTS

Elevator Retrofit for Edmonton's YMCA Housing Facility

Homeward Trust provided funding to retrofit the aging elevator, fire and security systems for the YMCA Downtown Transitional Housing facility.

Edmonton John Howard Society (EJHS): The LOFT Garage Renovation

We contributed over \$63,000 to the LOFT, a recreation area for youth living at the Edmonton John Howard Society youth interim housing project.

OPENED PROJECTS

Green Manor

Located at 10635 107 Street, Green Manor provides 52 modestly sized units, which are occupied by men, women and single parents. The residents have either gone through Hope Mission's transitional housing and addiction recovery programs or are currently Housing First program residents or at risk of becoming homeless. Tenants pay rent, which includes heat, water and sewer. A unique feature of Green Manor is first floor suites designed for accessibility for those with physical disabilities.

Total project cost: \$10,400,000

NOVA

Located at 8102-121 Avenue, NOVA is a 19-bed home owned by Homeward Trust Edmonton and operated by the Edmonton John Howard Society. NOVA is much more than a new home; it's a safe place that will provide 19 residents with a fresh start and chance to discover their dreams, talents and passions. The residents who call NOVA home are young and their potential is endless. They just need the support and guidance that NOVA can help provide.

NOVA is truly an example of what can happen when a community comes together. Responsibility and independence are part of the fabric of the program's core values so when these 19 young people move out on their own, they will succeed.

Total project cost: \$2,298,000

LANDLORD RELATIONS

A critical component of the Housing First Program, Homeward Trust works with landlords and property managers to access units across Edmonton for Housing First clients. We work with over 100 landlords and property management companies to secure access across the city in more than 400 buildings. We also serve as a resources for landlords and work to raise awareness and increase capacity for the Housing First Program.

PERSONS WITH DEVELOPMENTAL DISABILITIES (PDD)

Our affiliation with Persons with Developmental Disabilities (PDD) involves the provision of housing options, retrofitting homes, assisting in renovations and maintenance, providing temporary housing options and buying and managing housing complexes when necessary. Homeward Trust has been affiliated with the Edmonton Region Community Board for PDD for over three years and currently manages six units for people with developmental disabilities.

PROPERTY MANAGEMENT

Homeward Trust oversees a portfolio of more than 90 units. This is comprised of PDD units, NOVA - which provides transitional housing for youth, and housing for Aboriginal families and individuals requiring either affordable or supportive housing. The property management function allows Homeward Trust to meet a need, and act both strategically and when required to ensure units continue to be available.

Two days of dignity

HOMELESS CONNECT

Twice a year in spring and fall, Homeward Trust is proud to host Homeless Connect at the Shaw Conference Centre. Thanks to our stakeholders and volunteer committee as well as key partners: Edmonton Economic Development Corporation and the Shaw Conference Centre, Homeless Connect is able to provide important services free of charge to the homeless in our city. This year, Homeless Connect provided health care, dental and over 70 additional services free of charge to 1,385 individuals in April and 1,490 in October, with more than 300 volunteers helping throughout the day.



THE SKY'S THE LIMIT 2013 ROOPH AWARDS

The Annual ROOPH Awards is one of the highlights of the award season in Edmonton. This year, over 300 people attended the ROOPH Awards Luncheon on Thursday, March 7, 2013 where individuals and groups were honoured for their contributions to affordable housing and ending homelessness. This year, we presented ROOPH Awards to the following deserving recipients:

The Larry Shaben Award for Outstanding Leadership in the Housing Sector

Franco Savoia, YMCA of Northern Alberta

Partnerships for Success

City Wide Street Outreach Team

Excellence in Building Design

WINGS of Providence—The House Next Door

Exceptional Volunteerism in the Housing Sector

Homefest Concert

Outstanding Service for the Aboriginal Community

Habitat for Humanity Edmonton





Amazing find

FIND. FURNISHING HOPE.

One of our most high profile initiatives, Find continues to impress and grow in stature as one of Edmonton's premiere used furniture and accessory stores. Located in a 22,000 sq. ft. retail location in Edmonton's Lansdowne community, Find provides essential furniture free of charge to clients of our programs such as Housing First. Find, which receives donations from the public, not only helps eliminate the financial stress that comes from a move for those in need, it also provides Edmontonians with a quality used furniture outlet where 100% of the profits are invested back into our community.

Find is managed by Homeward Trust Edmonton and is supported through the Government of Canada's Homeless Partnering Strategy (HPS) and by the contributions from the Government of Alberta and the City of Edmonton.



Big hearts, big events

CELEBRATIONS ARE IN THE HOUSE EVERY NOVEMBER

In Edmonton, we mark November as Housing Month. November 22nd is National Housing Day and we celebrate by hosting a luncheon. Working with community partners, this luncheon along with many of our National Housing Month activities all help raise the profile of Homeward Trust and increase awareness about the issues surrounding homelessness in our community.

Both National Housing Month and National Housing Day continue to grow in popularity, and Homeward Trust is a proud participant in both of these initiatives.

FIRST ANNUAL HOMEWARD WALK RUN

We held our inaugural Homeward Walk Run in 2013. This event takes place every June and is a fun, family-friendly event where the community comes together to help us reach our finish line of ending homelessness. Donations supported Catholic Social Services' Welcome Home Program, which is a volunteer-based program that provides companionship to individuals and families who have been housed by contracted Housing First agencies as part of Edmonton's 10 year plan to end homelessness.

HATS OFF TO RAISING THE ROOF

We participate in the national Raising the Roof campaign by selling toques on Toque Tuesday. 80 percent of proceeds go towards youth homelessness initiatives across our city, while the remaining 20 percent help fund YouthWorks, a national youth initiative. This year, we sold 1,268 toques and raised \$16,350 from toque sales and funds went to support the Edmonton John Howard Society's NOVA program.

2012 2013 CAMPAIGN HIGHLIGHTS



1,268
TOQUES SOLD



\$16,350
— RAISED FOR —
RAISING THE ROOF

Engaging Edmontonians

COMMUNITY COLLABORATION

Homeward Trust works within the guidelines set out in the Edmonton Area Community Plan on Housing and Supports 2011-2015. This is a five-year work plan designed specifically for the housing sector and support services. The plan is one of our foundational documents and guides for decisions Homeward Trust is involved with concerning housing, partnership, research, checks and balances in our work, policy development and raising awareness.

The Community Plan features 24 goals and 74 strategies that cover a wide range of areas and involve all of our stakeholders.

The goals and strategies Homeward Trust and the community focus on include:

Prevention and Support Services

After receiving valuable community input, we work with community groups to create easier access to housing and services, ensure citywide availability of services and support coordination of outreach efforts.

Permanent Supportive Housing

We have hosted workshops to create constructive plans, ensuring we meet the support requirements of high-needs clients such as those with mental illness or additions, and those who have been unsuccessful through Housing First.

Aboriginal Housing and Supports

Representatives from Aboriginal housing and services providers met to receive updates from Homeward Trust. Gathering the most recent information available, stakeholders discussed examples of best practices and defined how their organizations could better serve the needs of the Aboriginal community.

Housing Supply

An evaluation was conducted in association with the provincial government to discuss province participation in the development of new affordable rental and home ownership opportunities. Discussions also included promoting collaboration among private developers/builders, and housing management bodies to address the gap in availability of affordable housing as identified in the community plan.

SYSTEMS PLANNING

For most homeless people, there were gaps in service or coordination that they fell through: not sharing information, not planning for transitions, or inconsistent program rules. This is especially true for people with very complex needs, because they rely on so many different systems to keep them safe and supported. Our provincial and municipal plans to end homelessness rest on a commitment from governments to reflect on how their systems can be improved. Homeward Trust plays an integral role because we are ideally positioned between government systems and community services, bringing together two worlds that sometimes don't connect on their own. Through committees, working groups, and other engagement, we work with key players to develop cross-system solutions.

- Homeward Trust, Alberta Health Services, and providers collaborate to review, assess, and assign referrals of high-need individuals to Permanent Supportive Housing.
- We work closely with the REACH Council for Safe Communities, Edmonton Homeless Commission, Edmonton Police Service, Emergency Medical Services, and many others on community-driven projects that target frequent users of emergency services, including Bissell Centre's 24/7 Mobile Assistance Program and the Heavy Users of Service Initiative.
- Homeward Trust brings agencies, emergency services, transportation services, shelters, and government together to plan a coordinated response to ensure people have safe and warm places to go in winter time.

Homeward Trust hosts Aboriginal Diversity Training and Workshops throughout the year. The goal is to educate support workers with a greater knowledge of Cree Aboriginal people in Alberta, child welfare, residential schools, and the importance of circles in Aboriginal healing and negotiating.



Knowledge is power

At Homeward Trust, seeing is believing. That's why we support research that uses an evidence-based process to inform our work. We undertake this through engagement in the research community, collection and analysis of findings and through programs such as our bi-annual Homeless Count.

COMMUNITY RESEARCH PROJECTS

Homeward Trust offers small grants for research that deal with issues surrounding homelessness. In 2013, the following projects received funding:

Routes to Homes: Transit and Social Skill Support for Homeless Youth

University of Alberta, Athabasca University, and University of Lethbridge

How can the existing model or an alternative model for housing for homeless persons better serve the acquired brain injury community?

Brain Care Centre and University of Alberta

A study on the housing and supports need of Aboriginal fathers in Edmonton involved with child welfare and justice systems

Creating Hope Society of Alberta and University of Calgary

Health, homelessness and incarceration: A mixed method study on the impact of homelessness and incarceration on the health of women

University of Alberta and Alberta Health Services

Being the Dad I Never Had: Factors Preventing Young Fathers from Securing Sustainable Housing and the Impact on Parenting Ability

iHuman Youth Society and Terra Centre

Aboriginal Seniors and Housing/Homelessness in Edmonton

Dr. J.D. Crookshanks and Edmonton Aboriginal Seniors Centre

Community-Based Participatory Action Research: Engaging Marginalized Youth to Address Homelessness and Related Issues

Community-University Partnership for the Study of Children, Youth, and Families (University of Alberta)

Residential Tenancies Issues of Victims of Domestic Violence

Centre for Public Legal Education Alberta and University of Alberta

Pavement Stories—Life on the Streets after 40

Paradigm Consultants Ltd and CIETcanada

RESEARCH ON THE INTERGENERATIONAL IMPACT OF COLONIALISM AND ABORIGINAL HOMELESSNESS IN EDMONTON

Blue Quills First Nations College and IRM Research and Evaluation Inc.

In 2013, Homeward Trust commissioned a research team associated with Blue Quills First Nations College to conduct the first phases of an ambitious research project connecting intergenerational trauma, Indigenous identity, and colonization issues to Aboriginal homelessness in Edmonton. This research builds on the Truth and Reconciliation Commission's continuing work to uncover the impact of residential schools. It also follows the research team's previous ground-breaking research report that explored the experiences of Aboriginal people in the Housing First program. The new report, *Towards a Deeper Understanding of the Indigenous Experience of Urban Homelessness*, is expected to be ready for public release in late summer 2014.

HOMELESS MANAGEMENT INFORMATION SYSTEM

We are continuing to expand and add more programs to enhance Edmonton's Homeless Management Information System (HMIS). HMIS is vital for tracking client data, case management, and trends. The information we gather helps us to better serve the needs of our clients. Because we are focused on outcomes and solutions, this data collection and analysis is crucial for ensuring that our programs and services are delivered in the most effective way possible.

Summary Financial Statements

HOMeward TRUST EDMONTON Year Ended December 31, 2013

INDEPENDENT AUDITOR'S REPORT ON SUMMARIZED FINANCIAL STATEMENTS

TO THE BOARD OF DIRECTORS OF HOMeward TRUST EDMONTON

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2013, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Homeward Trust Edmonton for the year ended December 31, 2013. We expressed an unmodified audit opinion on those statements in our report dated May 20, 2014.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Homeward Trust Edmonton.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of Homeward Trust Edmonton for the year ended December 31, 2013 are a fair summary of those financial statements, in accordance with CAS 810.

OTHER MATTER

The audited financial statements and the summary financial statements of Homeward Trust Edmonton for the year ended December 31, 2012 were audited by another firm of Chartered Accountants who expressed an unqualified opinion on those financial statements on June 10, 2013. These statements were prepared using Canadian Public Sector Accounting Standards.

COMPARATIVE INFORMATION

Without modifying our opinion, we note that Homeward Trust Edmonton adopted Canadian Accounting Standards for Not for Profit Organizations on January 1, 2013 with a transition date of January 1, 2012. These standards were applied retrospectively by management to the comparative information in these financial statements, including the statements of financial position as at December 31, 2012 and January 1, 2012 and the statement of revenues and expenditures for the year ended December 31, 2012 and related disclosures.

Kingston Ross Pasnak LLP

Chartered Accountants

May 20, 2014



Summary Financial Statements

Summary Statement of Revenues and Expenditures

Year Ended December 31, 2013

| | 2013 | 2012 |
|--|------------------|----------------|
| REVENUE | \$ | \$ |
| Province of Alberta | 23,694,520 | 17,666,874 |
| Government of Canada | 7,588,178 | 7,999,991 |
| City of Edmonton | 1,384,823 | 1,539,313 |
| Donations, fundraising and other | 192,667 | 78,809 |
| Administration fees and rent | 179,800 | 227,320 |
| Interest | 86,167 | 102,110 |
| | 33,126,155 | 27,614,417 |
| PROJECT EXPENSES | 28,643,975 | 23,736,619 |
| EXPENSES | \$ | \$ |
| Salaries and benefits | 1,944,123 | 2,171,734 |
| Rent and occupancy costs | 285,801 | 214,160 |
| Promotional | 196,736 | 112,704 |
| Office and other | 130,974 | 82,616 |
| Professional fees | 134,189 | 189,235 |
| Travel | 62,326 | 64,756 |
| Amortization | 59,825 | 42,157 |
| Training and recruitment | 55,344 | 44,414 |
| Telephone | 53,894 | 25,067 |
| Insurance | 19,753 | 17,439 |
| | 2,942,965 | 2,964,282 |
| EXCESS OF REVENUE OVER EXPENSES | 1,539,215 | 913,516 |
| NET ASSETS, BEGINNING OF YEAR | 6,837,282 | 5,923,766 |
| NET ASSETS, END OF YEAR | 8,376,497 | 6,837,282 |

Summary Statement of Financial Position

December 31, 2013

| | 2013 | 2012 |
|--|-------------------|-------------------|
| ASSETS | \$ | \$ |
| CURRENT | | |
| Cash | 6,020,623 | 1,765,480 |
| Restricted cash | 27,156,133 | 30,782,698 |
| Short term investment | 13,268 | 13,137 |
| Contributions receivable | 2,974,590 | 4,702,338 |
| Accounts receivable | 71,733 | 95,766 |
| Prepaid expenses | 16,719 | 63,229 |
| Advances to funded agencies | 815,582 | 751,439 |
| Due from related parties | 1,599,755 | 1,602,075 |
| | 38,668,403 | 39,776,162 |
| EQUIPMENT (Net of accumulated amortization) | 168,413 | 110,773 |
| DUE FROM RELATED PARTIES | 562,607 | 562,607 |
| LAND HELD FOR DEVELOPMENT/RESALE | 664,500 | 664,500 |
| | 40,063,923 | 41,114,042 |

Summary Statement of Financial Position

December 31, 2013

| | 2013 | 2012 |
|-----------------------------------|-------------------|-------------------|
| LIABILITIES AND NET ASSETS | \$ | \$ |
| CURRENT | | |
| Accounts payable | 739,811 | 509,397 |
| Deferred revenue | 30,881,077 | 32,584,354 |
| Due to related parties | 66,538 | 1,183,009 |
| | 31,687,426 | 34,276,760 |
| NET ASSETS | | |
| Unrestricted | 7,283,086 | 5,801,509 |
| Internally restricted | 925,000 | 925,000 |
| Invested in equipment | 168,411 | 110,773 |
| | 8,376,497 | 6,837,282 |
| | 40,063,923 | 41,114,042 |

Schedule of Project Expenses (Schedule 1)

Year Ended December 31, 2013

| | 2013 | 2012 |
|---|-----------|-----------|
| PROVINCIAL INITIATIVES | \$ | \$ |
| Alberta Research Consortium | 11,644 | 152,353 |
| 7 Cities Housing & Homelessness | 7,103 | 48,578 |
| | 18,747 | 200,931 |
| COMMUNITY INITIATIVES | \$ | \$ |
| Research & Evaluation | 193,918 | 166,176 |
| Homeless Connect | 47,941 | 29,508 |
| Community Plan Commitments | 5,005 | 55,633 |
| Awareness | - | 59,521 |
| | 246,864 | 310,838 |
| CAPITAL-BY-AGENCY | \$ | \$ |
| Homeward Trust Holdings Ltd. | 1,717,792 | 3,246,104 |
| Schizophrenia Society of Alberta | 1,671,185 | - |
| Catholic Social Services | 412,348 | - |
| YMCA | 173,000 | 250,000 |
| E4C | 78,669 | - |
| Hope Mission | 70,822 | 885,000 |
| Edmonton Inner City Housing Society | - | 686,046 |
| | 4,123,816 | 5,067,150 |
| PROGRAMS-HOMEWARD TRUST | \$ | \$ |
| Homeward Trust Edmonton-Centralized Intake | 267,067 | 128,107 |
| Homeward Trust Edmonton-Property Management | 104,906 | - |
| Homeward Trust Holdings Ltd. | 70,000 | 125,000 |
| | 441,973 | 253,107 |
| SUPPORTS-BY-AGENCY | \$ | \$ |
| George Spady Centre | 2,227,462 | 1,445,089 |
| Boyle McCauley Health Centre | 1,981,384 | 1,807,132 |
| E4C | 1,845,630 | 1,320,954 |

Continued on page 37: Schedule of Project Expenses (Schedule 1)

| <i>Continued: Schedule of Project Expenses (Schedule 1)</i> | 2013 | 2012 |
|---|-------------------|-------------------|
| Hope Mission | 1,832,280 | 1,129,082 |
| Bissell Centre | 1,540,559 | 851,466 |
| Edmonton John Howard Society | 1,471,061 | 830,886 |
| Jasper Place Wellness Centre | 1,446,133 | 1,578,376 |
| Boyle Street Community Services | 1,397,751 | 1,272,910 |
| Bent Arrow | 942,898 | 670,477 |
| FINN Furniture Bank Ltd. | 911,099 | 872,248 |
| Housing 1st Exceptional Costs | 863,779 | 770,241 |
| YMCA | 649,120 | 674,853 |
| Mustard Seed | 604,057 | - |
| Housing 1st Team Development | 247,694 | 126,704 |
| Bredin Centre | 196,474 | - |
| Alberta Health Services | 59,833 | 85,935 |
| Youth Empowerment & Support Services | 46,631 | - |
| | 18,263,845 | 13,436,353 |
| RENTAL ASSISTANCE | \$ | \$ |
| RAP | 4,298,038 | 3,133,712 |
| WINTER EMERGENCY | \$ | \$ |
| Boyle Street Community Services-Drop In | 476,342 | 430,876 |
| Boyle Street Community Services-Van | 222,571 | 215,111 |
| Mosaic Centre-Drop In | 103,942 | 79,178 |
| Hope Mission | 100,138 | 382,239 |
| Salvation Army-Drop In | 97,980 | 121,387 |
| Jasper Place Wellness Centre-Drop In | 84,417 | 88,298 |
| Edmonton Do Likewise Society-Drop In | 82,892 | 17,439 |
| Bissell Centre-Drop In | 82,410 | - |
| | 1,250,692 | 1,334,528 |
| GRAND TOTAL | 28,643,975 | 23,736,619 |

Summary Financial Statements

FIND FURNITURE BANK LTD. Year Ended December 31, 2013

INDEPENDENT AUDITOR'S REPORT ON SUMMARIZED FINANCIAL STATEMENTS

TO THE BOARD OF DIRECTORS OF FIND FURNITURE BANK LTD.

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2013, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Find Furniture Bank Ltd. for the year ended December 31, 2013. We expressed an unmodified audit opinion on those statements in our report dated May 20, 2014.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Find Furniture Bank Ltd.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of Find Furniture Bank Ltd. for the year ended December 31, 2013 are a fair summary of those financial statements, in accordance with CAS 810.

OTHER MATTER

The audited financial statements and the summary financial statements of Find Furniture Bank Ltd. for the year ended December 31, 2012 were audited by another firm of Chartered Accountants who expressed an unqualified opinion on those financial statements on June 10, 2013. These statements were prepared using Accounting Standards for Private Enterprises.

COMPARATIVE INFORMATION

Without modifying our opinion, we note that Find Furniture Bank Ltd. adopted Canadian Accounting Standards for Not-for-Profit Organizations on January 1, 2013 with a transition date of January 1, 2012. These standards were applied retrospectively by management to the comparative information in these summary financial statements, including the summary statements of financial position as at December 31, 2012 and January 1, 2012 and the summary statement of revenues and expenditures for the year ended December 31, 2012.

Kingston Ross Pasnak LLP
Chartered Accountants
May 20, 2014

Summary Statement of Revenues and Expenditures

Year Ended December 31, 2013

| | 2013 | 2012 |
|--|----------------|---------------|
| REVENUE | \$ | \$ |
| Furniture sales | 719,546 | 520,901 |
| Homeward Trust Edmonton - Province of Alberta | 672,500 | 612,350 |
| Homeward Trust Edmonton - Government of Canada | 193,552 | 195,664 |
| Homeward Trust Edmonton - City of Edmonton | 16,971 | 64,234 |
| Donations | 5,378 | 3,000 |
| Interest | 2,551 | 4,057 |
| | 1,610,498 | 1,400,206 |
| EXPENSES | \$ | \$ |
| Salaries and benefits | 876,417 | 735,553 |
| Purchased furniture | 193,707 | 190,891 |
| Rent | 108,450 | 108,000 |
| Marketing | 82,283 | 66,578 |
| Delivery | 66,615 | 65,681 |
| Utilities | 52,731 | 43,785 |
| Supplies | 32,832 | 38,807 |
| Repairs and maintenance | 22,756 | 31,843 |
| Office and other | 13,464 | 17,450 |
| Accounting fees | 11,347 | 5,905 |
| Insurance | 9,125 | 9,132 |
| Interest and bank charges | 7,165 | 5,197 |
| Telephone | 7,073 | 8,693 |
| Professional fees | 2,316 | 5,945 |
| Amortization | 262 | - |
| | 1,486,543 | 1,333,460 |
| EXCESS OF REVENUE OVER EXPENSES | 123,955 | 66,746 |
| OTHER INCOME (EXPENSES) | \$ | \$ |
| NET ASSETS, BEGINNING OF YEAR | 66,746 | - |
| NET ASSETS, END OF YEAR | 190,701 | 66,746 |

Summary Statement of Financial Position

December 31, 2013

| | 2013 | 2012 |
|--|----------------|----------------|
| ASSETS | \$ | \$ |
| CURRENT | | |
| Cash | 190,338 | 446,970 |
| Accounts receivable | 2,474 | 2,687 |
| Inventory | 28,076 | - |
| Prepaid expenses | 11,505 | - |
| Due from related parties | 60,856 | - |
| | 293,249 | 449,657 |
| EQUIPMENT (Net of accumulated amortization) | 1,312 | - |
| | 294,561 | 449,657 |

Summary Statement of Financial Position

December 31, 2013

| | 2013 | 2012 |
|-----------------------------------|----------------|----------------|
| LIABILITIES AND NET ASSETS | \$ | \$ |
| CURRENT | | |
| Accounts payable | 67,083 | 24,759 |
| Goods and Services Tax payable | 8,700 | - |
| Deferred income | 28,076 | - |
| Due to related parties | - | 358,151 |
| | 103,859 | 382,910 |
| NET ASSETS | \$ | \$ |
| Share capital | 1 | 1 |
| Net assets | 190,701 | 66,746 |
| | 190,702 | 66,747 |
| | 294,561 | 449,657 |

Summary Financial Statements

HOMEWARD TRUST HOLDINGS LTD. Year Ended December 31, 2013

INDEPENDENT AUDITOR'S REPORT ON SUMMARIZED FINANCIAL STATEMENTS

TO THE BOARD OF DIRECTORS OF HOMEWARD TRUST HOLDINGS LTD.

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2013, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of Homeward Trust Holdings Ltd. for the year ended December 31, 2013. We expressed an unmodified audit opinion on those statements in our report dated May 20, 2014.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Homeward Trust Holdings Ltd.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of Homeward Trust Holdings Ltd. for the year ended December 31, 2013 are a fair summary of those financial statements, in accordance with CAS 810.

OTHER MATTER

The audited financial statements and the summary financial statements of Homeward Trust Holdings Ltd. for the year ended December 31, 2012 were audited by another firm of Chartered Accountants who expressed an unqualified opinion on those financial statements on June 10, 2013, except for Note 12 which is as of May 20, 2014. These statements were prepared using Accounting Standards for Private Enterprises.

COMPARATIVE INFORMATION

Without modifying our opinion, we note that Homeward Trust Holdings Ltd. adopted Canadian Accounting Standards for Not-for-Profit Organizations on January 1, 2013 with a transition date of January 1, 2012. These standards were applied retrospectively by management to the comparative information in these summary financial statements, including the summary statements of financial position as at December 31, 2012 and January 1, 2012 and the summary statement of revenues and expenditures for the year ended December 31, 2012.

Kingston Ross Pasnak LLP
Chartered Accountants
May 20, 2014

Summary Statement of Revenues and Expenditures

Year Ended December 31, 2013

| | 2013 | 2012 |
|---|--------------|----------------|
| REVENUE | \$ | \$ |
| Homeward Trust Edmonton - Province of Alberta | 121,530 | 51,655 |
| Homeward Trust Edmonton - Government of Canada | 53,482 | - |
| Amortization of capital government assistance | 26,895 | 5,109 |
| | 201,907 | 56,764 |
| EXPENSES | \$ | \$ |
| Rental unit supplies | 44,315 | - |
| Utilities | 31,048 | 13,809 |
| Amortization | 26,895 | 5,109 |
| Property taxes | 24,264 | 17,749 |
| Repairs and maintenance | 23,137 | 10,952 |
| Management fees | 19,800 | - |
| Professional fees | 9,415 | 7,064 |
| Interest on long term debt | 9,144 | 4,689 |
| Insurance | 6,588 | 3,107 |
| Office and travel | 571 | - |
| Interest and bank charges | 280 | 62 |
| | 195,457 | 62,541 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | 6,450 | (5,777) |
| NET ASSETS, BEGINNING OF YEAR | 36,630 | - |
| REPLACEMENT RESERVE | - | 42,407 |
| NET ASSETS, END OF YEAR | 43,080 | 36,630 |

Summary Statement of Financial Position

December 31, 2013

| | 2013 | 2012 |
|---|------------------|------------------|
| ASSETS | \$ | \$ |
| CURRENT | | |
| Cash | 344,678 | 396,191 |
| Restricted cash | 42,317 | 42,386 |
| Accounts receivable | 4,156 | - |
| Goods and Services Tax recoverable | 38,663 | 12,597 |
| Prepaid expenses | 8,031 | 2,627 |
| | 437,845 | 453,801 |
| PROPERTY (Net of accumulated amortization) | 5,283,561 | 3,804,852 |
| | 5,721,406 | 4,258,653 |

Summary Statement of Financial Position

December 31, 2013

| | 2013 | 2012 |
|--|------------------|------------------|
| LIABILITIES AND NET ASSETS | \$ | \$ |
| CURRENT | | |
| Accounts payable | 131,604 | 368,443 |
| Due to related parties | 123,811 | 90,760 |
| Deferred revenue | 179,417 | 4,878 |
| Current portion of long term debt | 27,471 | 26,860 |
| | 462,303 | 490,941 |
| LONG TERM DEBT | 364,567 | 392,041 |
| DEFERRED CAPITAL -HOMEWARD TRUST EDMONTON | 4,851,455 | 3,339,040 |
| | 5,678,325 | 4,222,022 |
| NET ASSETS | \$ | \$ |
| Share capital | 1 | 1 |
| Unrestricted | (45,493) | (55,034) |
| Reserve | 48,775 | 44,753 |
| Invested in property | 39,798 | 46,911 |
| | 43,081 | 36,631 |
| | 5,721,406 | 4,258,653 |

Summary
Financial Statements

1627175 ALBERTA LTD. Year Ended December 31, 2013

INDEPENDENT AUDITOR'S REPORT ON SUMMARIZED FINANCIAL STATEMENTS

TO THE BOARD OF DIRECTORS OF
1627175 ALBERTA LTD.

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2013, and the summary statement of revenue and expenditures for the year then ended, are derived from the audited financial statements of 1627175 Alberta Ltd. for the year ended December 31, 2013. We expressed an unmodified audit opinion on those statements in our report dated May 20, 2014.

The summary financial statements do not contain all the disclosures required by Accounting Standards for Not-for-Profit Organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of 1627175 Alberta Ltd.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with (CAS) 810.

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of 1627175 Ltd. for the year ended December 31, 2013 are a fair summary of those financial statements, in accordance with CAS 810.

OTHER MATTER

The audited financial statements and the summary financial statements of 1627175 Ltd. for the year ended December 31, 2012 were audited by another firm of Chartered Accountants who expressed an unqualified opinion on those financial statements on June 10, 2013. These statements were prepared using Accounting Standards for Private Enterprises.

COMPARATIVE INFORMATION

Without modifying our opinion, we note that 1627175 Alberta Ltd. adopted Canadian Accounting Standards for Not-for-Profit Organizations on January 1, 2013 with a transition date of January 1, 2012. These standards were applied retrospectively by management to the comparative information in these summary financial statements, including the summary statements of financial position as at December 31, 2012 and January 1, 2012 and the summary statement of revenues and expenditures for the year ended December 31, 2012.

Kingston Ross Pasnak LLP
Chartered Accountants

May 20, 2014

Summary Statement of Revenues and Expenditures

Year Ended December 31, 2013

| | 2013 | 2012 |
|---|--------------|-----------------|
| REVENUE | \$ | \$ |
| Rental revenue | 41,711 | 20,648 |
| Rental assistance | 31,680 | 20,240 |
| Amortization of capital government assistance | 24,139 | 10,281 |
| | 97,530 | 51,169 |
| EXPENSES | \$ | \$ |
| Amortization | 24,139 | 10,281 |
| Repairs and maintenance | 22,985 | 39,034 |
| Utilities | 17,712 | 11,587 |
| Property tax | 13,819 | 8,632 |
| Insurance | 8,313 | 4,846 |
| Bad debts | 5,059 | - |
| Professional fees | - | 5,000 |
| Office | - | 4,248 |
| | 92,027 | 83,628 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS | 5,503 | (32,459) |
| OTHER INCOME (EXPENSES) | \$ | \$ |
| Deficit funding (surplus recovery) | (5,503) | 34,109 |
| EXCESS OF REVENUE OVER EXPENSES | | 1,650 |
| NET ASSETS, BEGINNING OF YEAR | - | (1,650) |
| NET ASSETS, END OF YEAR | - | - |

Summary Statement of Financial Position

December 31, 2013

| | 2013 | 2012 |
|---|------------------|------------------|
| ASSETS | \$ | \$ |
| CURRENT | | |
| Cash | 3,236,449 | 1,016,259 |
| Accounts receivable | 1,560 | 3,274 |
| Deficit funding receivable | - | 34,109 |
| Prepaid expenses | 3,466 | 2,023 |
| Due from related parties | 11,468 | 1,183,009 |
| | 3,252,943 | 2,238,674 |
| PROPERTY, PLANT AND EQUIPMENT (Net of accumulated amortization) | 2,135,428 | 1,688,604 |
| | 5,388,371 | 3,927,278 |

Summary Statement of Financial Position

December 31, 2013

| | 2013 | 2012 |
|---|------------------|------------------|
| LIABILITIES AND NET ASSETS | \$ | \$ |
| CURRENT | | |
| Accounts payable | 5,352 | 7,289 |
| Surplus repayable | 5,503 | - |
| | 10,855 | 7,289 |
| DEFERRED REVENUE - RESERVE FUND | 216,789 | - |
| DEFERRED REVENUE | 3,025,298 | 2,231,384 |
| DEFERRED CAPITAL GOVERNMENT ASSISTANCE | 2,135,428 | 1,688,604 |
| | 5,388,370 | 3,927,277 |
| NET ASSETS | | |
| Share capital | 1 | 1 |
| Net assets | - | - |
| | 5,388,371 | 3,927,278 |

Funding, sponsorship, support

Acknowledgements and thanks

FUNDING PROVIDED BY



ADDITIONAL DONATIONS AND IN-KIND SUPPORT

14222591 AB Ltd.
AVW Telav
Big Top Tent Rentals
Budget Rent a Car
Canada Mortgage & Housing Corporation
Capital Region Housing Corporation
Carrot Café
Chris' Delivery Service
Coinamatic
Copy City
Competition Insurance
Crosstown Auto Centre
Crystal Glass
Edmonton Economic Development Corporation
Edmonton Food Bank
Edmonton Homeless Commission
Edmonton John Howard Society
Edmonton Prospects

Edmonton Potato Growers
Edmonton Public Library
Edmonton Transit System
Evergreen Lodge No. 166
Shaw Conference Centre
Fairmont Hotel McDonald
Families for Families
Gable Investments Ltd.
Goodkey Show Services
Gordon Food Services
Intact Insurance
Kuhlmanns Market Gardens & Greenhouses
Ling-Nan Restaurant
Long & McQuade
Mac's Convenience Stores
Masonic Foundation of Alberta
McCallum
MC College
Moo's Health Food Fast
Neighbours

Northlands
Page the Cleaner
Priority Printing
PSAV Presentation Services
Radisson Hotel Edmonton South
Realtors Association of Edmonton
Rohit
SOS Children's Magazine
Second Cup
Shaw Communications
Shaw Conference Centre
Showtech Power and Lighting
Supreme Office Products Ltd.
Sutton Place Hotel
Temple Centennial Lodge No. 167
United Cycle
United Way Alberta Capital Region
Upper Crust Café and Caterers
Weston's Bakeries
Westin Hotel
Wholesale Bakery Specialities

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Victor Tanti (*Chair*), Todd Herron, Patricia Mackenzie, Kristina Midbo, Harold Robinson, Jason Storey, Rocky Sinclair, Bernie Makokis

Retired: Clayton Kootenay, Gilman Cardinal, Michael Phair, Janet Tomalty, Ian Kermack

Audit and Finance Committee external member
Greg Bendall

ABORIGINAL ADVISORY COUNCIL

Angela Ferguson, Brenda Desjarlais, Brent Boisvert, Leith Campbell, Nona German, Rose Mueller

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AJ Jeannotte, Brenda Desjarlais, Don Squire, Ed Jones, Howard Seivright, Jane Bisbee, Jenny Getzinger, Kelly Wagar, Norma Chitrena

COMMUNITY PLAN COMMITTEE

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Keilly Soobiah, Pamela Spurvey, Walker Trocenko, Kelly Wagner, Bev Zubot, Aileen Giesbretch, Anita Murphy, Audry Poitras, Ed Lavallee, Elian Solez, Elaine Ching, Jenny Getzinger, Shirley Halliday

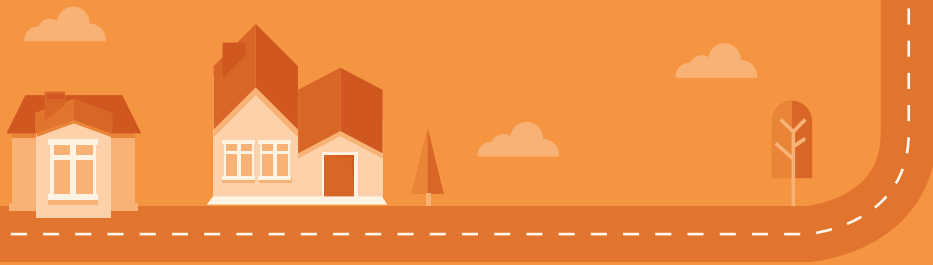
WINTER EMERGENCY RESPONSE

WER Stakeholders: Strategy

Kevin O'Keefe, Christine Oldfield, David Berger, Gary St. Amand, Marlene Orr, Kris Knutson, Paula Cornell, Jay Freeman, Glen Dennis, Chris Barbar, Sylvie Boy, Lorette Garrick, Bruce Reith, Terri Wagner, Benjamin Ofori, Megan Schuring, Linda Deveau, Madeline Smith, Jenny Dobson, Debbie Berg

WER Program

Benjamin Ofori—Human Services
Christine Oldfield—Boyle Street Community Services (*Drop-In*)
Jane Slessor—Boyle Street Community Services (*Bus*)
Paula Cornell—Edmonton Do Likewise Society (*The Neighbour Centre*)
Linda Deveau—Mosaic Centre
Megan Schuring—Mosaic Centre
Major Stephen Court—Salvation Army
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